

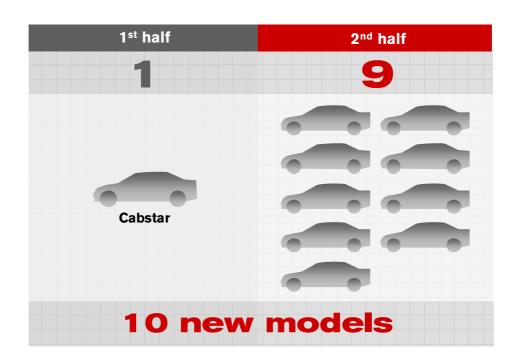
FY2006 first-half financial results

October 26, 2006

Carlos Ghosn

President & CEO

FY06 first-half product launch



Start of sales basis: Apr.-Mar.

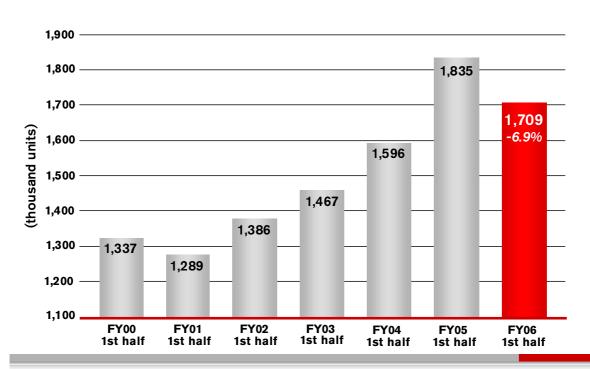
FY2006 first-half financial results

Agenda

FY06 first-half sales performance FY06 first-half financial performance Outlook for FY06

FY2006 first-half financial results

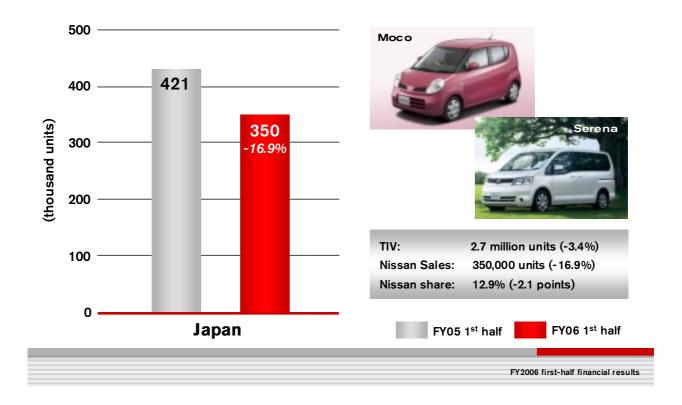
FY06 first-half sales performance Global retail sales



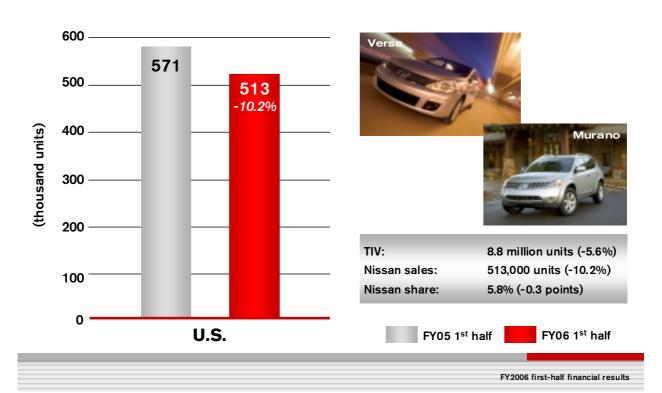
FY2006 first-half financial results

FY06 first-half sales performance

Retail sales by region: Japan

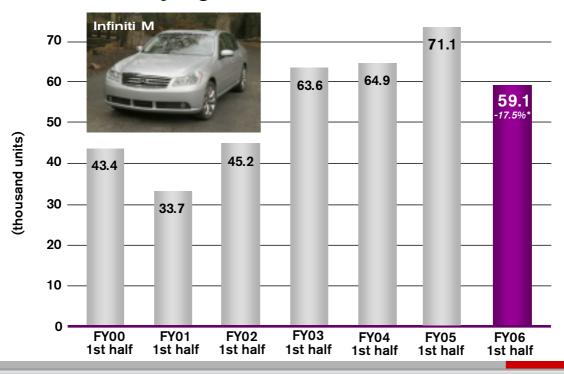


FY06 first-half sales performance Retail sales by region: U.S.



FY06 first-half sales performance

Retail sales by region: Infiniti division

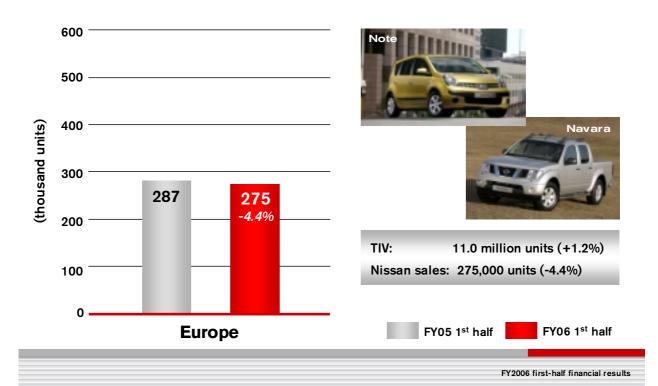


*adjusted to daily seling rates(DSR)

FY2006 first-half financial results

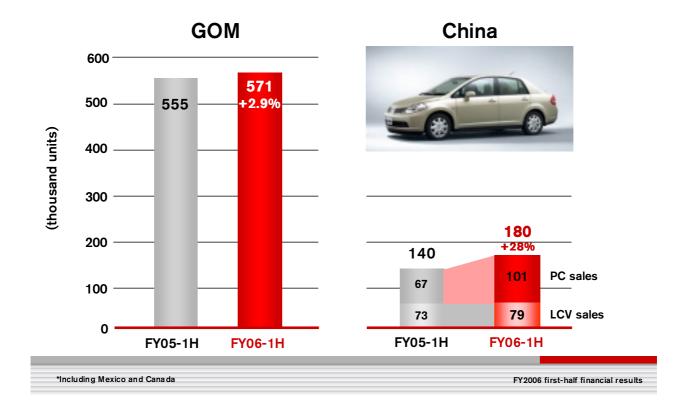
FY06 first-half sales performance

Retail sales by region: Europe

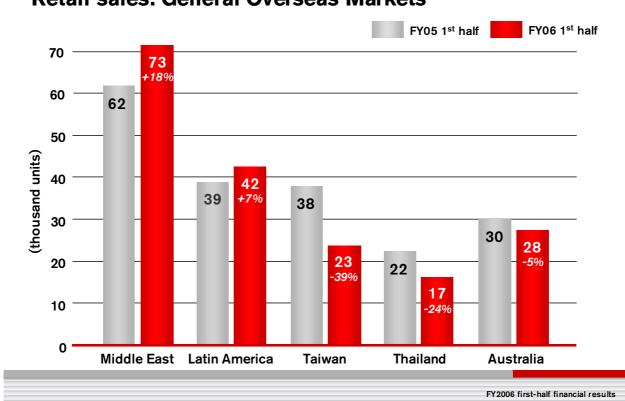


FY06 first-half sales performance

Retail sales: General Overseas Markets*



FY06 first-half sales performance Retail sales: General Overseas Markets

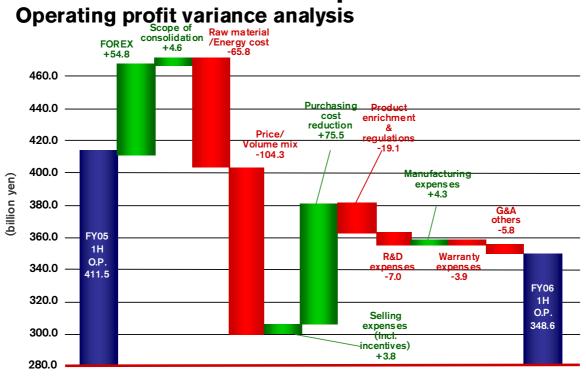


FY06 first-half financial performance

(billion yen)	FY05-1H	FY06-1H	Change
Consolidated net revenue	4,491.0	4,534.4	+1.0%
Consolidated operating profit	411.5	348.6	-15.3%
Consolidated operating margin	9.2%	7.7%	-1.5 points

FY2006 first-half financial results

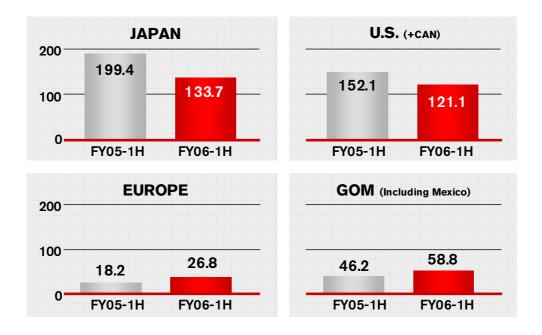
FY06 first-half financial performance



FY06 first-half financial performance

Operating profit by region

(billion yen)



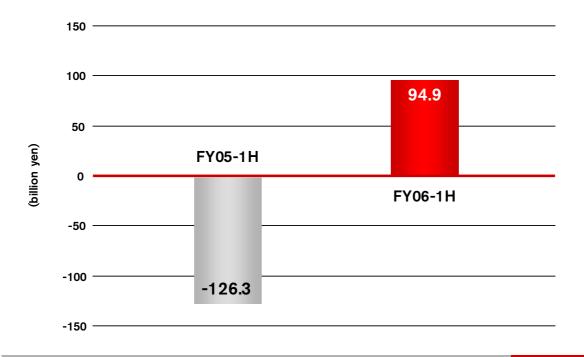
Elimination: FY05-1H: -4.4 FY06-1H: +8.2

FY2006 first-half financial results

FY06 first-half financial performance

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Consolidated operating margin	9.2%	7.7%	-1.5 points
Net income	230.7	274.2	+18.8%

FY06 first-half financial performance Net cash



FY2006 first-half financial results

FY06 outlook

Risks	Opportunities
Higher level of incentives Mix and grade deterioration High commodity prices High energy prices Higher interest rates	NISSAN Value-Up Favorable exchange rates

FY06 outlook

U.S. Sentra



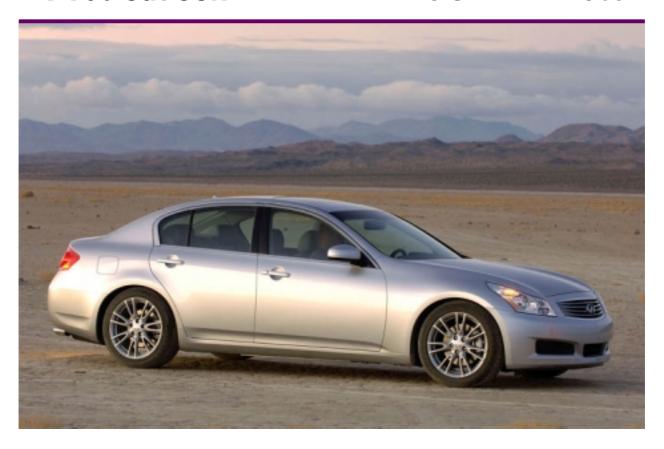
FY06 outlook

U.S. Altima



FY06 outlook

U.S. INFINITI G35



FY06 outlook Japan Otti / New Mini / LCVs



Otti



New Mini



New LCV



New LCV

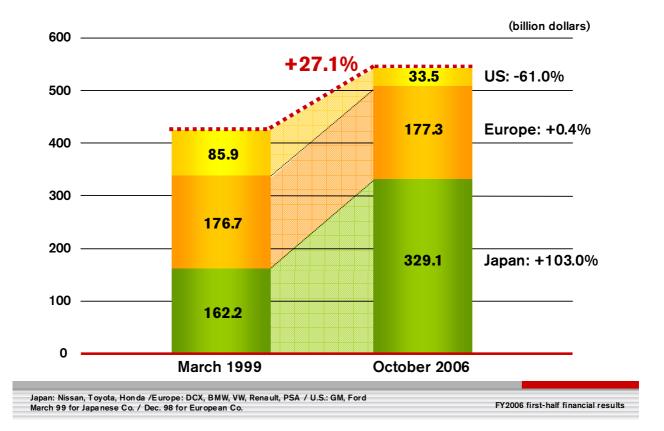


FY06 outlook

Europe Qashqai



Market capitalization evolution by region



Market capitalization evolution of the Alliance

