

CONTENTS	INTRODUCTION	CEO MESSAGE	BUILDING TOMORROW'S SUSTAINABLE MOBILITY SOCIETY	BLUE CITIZENSHIP: NISSAN'S CSR	RENAULT-NISSAN ALLIANCE	CSR DATA	THIRD-PARTY ASSURANCE
ENVIRONMENT	SAFETY	PHILANTHROPY	QUALITY	VALUE CHAIN	EMPLOYEES	ECONOMIC CONTRIBUTION	CORPORATE GOVERNANCE & INTERNAL CONTROL

**CEO MESSAGE**



**Carlos Ghosn**  
President and Chief Executive Officer

Nissan is proud to be leading the way toward a new era of sustainable mobility. Our goals are clear: We want to be one of the most sustainable companies in the world and to achieve long-term growth by focusing on innovation and acting with integrity and transparency. Additionally, we want to use our engineering and technological expertise to help solve some of today's most urgent social, environmental and safety challenges. Numerous breakthroughs we have brought to the market—from the zero-emission Nissan LEAF to our cutting-edge Safety Shield technologies—have been inspired by our vision of a better world.

In 2015, we built on these efforts. At a global level, we reaffirmed Nissan's commitment to our corporate vision of *Enriching People's Lives*. At last year's COP21 global climate-change conference in Paris, Nissan pledged its support for the conference goals. In addition, the Renault-Nissan Alliance provided a fleet of EVs that travelled more than 175,000 kilometers and highlighted the benefits of EV mobility. Nissan also pledged its support for the 17 Sustainable Development Goals (SDGs) set by the United Nations last year, which

**“Nissan will keep innovating with the goal of delivering value to our society. And we will keep working with our community of stakeholders to build a better world.”**

include promoting sustainable economic growth, infrastructure and energy solutions. We also continued our decade-long commitment to the core principles of the United Nations Global Compact.

Internally, we took significant steps forward in promoting the use of electric vehicles—a segment that Nissan pioneered with the launch of the LEAF in 2010. With more than 200,000 units sold worldwide, it is the world's best-selling EV. For the 2016 model year LEAF, we made it even better with the launch of an updated version. New 2016 model LEAFs have a battery capable of increasing electric motoring range by more than 20 percent—up to 280 kilometers on a single charge.

EV technology will continue to be at the heart of Nissan's product development efforts—and provide the foundation of our autonomous drive vehicles. Nissan will be ready to deliver autonomous drive vehicles capable of highway and city navigation by 2020. During the next four years, we will launch multiple vehicles with autonomous drive technology in Europe, the United States, Japan and China. This technology will be installed on mainstream, mass-market cars at affordable prices; and the first model will be introduced this year in Japan.

Although we have further to go in meeting our sustainability goals, as this report details, we are making meaningful progress. As we move forward, Nissan will keep innovating with the goal of delivering value to our society. And we will keep working with our community of stakeholders to build a better world.

Carlos Ghosn  
President and Chief Executive Officer  
Nissan Motor Co., Ltd.