

CONSOLIDATED FINANCIAL INFORMATION -1

(February 12, 2026)
NISSAN MOTOR CO., LTD.

		RESULTS FY2025 Q3 YTD 25/4-25/12		RESULTS FY2024 Q3 YTD 24/4-24/12		RESULTS FY2025 Q3 25/10-25/12		RESULTS FY2024 Q3 24/10-24/12		FORECAST FY2025 25/4-26/3 (Revised)
(BILLIONS OF YEN)		8,578.0	-6.2%	9,143.2	-0.3%	2,999.3	-5.1%	3,159.0	+1.6%	11,900.0
NET SALES (1)										
JAPAN		3,122.5	-15.5%	3,694.6	-0.4%	1,116.1	-16.0%	1,328.7	-1.8%	
NORTH AMERICA		4,971.4	-5.7%	5,273.7	-0.1%	1,720.5	-2.9%	1,772.0	-0.0%	
EUROPE		1,196.6	-6.7%	1,282.0	-3.9%	430.6	+6.4%	404.8	-15.5%	
ASIA		983.9	-15.5%	1,163.8	-2.6%	344.9	-12.3%	393.1	-10.8%	
OTHERS		1,126.4	+0.3%	1,123.5	+5.7%	411.4	-13.2%	474.1	+27.9%	
SUB-TOTAL		11,400.8	-9.1%	12,537.6	-0.3%	4,023.5	-8.0%	4,372.6	-1.0%	
ELIMINATION		-2,822.8	-	-3,394.4	-	-1,024.2	-	-1,213.6	-	
OPERATING INCOME (1)		-10.1	-	64.0	-86.6%	17.5	-43.6%	31.1	-78.0%	-60.0
JAPAN		7.3	-94.0%	121.2	+10.0%	23.1	-57.0%	53.7	-36.0%	
NORTH AMERICA		-8.5	-	-6.2	-	-11.0	-	-2.1	-	
EUROPE		-37.2	-	-68.0	-	-1.5	-	-28.9	-	
ASIA		27.0	-34.4%	41.2	-39.6%	11.0	+26.8%	8.7	-71.0%	
OTHERS		-1.1	-	-4.3	-	0.2	-98.0%	11.1	+155.5%	
SUB-TOTAL		-12.6	-	84.0	-83.3%	21.8	-48.8%	42.5	-71.4%	
ELIMINATION		2.5	-	-19.9	-	-4.2	-	-11.4	-	
ORDINARY INCOME		-110.8	-	159.4	-70.5%	-32.9	-	43.4	-66.0%	
NET INCOME ATTRIBUTABLE TO OWNERS OF THE PARENT		-250.2	-	5.1	-98.4%	-28.3	-	-14.1	-	-650.0
BASIC EARNINGS PER SHARE(YEN)		-71.63		1.42		-8.1		-3.98		-186.04
DILUTED EARNINGS PER SHARE (YEN)		-		1.42		-		-		
FOREIGN EXCHANGE RATE										
USD/JPY		149		153		154		152		149
EUR/JPY		172		165		179		163		173
CAPITAL EXPENDITURE (2)		349.3		380.9		117.2		150.1		560.0
DEPRECIATION (2)		194.7		274.6		65.5		86.4		260.0
RESEARCH & DEVELOPMENT COSTS		412.5		455.0		137.7		159.3		575.0
TOTAL ASSETS		19,688.0		20,094.8		-		-		
NET ASSETS		5,324.0		6,228.5		-		-		
EQUITY RATIO (%)		24.9%		28.5%		-		-		
PERFORMANCE DESCRIPTION		Decreased net sales and profit		Decreased net sales and profit		Decreased net sales and profit		Increased net sales and decreased profit		

Notes:

* The % figures show the changes over the same period of the previous FY.

(1) Sales and profits or losses by region: Major countries and areas which belong to segments other than Japan are as follows:

* North America: USA, Canada and Mexico

* Europe: France, UK, Spain and other European countries

* Asia: China, Thailand, India and other Asian countries

* Others: Oceania, Middle East, South Africa, and Central & South America excluding Mexico

(2) Including finance leases related amount.

CONSOLIDATED FINANCIAL INFORMATION -2

Global Retail Sales Volume & Production Volume

 (February 12, 2026)
 NISSAN MOTOR CO., LTD.

(THOUSAND UNITS)	RESULTS FY2025 Q3 YTD 25/4-25/12		RESULTS FY2024 Q3 YTD 24/4-24/12		RESULTS FY2025 Q3 25/10-25/12		RESULTS FY2024 Q3 24/10-24/12		FORECAST FY2025 25/4-26/3 (Revised)
GLOBAL RETAIL SALES VOLUME									
JAPAN (INCL. MINI)	270	-17.7%	328	-2.6%	84	-20.1%	105	-3.1%	
NORTH AMERICA	950	+1.0%	940	+2.4%	315	-0.8%	318	+9.8%	420
USA ONLY	659	-1.8%	671	+1.3%	214	-3.7%	222	+10.3%	1,300
EUROPE	216	-9.0%	238	-2.6%	70	-11.3%	79	-8.9%	330
ASIA (1)	545	-9.7%	603	-9.7%	208	+7.6%	193	-16.0%	
CHINA ONLY	457	-8.0%	497	-9.1%	178	+12.7%	158	-16.2%	653
OTHERS	277	-3.8%	288	+5.0%	100	-4.9%	106	+1.0%	(2) 497
TOTAL	2,257	-5.8%	2,397	-1.8%	778	-2.9%	801	-2.2%	3,200
GLOBAL PRODUCTION VOLUME									
JAPAN	408	-15.7%	484	-12.3%	140	-20.5%	176	-10.4%	
NORTH AMERICA (3)	840	-3.9%	873	-4.4%	265	-4.6%	277	-7.9%	
EUROPE (4)	200	-1.6%	203	-16.9%	73	+19.5%	61	-32.8%	
ASIA (5)	568	-13.0%	653	-10.1%	215	+8.1%	199	-10.7%	
OTHERS (6)	97	+10.3%	88	-11.6%	30	+6.2%	29	-9.0%	
TOTAL	2,112	-8.2%	2,301	-9.2%	723	-2.6%	742	-12.0%	2,900

Notes:

* The % figures, unless otherwise described, show the changes over the same period of the previous FY.

* Global retail sales volume & production volume of China and Taiwan are results for the Jan - Dec period.

(1) Includes Oceanina

(2) Includes Asia (except China)

(3) USA and Mexico production

(4) UK production

(5) Taiwan, Thailand, China and India production

(6) South Africa, Brazil, Egypt and Argentina production

(THOUSAND UNITS)	RESULTS FY2025 Q3 YTD 25/4-25/12		RESULTS FY2024 Q3 YTD 24/4-24/12		RESULTS FY2025 Q3 25/10-25/12		RESULTS FY2024 Q3 24/10-24/12		
CONSOLIDATED SALES VOLUME									
JAPAN	274	-14.5%	320	-8.1%	94	-17.2%	114	-4.7%	
OVERSEAS	1,491	-7.1%	1,605	-3.8%	498	-8.9%	547	-3.1%	
TOTAL	1,765	-8.4%	1,926	-4.6%	592	-10.3%	660	-3.3%	
CONSOLIDATED PRODUCTION VOLUME									
JAPAN	408	-15.7%	484	-12.3%	140	-12.5%	176	-10.4%	
OVERSEAS CONSOLIDATED SUBSIDIARIES	1,207	-8.2%	1,316	-6.2%	376	-7.1%	416	-9.4%	
TOTAL	1,615	-10.2%	1,799	-7.9%	516	-8.5%	593	-9.7%	

Notes:

* Consolidated wholesale volume and production volume are based on financial statements.