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Nissan faces various risks in its operations, including climate change, the depletion of material and energy resources, and loss of biodiversity. To properly ascertain these environmental risks, it is important to build relationships of trust and engage in dialogue with both direct and indirect partners, such as customers, government agencies, companies including suppliers, investors, NGOs and NPOs. Nissan will reflect the identified risks and uncovered opportunities through such dialogue in its business activities. The aim is to minimize Nissan's negative impact on the environment while maximizing its positive impact, thereby achieving a sustainable society and business continuity.

Collaborations with customers

Nissan Zero Emission Fund

The Nissan Zero Emission Fund*¹ aggregates the amount of CO₂ emissions avoided when participating customers drive their EVs, then monetizes it under the J-Credit system. The funds will then be returned to society and EV owners through activities related to decarbonization. In fiscal year 2024, a portion of past funds from credit certification and sales were used*² for forest conservation and tree planting activities in Biei-cho, Hokkaido. In the future, Nissan will continue using this fund for social activities aimed at decarbonization, including forest

conservation, environmental education, and support for the adoption of EVs.



Further alignment with governments and partner companies

Since 2006, Nissan has set medium-term goals under the Nissan Green Program and made efforts to move closer to a society that can realize its environmental philosophy of "a Symbiosis of People, Vehicles and Nature" by ensuring these goals are achieved. When the Paris Agreement was adopted at COP21 in 2015, we recognized the importance of the common goals of "holding the increase in the global average temperature to well below 2°C, and pursuing efforts to limit the temperature increase to 1.5°C above preindustrial levels." We reaffirmed the consistency between these goals and Nissan's long-term vision. Recognizing the need to enhance our vision based on the IPCC special report published in January 2021, we declared the goal of achieving carbon neutrality across product life cycles, including business operations, by 2050. In November 2021, we announced

Nissan Ambition 2030, which involves the promotion of electrification initiatives combined with ambitious actions. Creating an EV ecosystem requires cooperation with a wide range of partners, including national and local governments, and companies in other industries. In terms of cooperation with government, Nissan has participated in the GX League*3 since the beginning of 2022 to expand opportunities for cooperation and enhance the effectiveness of climate change initiatives.

Additionally, as shown in the table below, we reviewed the climate change stance of the automotive industry associations to which we belong and confirmed that they are aligned with the direction Nissan aims to pursue. Through the activities of these automotive industry associations, we will continue to collaborate within the automotive industry and take on the challenge of carbon neutrality together with our partners.

Results of reviews of stances at industry organizations of which Nissan is a member

Group	Paris Agreement Stance (the source)	Nissan Stance Aligned with Paris Agreement
Japan Automobile Manufacturers Association (JAMA)	All out to achieve carbon neutrality (CN) in 2050 CN by 2050 is not achievable without breakthrough technologies, premised on inexpensive and stable CN electricity and requiring strong support incl. policy and financial measures (April 8, 2021: Probing deeper into energy conservation, issues and requests targeting CN in 2050)	 JAMA's goal of CN in 2050 aligned with Paris Agreement goals and Nissan's vision CEO Ivan Espinosa is the JAMA vice chair, Nissan executive officers are subcommittee chairs Developing fair and equitable LCA evaluations for autos focused on CN, promoting international LCA standardization through its subcommittee Nissan and JAMA aligned and will continue to cooperate toward CN in 2050
Japanese Business Federation (Keidanren)	Environment is the foundation of business activities and daily life; a sustainable society is the business community's top concern Keidanren works with the government toward "CN by 2050" with unwavering determination (December 15, 2020: Toward CN by 2050 ("Society 5.0 with CN") Determination and Actions of the Business Community)	Confirmed Keidanren's goal of CN in 2050 is consistent with Paris Agreement and Nissan's vision Nissan and Keidanren aligned and will continue to cooperate toward CN in 2050

^{*1} Click here for more information on the Nissan Zero Emission Fund. (Japanese only) https://n-link.nissan.co.jp/MANUAL/EV/ZEFUND/index.html

^{*2} Click here for more information. (Japanese only) https://global.nissannews.com/ja-JP/releases/240624-01-j

^{*3} Click here for more information on the GX League. https://gx-league.go.ip/en/

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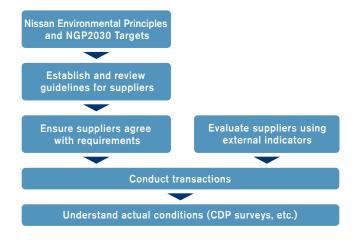
Nissan believes that collaboration with suppliers is essential for achieving its environmental targets. To this end, we are working with suppliers to promote activities that reduce environmental impacts, including the formulation of guidelines, the holding of briefings, understanding the actual status of activities, and joint technological developments. In 2008, Nissan published the Nissan Green Purchasing Guidelines. The guidelines are reviewed and updated on an ongoing basis to reflect evolving societal expectations and environmental challenges. By sharing a common understanding of Nissan's environmental philosophy, our medium- and long-term environmental targets, and requirements for suppliers, we are mitigating the environmental footprint caused by suppliers and promoting responsible procurement.



Environmental activity briefing meeting

Supplier Selection Process and Environmental Considerations

When selecting suppliers, we incorporate environmental considerations into our evaluation criteria, and do business with suppliers that agree to meet the requirements set forth in Nissan's guidelines.



Working with suppliers to promote improvement activities

Environmental data surveys at supplier facilities

In 2012, Nissan began conducting surveys of supplier environmental data, and in 2014 we adopted the supply chain program developed by the international non-profit organization CDP. We conduct surveys related to climate change and water at supplier facilities that are chosen based on transaction amount, company size, and other factors. Based on survey results, we are encouraging some suppliers to improve their environmental initiatives. (Fiscal year 2024 response rate: 78%)

CO₂ emission reduction activities with suppliers

To promote environmental impact reduction activities in the supply chain, Nissan obtains CO_2 emissions information from suppliers and conducts comparative assessments among them. With suppliers who wish to do so, we share information on CO_2 reduction progress as well as on Nissan's expected values and improvement measures to encourage further CO_2 reduction activities at their sites.

In terms of collaboration with suppliers, we will promote the use of low-CO₂ aluminum for parts that use aluminum as a raw material in all vehicles produced starting from fiscal year 2027 onwards.

Requirements for suppliers under the Nissan Green Purchasing Guidelines

Climate change	Resource Dependency	Air quality and water	Foundational enhancements
CO ₂ emissions reduction activities (the following are perspectives on activities) · Establish a promotion system · Calculate entire supply chain CO ₂ emissions · Plan and promote CO ₂ reduction plans · Set science-based CO ₂ reduction targets · Disclose information based on frameworks Provide information on CO ₂ emissions	· Promote the use of sustainable materials · Report the use of sustainable materials	<air quality=""> Comply with and manage legal regulations, Nissan standards, and policies Provide information <water> Reduce water usage Manage wastewater quality Respond to water surveys</water></air>	Establish environmental management Designate managers for environmental impact Manage suppliers Respond to audits Provide information on life cycle assessments Response to environmental surveys