

CONSOLIDATED FINANCIAL INFORMATION -1

(November 6, 2025)
NISSAN MOTOR CO., LTD.

(BILLIONS OF YEN)	RESULTS FY2025 H1 25/4-25/9		RESULTS FY2024 H1 24/4-24/9		RESULTS FY2025 Q2 25/7-25/9		RESULTS FY2024 Q2 24/7-24/9		FORECAST FY2025 25/4-26/3
NET SALES (1)	5,578.7	-6.8%	5,984.2	-1.3%	2,871.8	-3.8%	2,985.8	-5.1%	11,700.0
JAPAN	2,006.3	-15.2%	2,365.9	+0.3%	1,025.4	-13.2%	1,181.3	-3.9%	
NORTH AMERICA	3,250.9	-7.2%	3,501.7	-0.1%	1,677.3	-0.9%	1,693.3	-6.1%	
EUROPE	766.0	-12.7%	877.2	+2.7%	410.0	-9.6%	453.6	-2.5%	
ASIA	639.1	-17.1%	770.7	+2.3%	322.1	-15.6%	381.8	-4.6%	
OTHERS	715.0	+10.1%	649.4	-6.2%	378.1	+11.4%	339.3	-13.2%	
SUB-TOTAL	7,377.3	-9.6%	8,164.9	+0.0%	3,813.0	-5.8%	4,049.3	-5.6%	
ELIMINATION	-1,798.6	-	-2,180.7	-	-941.2	-	-1,063.5	-	
OPERATING INCOME (1)	-27.7	-	32.9	-90.2%	51.5	+61.3%	31.9	-84.7%	-275.0
JAPAN	-15.8	-	67.5	+156.7%	-12.5	-	13.8	-74.7%	
NORTH AMERICA	2.5	-	-4.1	-	56.7	+237.4%	16.8	-84.6%	
EUROPE	-35.7	-	-39.1	-	-12.3	-	-23.2	-	
ASIA	16.1	-50.7%	32.6	-15.4%	7.5	-50.8%	15.2	-29.9%	
OTHERS	-1.4	-	-15.4	-	0.2	-	-7.2	-	
SUB-TOTAL	-34.4	-	41.4	-88.3%	39.5	+156.9%	15.4	-92.7%	
ELIMINATION	6.7	-	-8.5	-	11.9	-	16.5	-	
ORDINARY INCOME	-77.9	-	116.1	-71.9%	31.3	-38.5%	50.9	-79.3%	
NET INCOME ATTRIBUTABLE TO OWNERS OF THE PARENT	-221.9	-	19.2	-93.5%	-106.2	-	-9.3	-	TBD
BASIC EARNINGS PER SHARE(YEN)	-63.55		5.24		-30.4		-2.56		TBD
DILUTED EARNINGS PER SHARE (YEN)	-		5.24		-		-		
FOREIGN EXCHANGE RATE									
USD/JPY	146		153		147		150		146
EUR/JPY	168		166		172		164		168
CAPITAL EXPENDITURE (2)	232.1		230.8		104.7		130.0		590.0
DEPRECIATION (2)	129.2		188.2		65.7		94.0		314.0
RESEARCH & DEVELOPMENT COSTS	274.8		295.7		134.6		147.8		615.0
TOTAL ASSETS	19,133.8		18,889.1		-		-		
NET ASSETS	5,165.7		6,283.4		-		-		
EQUITY RATIO (%)	24.8%		30.6%		-		-		
PERFORMANCE DESCRIPTION	Decreased net sales and profit		Decreased net sales and profit		Decreased net sales and profit (Operating income is increased)		Decreased net sales and profit		

Notes:

* The % figures show the changes over the same period of the previous FY.

(1) Sales and profits or losses by region: Major countries and areas which belong to segments other than Japan are as follows:

- * North America: USA, Canada and Mexico
- * Europe: France, UK, Spain and other European countries
- * Asia: China, Thailand, India and other Asian countries
- * Others: Oceania, Middle East, South Africa, and Central & South America excluding Mexico

(2) Including finance leases related amount.

CONSOLIDATED FINANCIAL INFORMATION -2
Global Retail Sales Volume & Production Volume

(November 6, 2025)
NISSAN MOTOR CO., LTD.

(THOUSAND UNITS)	RESULTS FY2025 H1 25/4-25/9		RESULTS FY2024 H1 24/4-24/9		RESULTS FY2025 Q2 25/7-25/9		RESULTS FY2024 Q2 24/7-24/9		FORECAST FY2025 25/4-26/3
GLOBAL RETAIL SALES VOLUME									
JAPAN (INCL.MINI)	186	-16.5%	222	-2.4%	98	-20.8%	124	+2.5%	445
NORTH AMERICA	634	+2.0%	622	-1.0%	319	+6.7%	299	-0.2%	1,300
USA ONLY	445	-0.9%	449	-2.7%	223	+5.3%	212	-2.2%	
EUROPE	147	-7.9%	159	+0.9%	72	-10.6%	80	-5.0%	340
ASIA (1)	337	-17.9%	410	-6.4%	187	-9.7%	207	-12.8%	
CHINA ONLY	279	-17.6%	339	-5.4%	158	-8.1%	172	-12.5%	645
OTHERS	177	-3.2%	183	+7.5%	96	-2.3%	99	+9.3%	(2) 520
TOTAL	1,480	-7.3%	1,596	-1.6%	773	-4.5%	809	-2.8%	3,250
GLOBAL PRODUCTION VOLUME									
JAPAN	267	-12.9%	307	-13.4%	133	-12.5%	152	-14.5%	
NORTH AMERICA (3)	575	-3.5%	596	-2.6%	294	+1.2%	291	-8.5%	
EUROPE (4)	127	-10.6%	142	-7.5%	67	+5.5%	64	-16.1%	
ASIA (5)	353	-22.2%	453	-9.8%	186	-20.8%	234	-1.2%	
OTHERS (6)	67	+12.3%	59	-12.8%	36	+10.4%	32	-5.6%	
TOTAL	1,389	-10.8%	1,558	-7.9%	716	-7.4%	774	-8.3%	

Notes:

* The % figures, unless otherwise described, show the changes over the same period of the previous FY.

* Global retail sales volume & production volume of China and Taiwan are results for the Jan - Dec period.

(1) Includes Oceania

(2) Includes Asia (except China)

(3) USA and Mexico production

(4) UK production

(5) Taiwan, Thailand, China and India production

(6) South Africa, Brazil, Egypt and Argentina production

(THOUSAND UNITS)	RESULTS FY2025 H1 25/4-25/9		RESULTS FY2024 H1 24/4-24/9		RESULTS FY2025 Q2 25/7-25/9		RESULTS FY2024 Q2 24/7-24/9	
CONSOLIDATED SALES VOLUME								
JAPAN	180	-12.9%	206	-9.9%	86	-19.9%	108	-4.8%
OVERSEAS	993	-6.2%	1,059	-4.3%	508	-4.5%	532	-6.6%
TOTAL	1,172	-7.3%	1,265	-5.2%	594	-7.1%	640	-6.3%
CONSOLIDATED PRODUCTION VOLUME								
JAPAN	267	-12.9%	307	-13.4%	133	-12.5%	152	-14.5%
OVERSEAS CONSOLIDATED SUBSIDIARIES	831	-7.6%	900	-4.5%	413	-7.1%	445	-8.7%
TOTAL	1,099	-9.0%	1,207	-7.0%	546	-8.5%	597	-10.2%

Notes:

* Consolidated wholesale volume and production volume are based on financial statements.