



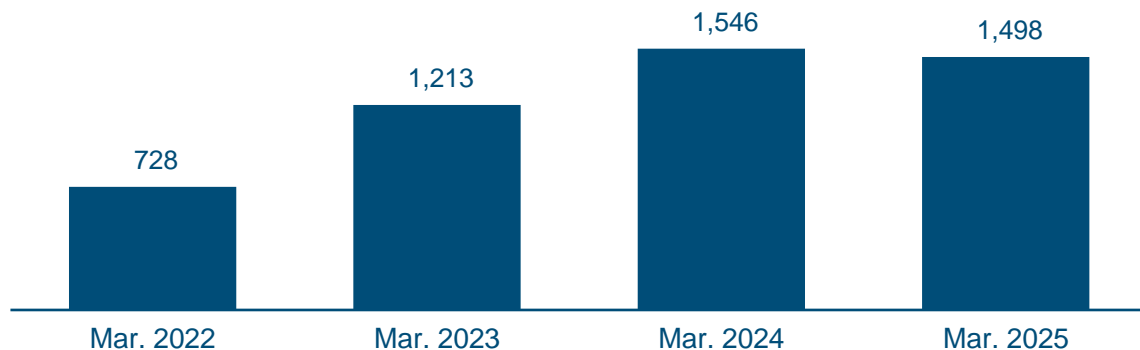
## **Financial Backup Material**

Nissan Motor Co., Ltd.  
June 2025

# Financial Liquidity Position

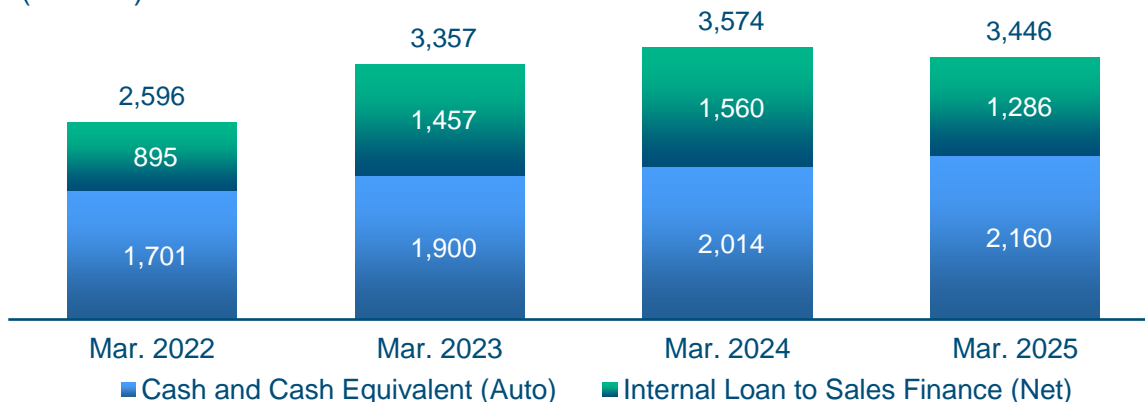
## Net Cash\*1 in Automobile Business

(JPY bn)



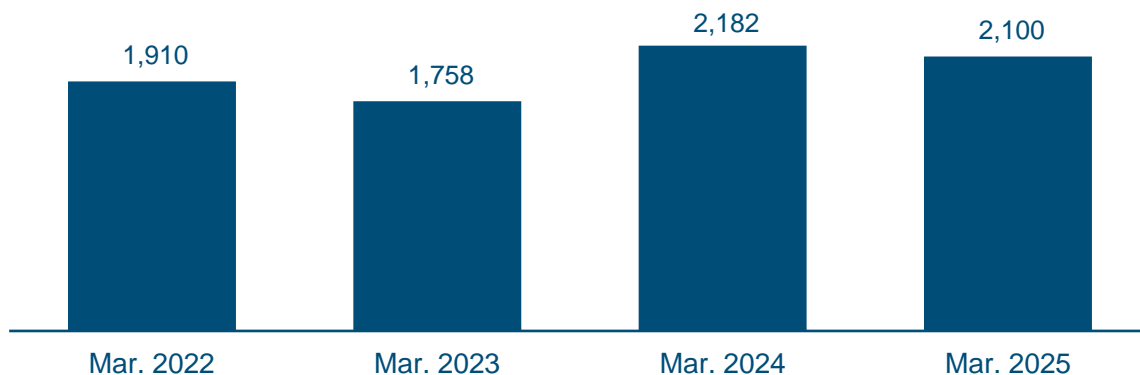
## Total Liquidity Available (not incl. unused commitment lines and securitization lines)

(JPY bn)

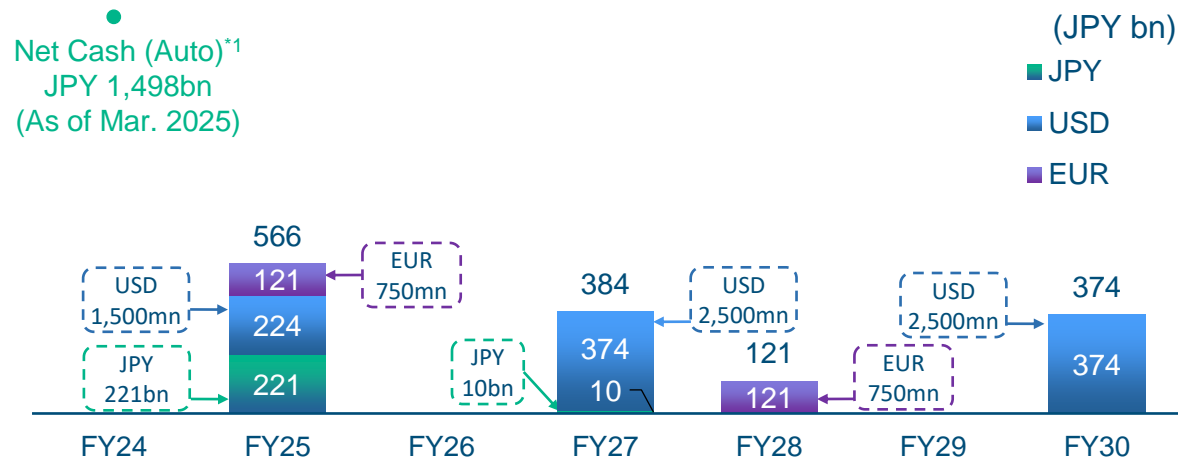


## Unused Commitment Lines and Securitization Lines (Group)

(JPY bn)



## Bond Redemption Schedule for Nissan in Automobile Business\*2

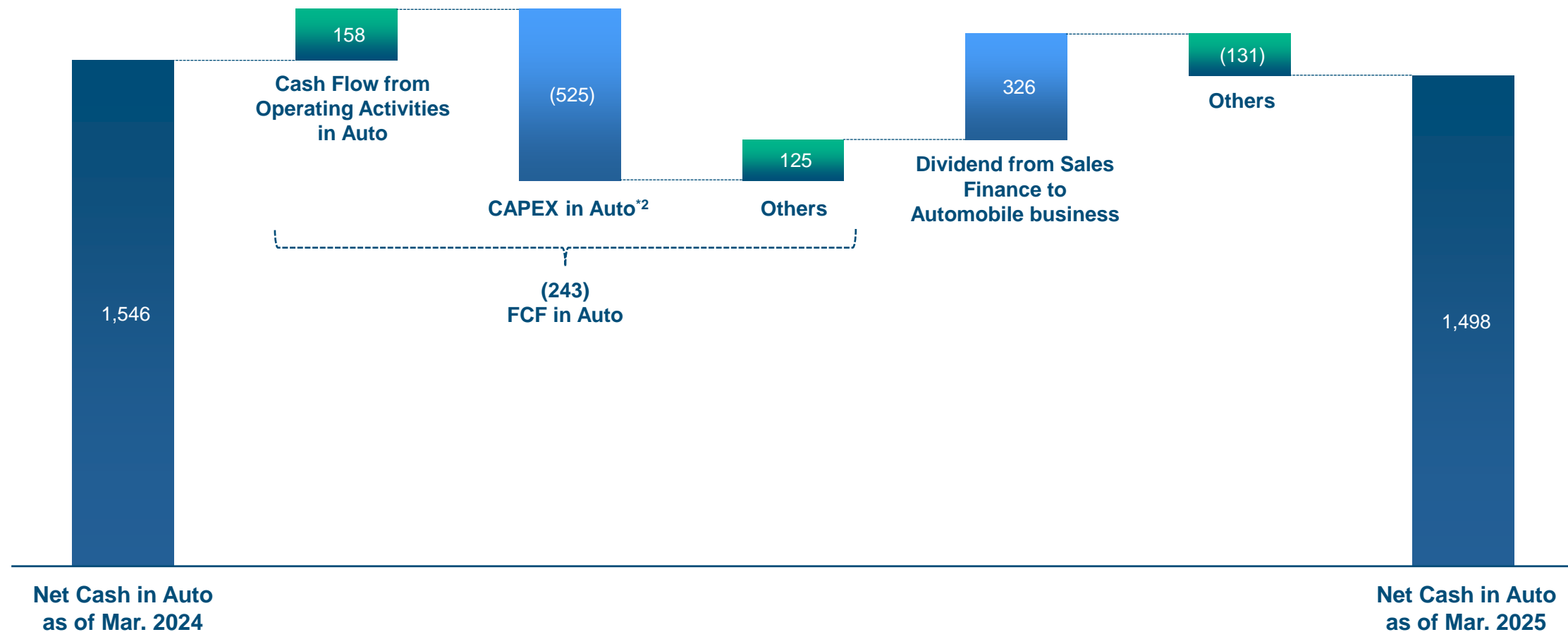


\* Figures on FY24 is unaudited. \*1 Cash and cash equivalent – borrowings from third parties + internal loan to sales finance (net). \*2 Not including Sales Finance Business. USD/JPY = 149.54, EUR/JPY = 161.53 as of March 31, 2025

# Net Cash in Automobile Business

Change in Net Cash in Automobile Business from March 2024 to March 2025\*<sup>1</sup>

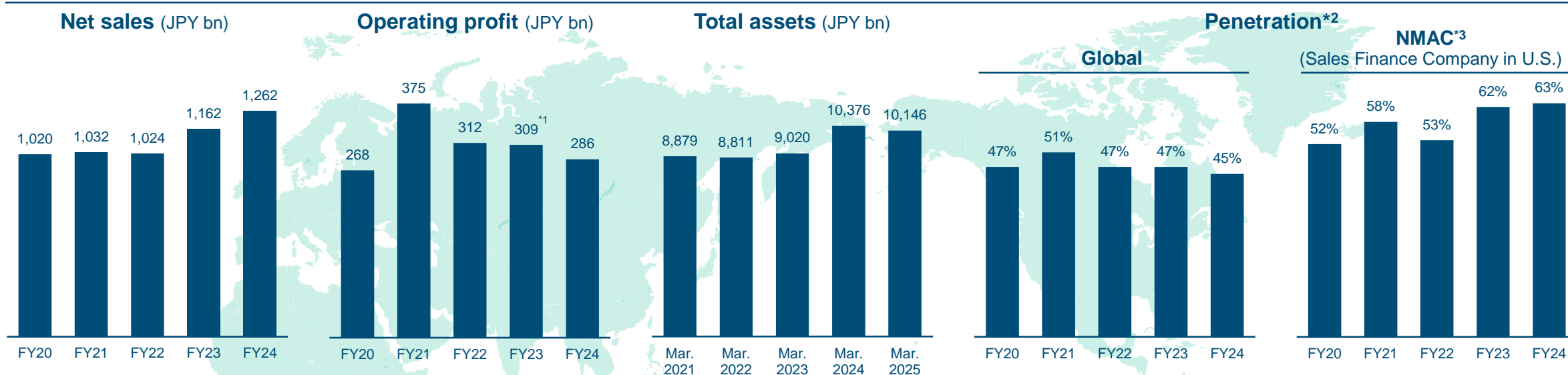
(JPY bn)



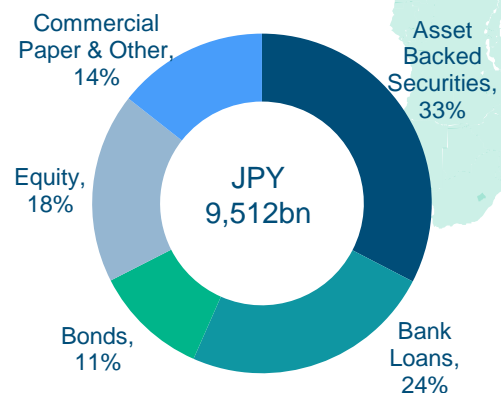
\* Figures on FY24 is unaudited. \*<sup>1</sup> Cash and cash equivalent – borrowings from third parties + internal loan to sales finance (net). \*<sup>2</sup> CAPEX does not include finance lease-related investments

# Global Sales Finance Business

## Business Performance of Sales Finance Business



### Funding Sources (as of March 31, 2025)



- Solid consistent profitability
- Very strong capital position and diversified funding

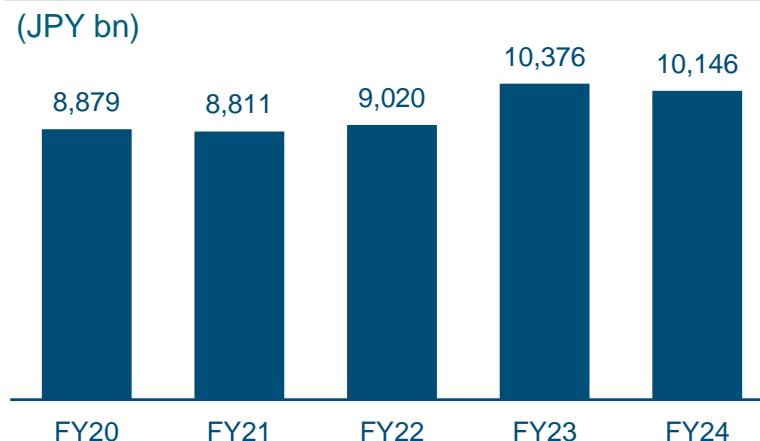
### Global Footprint of Sales Finance Business

- Japan
- US
- Canada
- Mexico
- China
- Australia
- India
- Thailand
- Chile
- Bermuda (Reinsurance company)

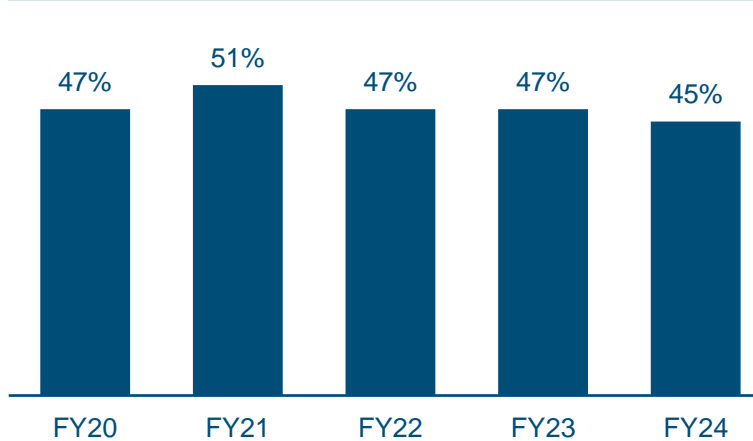
\* Figures on FY24 is unaudited. <sup>\*1</sup> Operating Profit: Including non-recurring gain of JPY17.2bn. <sup>\*2</sup> Penetration: Retail loan and lease contracts financed by Nissan sales finance companies over finance sales volume in the areas of operation. <sup>\*3</sup> Nissan Motor Acceptance Company LLC

# Financial Performance – Sales Finance Business

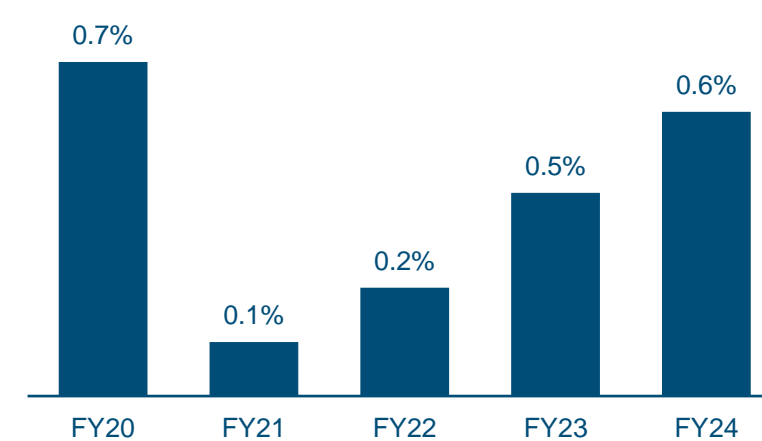
**Total Assets**



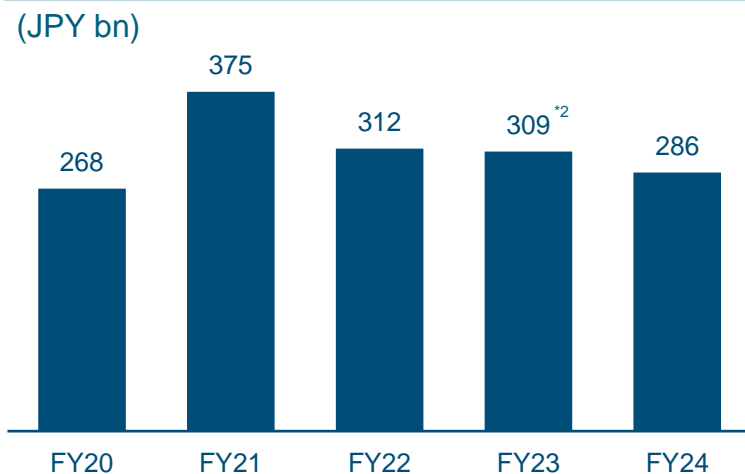
**Penetration\*1**



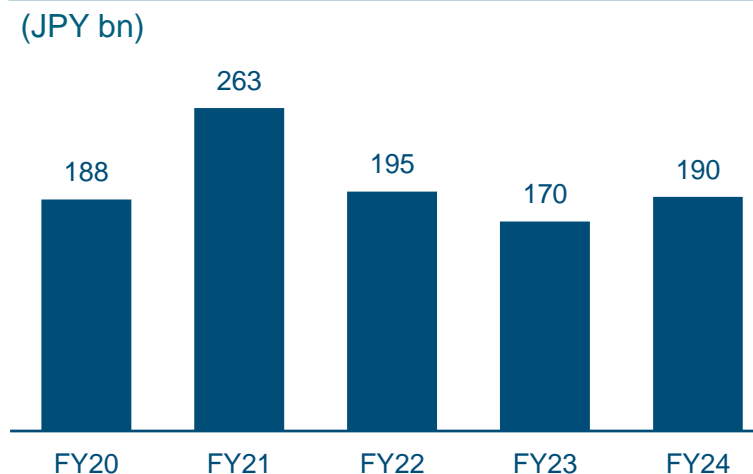
**Net Credit Loss Ratio**



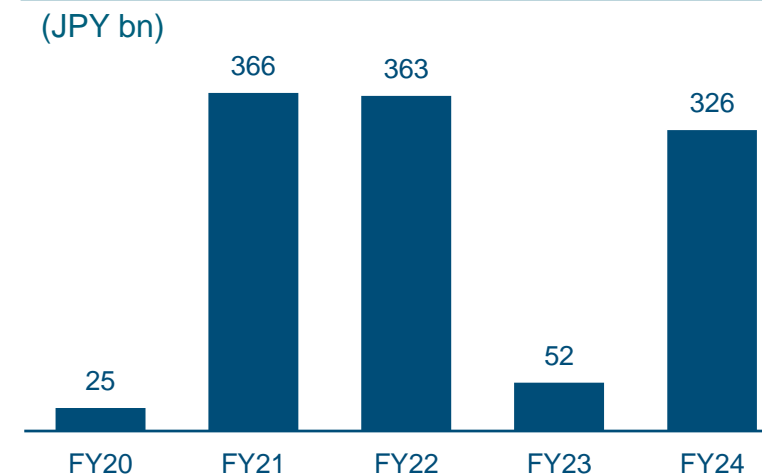
**Operating Profit**



**Net Income**



**Dividends from Sales Finance to Automobile Business**



\*Figures on FY24 is unaudited. \*1 Penetration: Retail loan and lease contracts financed by Nissan sales finance companies over finance sales volume in the areas of operation. \*2 Operating Profit: Including non-recurring gain of JPY17.2bn

This presentation contains forward-looking statements, based on judgments and estimates that have been made on the basis of currently available information. By nature, such statements are subject to uncertainty and risk. Therefore, you are advised that the final results might be significantly different from the aforementioned statements due to changes in economic environments related to our business, market trends and exchange rate, etc.