

Sustainability at Nissan

Sustainability strategy

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To fulfill its corporate purpose of “Driving innovation to enrich people’s lives,” Nissan provides unique and innovative automotive products and services that deliver superior value to all stakeholders. As it evolves as a company through its full range of global activities, Nissan seeks to create economic value and contribute to resolving issues facing society. To fulfill this mission, we have identified material issues that Nissan must address and formulated action plans toward 2030 for those issues from the environmental and social perspectives. Our sustainability goals will strengthen our initiatives globally and enable us to realize our long-term vision: Nissan Ambition 2030*1. We have stated them clearly through two action plans, Nissan Green Program 2030 (NGP2030) and Nissan Social Program 2030 (NSP2030). Nissan aims to become a truly sustainable company that plays a vital role our customers, shareholders, employees, communities and all other stakeholders. We are committed to achieving a cleaner, safer and more inclusive world.

Identification of material issues

Nissan formulates sustainability strategies and promotes activities that account for stakeholder interests and the latest trends, such as technological innovation. When formulating these strategies in 2022, we identified key material issues that we need to address on a company-wide level based on an analysis of risks and opportunities.

We considered both corporate activities and sustainability from the perspective of the impact of society and the environment on Nissan (financial impact), which is of great interest to investors as well as the new perspective of how Nissan impacts - and benefits - society and the environment, and in doing so demonstrate the value that Nissan creates as well as its priorities. By communicating its approach in greater detail to stakeholders, Nissan hopes to expand opportunities for collaboration in various ways and further strengthen its relationships of trust in the automotive sector as well as further afield in a bid to take its initiatives to the next level.

In fiscal year 2024, we updated some material issues including their positioning and description, considering the latest social trends and our business.

*1 Click here for more information on the long-term vision Nissan Ambition 2030 <https://www.nissan-global.com/EN/COMPANY/PLAN/AMBITION2030/>

Materiality assessment process

Step 1: Clarifying societal and environmental issues

We assess global agendas by regularly analyzing market-trends, identifying expectations from society through dialogue with stakeholders that include investors, and studying the United Nations Climate Change Conference of Parties (COP), Sustainable Development Goals (SDGs), and risk reports published by the World Economic Forum (WEF).

Step 2: Assessing material issues facing Nissan and the automobile sector as a whole

We assess Nissan's material issues by analyzing risks and opportunities from a global perspective. This perspective incorporates both efforts to achieve the Nissan Ambition 2030 long-term vision and the role of the automobile sector.

Step 3: Prioritizing materiality

We organize priorities based on risks and opportunities into a matrix to identify the value Nissan creates and determine how to enhance initiatives going forward. Then, we conduct an expert review to reflect feedback provided.

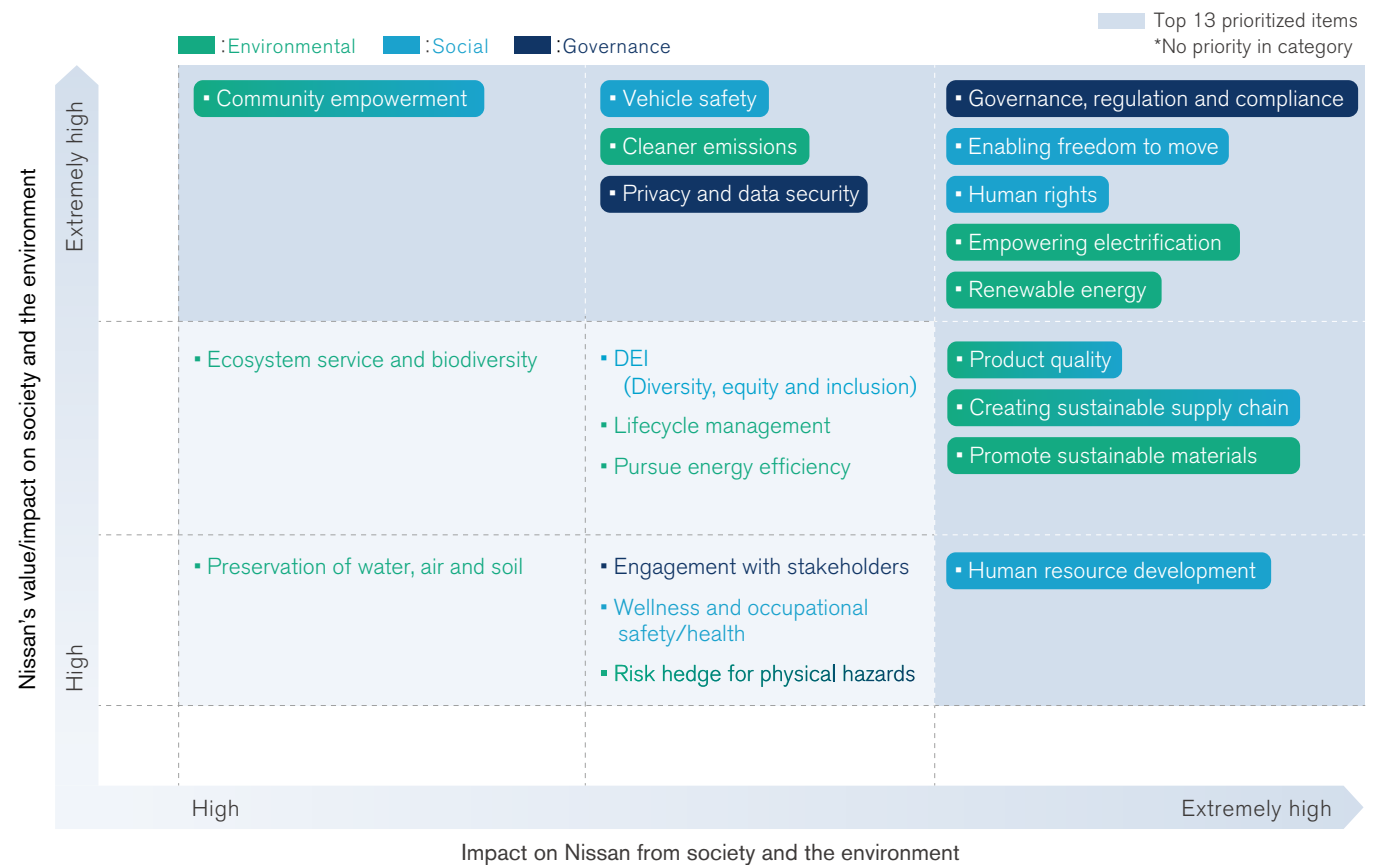
Step 4: Reaching consensus among the Executive Committee and the Board of Directors

We report our materiality assessment — including background information and the reasons for our selections — to the Executive Committee and the Board of Directors to reach a consensus.

Nissan materiality matrix

Having assessed 21 material issues, the items at the top of the vertical axis indicate Nissan's greatest value and impact on society and the environment, while those in the right-hand column on the horizontal axis indicate the greatest impact on Nissan from society and the environment. Nissan has determined the 13 most important items.

Nissan will incorporate each identified into business activities to expand opportunities for collaboration and help promote robust efforts that embody our corporate purpose.



Materiality description

Materiality	Description	Nissan initiatives	E	S	G
Governance, regulation and compliance	We will conduct business operations with the utmost integrity through corporate governance that embodies high ethical standards, transparency and a solid foundation, guided by corporate purpose and the code of conduct. We will comply with applicable laws and regulations, acting consistently with respect and integrity towards people and society.	<ul style="list-style-type: none"> Corporate governance (P121) Compliance (P134) 			✓
Enabling freedom to move	Provide more people with new mobility technologies and services, such as driver assistance technologies and connected car systems, to create a safer, more personalized, and inclusive society in which everyone can move freely.	<ul style="list-style-type: none"> Safety (P072) 		✓	
Human rights	Foster an organization where every employee shows the utmost respect to individual dignity and human rights. Nissan commits to act in accordance with internal ethical standards that refer to the United Nations Guiding Principles on Business and Human Rights. In particular, we will ensure action in the six focus areas* of respect for human rights. *Six focus areas: 1. employee labor conditions, 2. supplier labor conditions, 3. product safety and AI, 4. privacy and data security, 5. business partner labor conditions, 6. community and environmental impact (including impact on indigenous peoples)	<ul style="list-style-type: none"> Human rights (P066) Employee human rights (P093) 		✓	
Empowering electrification	Accelerate our efforts toward carbon neutrality by expanding our line-up of electrified vehicles, offering advanced vehicles/battery technologies and supporting EV eco-system.	<ul style="list-style-type: none"> Value chain activity achievements-Products (P034) 	✓		
Renewable energy	Through partnerships with various sectors and collaboration with governments and communities, we will promote the use of renewable and alternative energy sources to reduce CO ₂ emissions. With 4R* including Vehicle-to-everything (V2X), we continue to empower societies with safe energy management solutions. *4R: Battery reuse, refabricate, resell, recycle	<ul style="list-style-type: none"> Value chain activity achievements-Products (P034), Corporate activities (P044), Collaborations with relevant partners (P059) 	✓		
Vehicle safety	Through advanced driver assistance technologies accessible to more customers, we wish to realize zero fatality by eliminating the number of deaths in traffic accidents involving Nissan vehicles.	<ul style="list-style-type: none"> Safety (P072) 		✓	
Cleaner emissions	The goal is to achieve exhaust emissions as clean as ambient air and cleaner vehicle-related pollutants (including dust, microplastics, etc.)	<ul style="list-style-type: none"> Value chain activity achievements-Products (P034), Corporate activities (P044) 	✓		
Privacy and data security	Committed to safeguarding data protection and privacy rights, protecting stakeholder personal data through appropriate security measures, and will be responsible for secure handling of data in consideration of new technologies and security risks.	<ul style="list-style-type: none"> Privacy and data security (P133) 			✓
Community empowerment	In addition to disaster recovery and humanitarian aid, the company will contribute to community development through its products, technologies, services, and expertise in social change.	<ul style="list-style-type: none"> Value chain activity achievements-Products (P034) Communities (P089) 	✓	✓	
Product quality	Provide reliable, comfortable, and user-friendly mobility by improving the design and product quality including chemical substance management and in-cabin air.	<ul style="list-style-type: none"> Value chain activity achievements-Products (P034) Quality (P075) 	✓	✓	
Creating sustainable supply chain	In collaboration with suppliers, implement appropriate responses to the environmental/ human rights issues in the supply chain and achieve responsible sourcing, based on the "Nissan supplier sustainability guidelines". This ensures a stable supply of vehicles and fulfill accountability as required by society and regulations.	<ul style="list-style-type: none"> Value chain activity achievements-Collaborations with relevant partners (P060) Responsible sourcing (P084) 	✓	✓	
Promote sustainable materials	Aiming for a circular economy, we pursue sustainable vehicle manufacturing by promoting repair/reuse/rebuild/recycle and using recyclable and ethical materials for sustainable resource use.	<ul style="list-style-type: none"> Value chain activity achievements-Corporate activities (P044) 	✓		
Human resource development	Provide human resource development programs and foster a comfortable work environment to maximize the power of employees	<ul style="list-style-type: none"> Learning and development (P109) 		✓	

E: environmental S: social G: governance























Sustainability initiatives targeting 2030

Based on the identified material issues, we have been implementing the medium-term environmental action plan Nissan Green Program 2030 (NGP2030) and the social action plan Nissan Social Program 2030 (NSP2030) since fiscal year 2023. Under NGP2030 and NSP2030, we have set goals and indicators for 2030 in each of our activity areas and promote our initiatives globally. Through these initiatives, we aim to realize sustainable business and as well as to create safe and secure communities, contribute to the advancement of society, and help restore nature and ecosystems.

· NGP2030

Since 2002, we have been formulating medium-term environmental action plans in the form of NGPs to realize our environmental philosophy of “a symbiosis of people, vehicles, and nature.” The objective of NGP2030 is to ensure our living society is sustainable and in harmony with nature. More specifically, we will focus on minimizing our environmental footprint and deploying environmental measures that maximize our opportunities - for example, by accelerating the 1.5°C scenario and transitioning to a circular economy. We have identified climate change, resource dependency, air quality and water to be the most significant issues, and we are also working to strengthen traceability as the foundation of our activities. In addressing climate change, we have set a goal for achieving carbon neutrality across the entire life cycle of our vehicles by 2050. By the early 2030s, our plan is for every all-new vehicle offered in key markets to be electrified, and we believe the promotion of the NGP2030 will be integral to the achievement of carbon neutrality. Moreover, we will embrace the idea of a “just transition” and aim to realize a carbon neutral society.

NGP2030

Pillar	Focus areas		Major 2030 goals	Related materiality issues	SDGs areas where Nissan mainly adds value
Climate change	Reduce CO ₂ emissions in (vs. 2018)	Lifecycle (t-CO ₂ /vehicles)	Global -30%	<ul style="list-style-type: none">· Empowering electrification· Renewable energy· Creating sustainable supply chain· Community empowerment· Promote sustainable materials· Pursue energy efficiency· Lifecycle management· Risk hedge of physical hazards· Ecosystem service and biodiversity	    
		Product (g-CO ₂ /km)	Global -32.5% 4 regions*1 -50%		
		Manufacturing (t-CO ₂ /vehicles)	Global -52%		
		Supplier	Aim to achieve lifecycle targets		
		Logistics			
		R&D facility			
		Office			
		Dealer			
Resource dependency	Material	Expand sustainable material (weight basis)	4 regions*1 40%	<ul style="list-style-type: none">· Empowering electrification· Renewable energy· Promote sustainable materials· Creating sustainable supply chain· Community empowerment· Ecosystem service and biodiversity	    
		Manage waste / Landfill	Maintain low levels		
	Vehicle	Expand energy management function	Equipped rate to EV: 100% (Japan, U.S.A. and Europe)		
Air quality and water	Water	Enhance water risk management at manufacturing sites	Zero high-risk sites	<ul style="list-style-type: none">· Product quality· Creating sustainable supply chain· Promote sustainable materials· Cleaner emissions· Ecosystem service and biodiversity· Preservation of water, air and soil· Risk hedge for physical hazards	     
		Reduce water usage at manufacturing sites			
		Manage wastewater quality at manufacturing sites			
	Air quality	Enhance management of vehicle emission including non-tail pipe	Technology development and adoption		
		Manage VOC at manufacturing sites	Continue current activities (Paint shop)		
		Manage air quality in cabin	Comply with Nissan standard on in-cabin VOC		
Foundation	Secure responsible sourcing		Secure supply chain risk management	<ul style="list-style-type: none">· Governance, regulation and compliance· Creating sustainable supply chain· Engagement with stakeholders	     
	Secure and integrate value-chain information (traceability)		<ul style="list-style-type: none">· Build and operate carbon footprint etc. management system for corporate activities and parts production· Secure supply-chain data reliability		
	Enhance environment governance				

*1 4 regions: Japan, U.S.A., Europe and China

· NSP2030

Nissan aims to become a people-centric company. We promote social initiatives and seek to create value for society. Our goal is to enhance corporate value and create social value by fulfilling our responsibilities as a corporation, pursuing what makes Nissan unique, and growing together with society. Believing that people are the most important element in our business and its processes. In NSP2030 we have identified nine key areas - including four related to employees - and established goals for 2030. We will also continue to carry out, and strengthen initiatives concerning the human rights of our employees, our partners, suppliers and customers as well as the greater community and various other stakeholders.

NSP2030

	Focus areas	2030 goals	Related materiality issues	SDG areas where Nissan mainly adds value
Human rights	Safety	Invest in new technologies, such as autonomous driving and connected car systems, to create safer, more efficient, and more personalized mobility solutions	· Vehicle safety · Enabling freedom to move	 
	Quality	Achieve top-level quality* ¹ , defect aim zero and no compliance issue	· Product quality	   
	Intellectual property	Contribute to solving social issues by promoting IP activities with others to foster innovation (IP ecosystem)	· Vehicle safety · Enabling freedom to move · Product quality	     
	Responsible sourcing	Establish a framework to promote respecting human rights in the supply chain to aim for "No human rights violation"	· Creating sustainable supply chain	      
	Communities	Contribute to solving social issues through "Nissan-ness" as well as to empowering youth and children in communities	· Community empowerment	  
	Power of employees	Make Nissan a great place to work in which all employees feel empowered, supported, and can be their authentic selves, in order for them to realize their full potential		
	Employee human rights	Respect human rights to realize "People centric"	· Human rights	   
	Diversity, equity & inclusion	Realize an inclusive and exciting Nissan that values uniqueness	· DEI (diversity, equity and inclusion)	  
	Learning & development	Develop a highly skilled and motivated workforce	· Human resource development	   
	Health & safety	· Increase people who work safely, securely and in good health · Realize a company that can work lively	· Wellness and occupational safety/health	 

*1 Top three in each market in product and sales & service quality

Sustainable finance

Nissan, under its corporate purpose, “driving innovation to enrich people’s lives”, is positioning sustainability at the core of its business. Aiming to grow as a company through global business activities and by contributing to solving various issues facing society, Nissan will continue to strive to provide value to stakeholders and support the development of a sustainable society.

As one facet of such initiatives, the Nissan Sustainable Finance Framework*¹ will enable Nissan to raise funds needed to further enhance its sustainability efforts. Nissan has obtained a second party opinion*² from Moody’s Ratings, an independent organization, stating that Nissan’s framework is in alignment with the Green Bond Principle 2021, Social Bond Principle 2023, Sustainability Bond Guideline 2021, Green Loan Principle 2021 and Social Loan Principle 2023. A syndicated green loan agreement*³ that we signed in November 2022 represented the first funds raised under the Nissan Sustainable Finance Framework. The “Sakura” bonds for retail investors and corporate bonds for institutional investors issued in January and February 2023 marked the second tranche of funds and the proceeds were allocated in full to eligible green and sustainability projects*⁴ defined in the framework.

Funds raised through the framework have been allocated for a wide range of initiatives. These include the development and production of electrified vehicles and batteries as well as technology development and infrastructure development for the creation of EV ecosystems and smart cities and the development of safer and more sustainable mobility. Through its promotion of sustainability, Nissan will continue to provide outstanding value to its stakeholders and contribute to the advancement of a sustainable society. Please refer to our sustainability bonds report for more information about financing*⁵.

Nissan Financial Services’ green bond issuance

Nissan Financial Services Co., Ltd. has completed its procurement of funds with the issuance of 10 billion yen worth of green bonds for domestic institutional investors in March 2024. The green bonds represent the first issuance of bonds for fundraising by a Nissan group sales finance affiliate following the establishment of the Sustainable Finance Framework. They will be utilized as capital for sales finance receivables for zero-emission vehicles, thereby supporting the uptake of the Nissan group’s EVs through sales finance operations. The Green Bond Report by Nissan Financial Services is available on the Nissan Financial Services website. Please refer to the website for details.*⁶

Governance to promote sustainability

Guided by our corporate purpose of “Driving innovation to enrich people’s lives,” at Nissan we place sustainability at the core of all our business activities. In fiscal year 2021, we added a new sustainability performance indicator to the long-term incentive compensation program for the executives. This indicator makes clear the sustainability commitments of executives, which reflects not just the achievement of short-term earnings targets, but also their efforts to enhance corporate value and social value in the mid-long term.

Companywide management of specific activities under Nissan’s sustainability strategy, from setting goals to monitoring progress, is the responsibility of the Global Sustainability Steering Committee (GSSC)*⁷. The Global Environmental Management Committee (G-EMC)*⁸ makes decisions relating to environmental issues. Sustainability initiatives are presented to the Executive Committee (EC) along with a comprehensive proposal on strategies and priority issues. Based on their significance, these issues are subsequently reported to the Board of Directors for further action.

*1 Nissan and Nissan Sales Finance affiliates Sustainable Finance Framework https://www.nissan-global.com/JP/IR/STOCK/SUSTAINABLE_FINANCE/ASSETS/PDF/Nissan-and-Nissan-Sales-Finance-affiliates-Sustainable-Finance-Framework_en.pdf

*2 Second-Party Opinion https://www.nissan-global.com/JP/IR/STOCK/SUSTAINABLE_FINANCE/ASSETS/PDF/Second_Party_Opinion_en.pdf

*3 Click here for more information. <https://global.nissannews.com/en/releases/release-48b4dcee3ca553fae7e18a40fe024c80-221130-01-e>

*4 Click here for more information. <https://global.nissannews.com/en/releases/release-852a2a2cb9af6879ff7b8333991e25d8-230120-02-e>

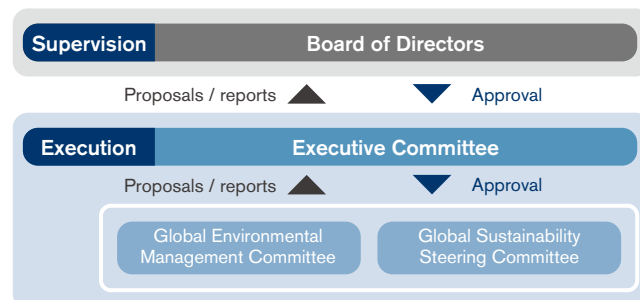
*5 Nissan sustainability bonds report https://www.nissan-global.com/JP/IR/STOCK/SUSTAINABLE_FINANCE/ASSETS/PDF/Nissan-SBR-Mar2024_en.pdf

*6 Green Bond Report from Nissan Financial Services Co., Ltd. (Japanese only) https://www.nissan-fs.co.jp/information/closing-of-accounts/pdf/nfs_greenbond_report.pdf

*7 Click here for more information on the Global Sustainability Steering Committee >>> [P064](#)

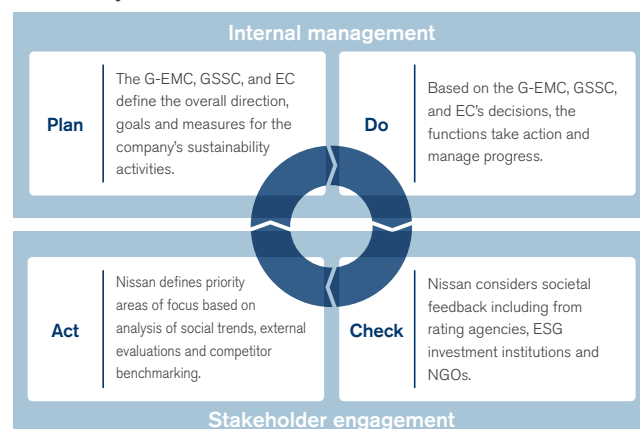
*8 Click here for more information on the Global Environmental Management Committee >>> [P016](#)

Nissan's sustainability decision-making process



We implement the PDCA (Plan-Do-Check-Act) cycle in each area in pursuit of improved sustainability performance.

PDCA cycle



Executives' roles on sustainability and its performance assessment

Since fiscal year 2021, the company has incorporated the performance indicators for sustainability in performance-based cash incentives that form a part of the long-term incentive program to increase its mid- to long-term corporate and social value.*1*2

In fiscal year 2024, those performance indicators and evaluation weights were reviewed and updated to further strengthen the initiatives.

- **Environment:**
 - FY2021 - FY2023 External evaluation on carbon neutrality (evaluation weight 5%)
 - <New>FY2024 - A CO₂ performance score covering the entire value chain based on emission reductions across seven areas (evaluation weight 10%)
- **Social:**
 - FY2021 - FY2023 External evaluation on respect for human rights (evaluation weight 5%)
 - <New>FY2024 - Global employee survey scores related to DEI (evaluation weight 10%)

Participation in the United Nations Global Compact

Nissan supports a number of international guidelines and agreements, respecting international policies and standards as it conducts its business.

Since January 2004, Nissan has participated in the UN Global Compact, a corporate responsibility initiative built around 10 universal principles regarding human rights, labor, the environment, and anti-corruption. Nissan's sustainability management aims to enhance the full range of the company's activities based on these 10 principles.*3



*1 Please refer to the 2024 Securities Report (P81) for details of the performance indicators for the performance-based incentive compensation program. https://www.nissan-global.com/EN/IR/FINANCIAL_RESULTS/ASSETS/FR/2024/PDF/fr2024.pdf#page=83

*2 Click here for more information on the Compensation Committee. [>>> P126](#)

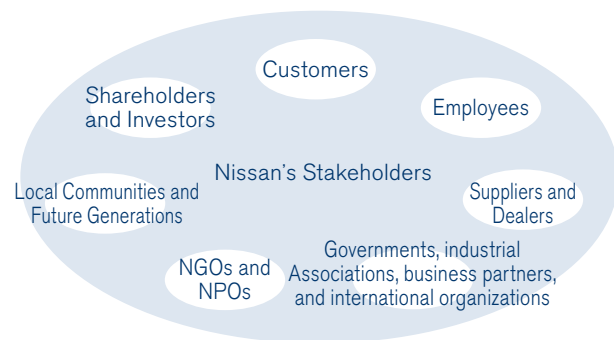
*3 Click here for more information on the UN Global Compact. <https://unglobalcompact.org/>

Stakeholder engagement

Dialogue with stakeholders

Nissan defines stakeholders as those individuals and organizations that influence or are influenced by the company's business. The company aims to align its corporate activities with societal needs. Nissan gathers and integrates stakeholder feedback into its operations to build trustworthy relationships. The company provides various opportunities for dialogue with stakeholders and seeks to identify opportunities and risks in their early stages. These interactions take place at its global headquarters and other facilities in Japan and globally. Nissan established this structure to ensure feedback reaches the company.

Nissan's stakeholders and engagement opportunities



Stakeholders	Stakeholder engagement	Stakeholder interests, main topics	Major initiatives for FY2024
Customers	Customer service interaction, contact through dealers, websites, showrooms, events, customer surveys, media (TV, magazines, social media, etc.), owners meetings, vehicle maintenance, mailing service	<ul style="list-style-type: none"> Product and service quality Customer support 	<ul style="list-style-type: none"> Customer call center response (receives about 200,000 calls in Japan) (P076) Quick VOC (P080)
Employees	Direct contact (including whistleblowing system), intranet, internal events, interviews, surveys	<ul style="list-style-type: none"> Company performance and issues Workplace diversity Workplace environment Career, training 	<ul style="list-style-type: none"> Presidential address EC members and general managers meeting DEI Fireside Chat (P099) Performance review Global employee survey (P092) Dialogue on human rights with labor unions (P071)
Suppliers and dealers	Suppliers conferences, dealer conventions, business meetings, direct contact, briefings, events, corporate guidelines, websites	<ul style="list-style-type: none"> Fair trade Nissan's sustainability policies, medium-term business plan, and purchasing policies 	<ul style="list-style-type: none"> Supplier environmental activity briefing sessions (P060) Production information meetings (monthly) (P087) Nissan Partners Conference (including Purchasing policy briefing sessions) (P087) Nissan Global Innovation and Quality Award (P087) Operation of human rights hotline (P085) Nissan Green Shop (Japan) (P017) Revision of Nissan Supplier Sustainability Guidelines, Nissan Green Purchasing Guidelines and requests for action (P060) (P084)
Shareholders and investors	Direct contact with IR team, shareholders meetings, financial results briefings, IR events, IR meetings, websites, mailing service	<ul style="list-style-type: none"> Strategies, performance, and sustainability initiatives to enhance corporate value 	<ul style="list-style-type: none"> Shareholder and investor engagement (P012) One on one meeting with investment institutions and others
Governments, industrial associations, business partners, and international organizations	Direct contact, joint research studies, initiatives with industry organizations, roundtables, opinion-exchanges and other events	<ul style="list-style-type: none"> Legal compliance Cooperation with demonstration experiments and other public measures Promote joint program 	<ul style="list-style-type: none"> Electrify Japan: Blue Switch Program activities (P091) Contribution to community development in Fukushima Hamadori (P091) Demonstration tests of automated driving in the Minato Mirai area of Yokohama (P091)*[†] V2G technology demonstration project carried out at the University of Nottingham (P041) Traffic Safety Future Creation Lab (P074) Participation in UNDP business and human rights project (P070) Collaboration with governments regarding to environment such as GX League (P059)
NGOs and NPOs	Direct contact, meetings for exchanging opinions, management of programs, events	<ul style="list-style-type: none"> Cooperation and support for the resolution of societal issues 	<ul style="list-style-type: none"> Dialogue on human rights with Amnesty International (headquarters and Japan branch) (P070) Participation as a support member in six NPOs / NGOs to exchange information Smile Support Fund (support for seven groups)
Local communities and future generations	Direct contact with business facilities, local events, plant visits, philanthropic activities, conferences, traffic safety awareness campaigns, assistance via foundations, educational programs, websites	<ul style="list-style-type: none"> Local community contributions Corporate philosophy Nissan's sustainability initiatives 	<ul style="list-style-type: none"> Omoiyari Light Promotion activities (urging drivers to turn on headlights) (P074) Providing learning opportunities by global Nissan employees (P090) Awarding of the Rikajo (science education grant) development prize (The Nissan Global Foundation)

*1 Click here for more information. <https://global.nissannews.com/en/releases/250310-01-e>

† Nissan makes financial contributions in line with laws, regulations and the Nissan Global Code of Conduct. (Contribution in FY2024: 37 million yen to The People's Political Association, Japan)

Click here for more information on the Global Code of Conduct. https://www.nissan-global.com/EN/SUSTAINABILITY/LIBRARY/ASSETS/PDF/NISSAN_GCC_E.pdf

Nissan's approach to shareholder and investor engagement

Nissan, including its Chief Financial Officer (CFO), conducts constructive dialogues with shareholders and investors. To build trustworthy relationships, the company communicates its long-term vision, innovations applied to enhance competitiveness and the latest market trends in a timely manner. Questions and feedback from shareholders and investors are reported to the executive management and reflected in the company's decision-making. To mitigate the risk of insider trading, the company refrains from communicating with investors during the period beginning on the quarter-end date and ending at the time of the earnings results announcement.

Communication with shareholders and investors

In addition to disclosing up-to-date information on its IR website in a timely manner, each year Nissan holds events to present its business activities to investors and analysts, focusing on themes most relevant to them and making available its divisional and regional managers to provide the required information.

Through its general meeting of shareholders and other gatherings, the company aims to build trust with its shareholders and enhance their understanding of Nissan.*1 The 125th Ordinary General Meeting of Shareholders was held at Nissan's global headquarters on June 25, 2024 and also streamed live online. A total of 625 shareholders attended at the venue, while another 1,221 shareholders participated in the meeting online.

Other major communication achievements for fiscal year 2024 are as follows.

Communication with shareholders and investors in fiscal year 2024

April 2024 Powertrain technology briefing session
 May and October 2024 Nissan design preview event
 June 2024 Roundtable discussion with independent outside directors
 September 2024 Sustainability seminar for investors
 November 2024 Tochigi Plant tour
 March 2025 Test-drive event for investors and analysts

The company will continue to disclose information to its stakeholders and investors to further enhance their understanding of Nissan.

External assessment

Nissan's initiatives on sustainability have earned high praise from external evaluation agencies.

· CDP

Nissan has earned a place on prestigious A List in two categories, climate change and water security from CDP, a global environmental NGO. In the climate change area, Nissan has achieved "Leadership Level" (either A or A-) for twelve consecutive years since 2013, and in the water security category Nissan has been A-listed for six consecutive years.*2



· EcoVadis

In a 2024 assessment conducted by EcoVadis, an international sustainability rating agency, Nissan earned a score of 66, which places us in the top 18% of the companies surveyed.*3

We have also been included as a constituent stock in the following indexes, recognized globally for their credibility.

· FTSE

Nissan has been a constituent of the FTSE4Good Index Series and constituent of the FTSE Blossom Japan Index for ten consecutive years. Nissan has also continued to be a constituent of the FTSE Blossom Japan Sector Relative Index since its creation in 2022.*4 *5



FTSE4Good



FTSE Blossom
Japan Index



FTSE Blossom
Japan Sector
Relative Index

*1 Click here for more IR information. <https://www.nissan-global.com/EN/IR/>

*2 CDP gives A-rank to Nissan's climate change and water security initiatives <https://global.nissannews.com/en/releases/250228-01-e>

*3 Click here for more information on the EcoVadis <https://ecovadis.com/>

*4 Click here for more information on the FTSE4Good Index Series. <https://www.ftserussell.com/products/indices/ftse4good>

*5 Click her for more information on the FTSE Blossom Japan Index and FTSE Blossom Japan Sector Relative Index. <https://www.ftserussell.com/products/indices/blossom-japan>