## FINANCIAL HIGHLIGHTS

Nissan Motor Co., Ltd. and Consolidated Subsidiaries Fiscal years 2007, 2006, 2005, 2004 and 2003

> Millions of yen (except per share amounts and number of employees)

Millions of U.S. dollars (Note 1) (except per share amounts)

For the years ended	<b>2007</b> Mar. 31, 2008	2006 Mar. 31, 2007	2005 Mar. 31, 2006	2004 Mar. 31, 2005	2003 Mar. 31, 2004	2007 Mar. 31, 2008
Net sales	¥10,824,238	¥10,468,583	¥9,428,292	¥8,576,277	¥7,429,219	\$108,242
Operating income	790,830	776,939	871,841	861,160	824,855	7,908
Net income	482,261	460,796	518,050	512,281	503,667	4,823
Net income per share (Note 2)	117.76	112.33	126.94	125.16	122.02	1.18
Cash dividends paid (Note 3)	151,725	131,064	105,661	94,236	74,594	1,517
Net assets (Note 4)	¥3,849,443	¥3,876,994	_	_	_	\$38,494
Shareholders' equity (Note 4)	_	_	¥3,087,983	¥2,465,750	¥2,023,994	_
Total assets	11,939,482	12,402,208	11,481,426	9,848,523	7,859,856	119,395
Net automotive interest-bearing debt (Note 5)	(180,232)	(254,638)	(372,893)	(205,791)	13,603	(1,802)
Number of employees	180,535	186,336	183,356	183,607	123,748	_

- Notes: 1. Unless indicated otherwise, all dollar figures herein refer to U.S. currency. Yen amounts have been translated into U.S. dollars, for convenience only, at ¥100=\$1, the approximate exchange rate on March 31, 2008.
  - 2. Net income per share amounts are based on the weighted average number of shares of common stock outstanding during each year. Figures for net income per share are in exact yen and U.S. dollars. Number of shares outstanding as of March 31, 2008: 4,520,715,112.
  - 3. Cash dividends during the full year by subsidiary companies to non-Nissan minority shareholders are not included.
  - 4. Effective April 1, 2006, the company adopted a new accounting standard for presentation of net assets in the balance sheet and related implementation guidance. Under the new accounting standard, net assets represent aggregate of previous shareholders' equity, share subscription rights and minority interests.
  - 5. Net automotive interest-bearing debt is calculated by subtracting cash and cash equivalents from interest-bearing debt in the automobile and eliminations segment. A negative figure represents that the ending balance of cash and cash equivalents exceeds that of interest-bearing debt.

