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QUICK GUIDE FOR INVESTORS

Key Areas	Topics	Policies and Philosophy	Management	Initiative
Environmental	Environmental Policy & Management Systems	<ul style="list-style-type: none"> Environmental Policies and Philosophy P025 	<ul style="list-style-type: none"> Global Environmental Management Framework and Governance System P029 	—
	Toward a Carbon-Neutral Society	<ul style="list-style-type: none"> Toward a Carbon-Neutral Society P034 	<ul style="list-style-type: none"> Climate Change Scenario Analysis to Strengthen Strategies for 2050 Society P036 	<ul style="list-style-type: none"> Nissan's Steps to Reduce CO₂ Emissions P034 Efforts at Every Link in the Value Chain P035
	GHG / Products	<ul style="list-style-type: none"> Climate Change (Product Initiatives): Policies and Philosophy for Product Initiatives P039 	<ul style="list-style-type: none"> Climate Change (Product Initiatives): Managing actions through Products P041 	<ul style="list-style-type: none"> Climate Change (Product Initiatives): Achievements P042 Climate Change (Product Initiatives): Initiatives for Partnerships with Society P048 ESG Data (Environmental Data): Climate Change (Products) P195
	GHG / Corporate Activities	<ul style="list-style-type: none"> Climate Change (Corporate Activity Initiatives): Policies and Philosophy for Corporate Activity Initiatives P051 	<ul style="list-style-type: none"> Climate Change (Corporate Activity Initiatives): Management of Corporate Activity Initiatives P052 	<ul style="list-style-type: none"> Climate Change (Corporate Activity Initiatives): Achievements P052 ESG Data (Environmental Data): Climate Change (Corporate Activities) P199
	Energy Consumption	<ul style="list-style-type: none"> Climate Change (Corporate Activity Initiatives): Policies and Philosophy for Corporate Activity Initiatives P051 	<ul style="list-style-type: none"> Climate Change (Corporate Activity Initiatives): Management of Corporate Activity Initiatives P052 	<ul style="list-style-type: none"> Climate Change (Corporate Activity Initiatives): Achievements P052 ESG Data (Environmental Data): Climate Change (Corporate Activities) P199
	Environmental Responsibility in Product	<ul style="list-style-type: none"> Climate Change (Product Initiatives): Policies and Philosophy for Product Initiatives P039 Strengthening Our Business Foundations to Address Environmental Issues: Lifecycle Assessment to Reduce Environmental Impact P088 	<ul style="list-style-type: none"> Climate Change (Product Initiatives): Managing actions through Products P041 Strengthening Our Business Foundations to Address Environmental Issues: Lifecycle Assessment to Reduce Environmental Impact P088 	<ul style="list-style-type: none"> Climate Change (Product Initiatives): Achievements P042 Climate Change (Product Initiatives): Accelerating the Advancement and Promotion of Electrification Technologies P043 Climate Change (Product Initiatives): Initiatives for Partnerships with Society P048 Strengthening Our Business Foundations to Address Environmental Issues: Lifecycle Assessment to Reduce Environmental Impact P088 ESG Data (Environmental Data): Climate Change (Products) P195 ESG Data (Environmental Data): Strengthening Our Business Foundations to Address Environmental Issues P213

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	Effective Utilization of Resources	<ul style="list-style-type: none"> Resource Dependency: Resource Dependency Policies and Philosophy P067 Strengthening Our Business Foundations to Address Environmental Issues: Life Cycle Assessment to Reduce Environmental Impact P088 	<ul style="list-style-type: none"> Resource Dependency: Resource Dependency Management P068 Strengthening Our Business Foundations to Address Environmental Issues: Life Cycle Assessment to Reduce Environmental Impact P088 	<ul style="list-style-type: none"> Resource Dependency: Achievements P069 Strengthening Our Business Foundations to Address Environmental Issues: Life Cycle Assessment to Reduce Environmental Impact P088 ESG Data (Environmental Data): Resource Dependency (Reuse) P207
	Pollution	<ul style="list-style-type: none"> Air Quality: Air Quality Policies and Philosophy P063 	<ul style="list-style-type: none"> Improving In-Cabin Air Quality P064 Reducing VOC Emissions from Production P064 	<ul style="list-style-type: none"> Air Quality: Achievements P065 ESG Data (Environmental Data): Air Quality P205
	Waste Materials	<ul style="list-style-type: none"> Resource Dependency: Resource Dependency Policies and Philosophy P067 Strengthening Our Business Foundations to Address Environmental Issues: Life Cycle Assessment to Reduce Environmental Impact P088 	<ul style="list-style-type: none"> Resource Dependency: Resource Dependency Management P068 Strengthening Our Business Foundations to Address Environmental Issues: Life Cycle Assessment to Reduce Environmental Impact P088 	<ul style="list-style-type: none"> Resource Dependency: Achievements in Waste Reduction P076 ESG Data (Environmental Data): Resource Dependency (Facility Waste) P208
	Use of Water Resources	<ul style="list-style-type: none"> Water Scarcity: Policies and Philosophy for Water Resource Management P078 	<ul style="list-style-type: none"> Water Scarcity: Water Resource Management P079 	<ul style="list-style-type: none"> Water Scarcity: Water Resource Achievements P080 ESG Data (Environmental Data): Resource Dependency (Water Resource Management) P210
	Biodiversity	<ul style="list-style-type: none"> Strengthening Our Business Foundations to Address Environmental Issues: Stakeholder Engagement (Priority Issues for Automobile Manufacturers Regarding the Protection of Air, Water, Soil and Biodiversity) P027 		

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	Diversity	•Diversity and Inclusion: Diversity and Inclusion Policies and Philosophy P108	•Diversity and Inclusion: Diversity and Inclusion Management P109	•Diversity and Inclusion: Diversity and Inclusion Achievements P111 •ESG Data (Social Data): Diversity and Inclusion P219
	Traffic Safety	•Traffic Safety: Policies and Philosophy P102	•Traffic Safety Management P102	•Traffic Safety: Achievements Vehicles: Developing Safety Technologies P103 •Traffic Safety: Key Achievements for Nissan Safety Technology P218
	Product Safety and Quality	•Product Safety and Quality: Product Safety and Quality Policies and Philosophy P124	•Product Safety and Quality: Product Safety and Quality Management P125	•Product Safety and Quality: Achievements Reflecting Customer Feedback in Activities to Enhance Quality P125 •Product Safety and Quality: Achievements Improving Product Quality P126 •ESG Data (Social Data): Product Safety and Quality P221
	Supply Chain Management	•Supply Chain Management: Supply Chain Strategy P133 •Supply Chain Management: Supply Chain Management Policies and Philosophy P134	•Supply Chain Management: Supply Chain Management P136	•Evaluation, Monitoring, and Auditing of Suppliers' Evaluation, Monitoring, and Auditing of Suppliers' Sustainability Practices P136
	Responsible Minerals Sourcing	•Supply Chain Management : Minerals Sourcing Policy P138	•Supply Chain Management : Responsible Minerals Sourcing Management P138	—
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Social	Non-discrimination and Equal Opportunity	<ul style="list-style-type: none"> Human Rights: Human Rights Policies and Philosophy P096 Diversity and Inclusion: Diversity and Inclusion Policies and Philosophy P108 Labor Practices (Respecting the Rights of Workers): Policies and Philosophy on Respecting the Rights of Workers P145 	<ul style="list-style-type: none"> Human Rights: Human Rights Management P098 Diversity and Inclusion: Diversity and Inclusion Management P109 Labor Practices (Respecting the Rights of Workers): Management That Respects the Rights of Workers P145 	<ul style="list-style-type: none"> Human Rights: Human Rights Achievements P099 Diversity and Inclusion: Diversity and Inclusion Achievements P111 Labor Practices (Respecting the Rights of Workers): Achievements in Respecting the Rights of Workers P146 ESG Data (Social Data): Employee Data P217 ESG Data (Social Data): Diversity and Inclusion P219
	Dialogue with Employees	<ul style="list-style-type: none"> Labor Practices (Dialogue with Employees): Policies and Philosophy on Dialogue with Employees P147 	<ul style="list-style-type: none"> Labor Practices (Dialogue with Employees): Management of Dialogue with Employees P148 	<ul style="list-style-type: none"> Labor Practices (Dialogue with Employees): Achievements in Dialogue with Employees P148
	Employees' Health and Safety	<ul style="list-style-type: none"> Employees' Health and Safety: Employees' Health and Safety Policies and Philosophy P151 	<ul style="list-style-type: none"> Employees' Health and Safety: Employees' Health and Safety Management P152 	<ul style="list-style-type: none"> Employees' Health and Safety: Employees' Health and Safety Achievements P153
	Community Engagement	<ul style="list-style-type: none"> Community Engagement: Community Engagement Policies and Philosophy P160 	<ul style="list-style-type: none"> Community Engagement: Community Engagement Management P161 	<ul style="list-style-type: none"> Contributing to Local Communities: Achievements P162 ESG Data (Social Data): Contributing to Local Communities P222
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	Observance of Business Ethics	<ul style="list-style-type: none"> Compliance: Business Ethics P184 		
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