

NISSAN MOTOR CORPORATION

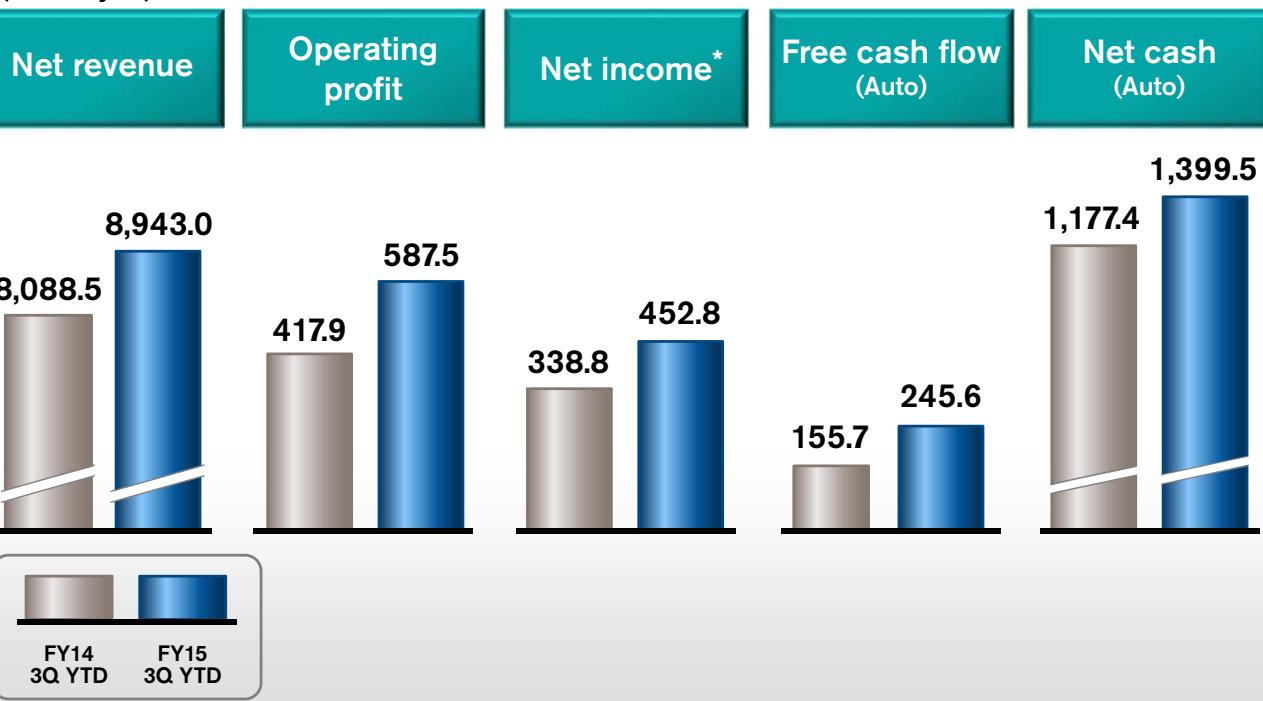


FY2015 third-quarter financial results

Nissan Motor Co., Ltd
February 10, 2016

Key performance indicators (9 months) (TSE report basis - China JV Equity basis)

(billion yen)



FY15 business update

FY15 sales performance (9 months)

FY15 consolidated financial performance (9 months)

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FY15 business update

Product offensive continues



Titan XD

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FY15 business update

Product offensive continues



Q30

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FY15 business update

Product offensive continues



QX30

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FY15 business update

Product offensive continues



Q60

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FY15 business update

Brand

■ Sports sponsorship



PROUD SUPPORTER OF COLLEGE ATHLETICS

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FY15 business update

Technology

■ Zero-emission leadership

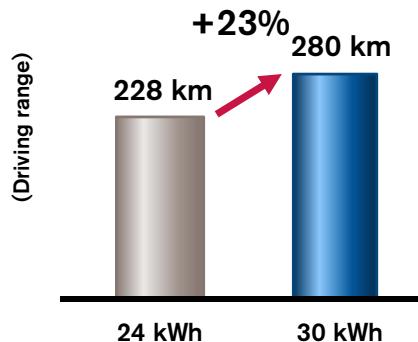
Nissan LEAF

- Cumulative global sales reached 200 k units



EV sales

- Enhanced-range Nissan LEAF launched in Japan



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FY15 business update

Technology

- The Alliance will launch more than 10 vehicles with autonomous drive technology through 2020



Nissan IDS concept

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FY15 business update

Technology

■ All-new 3.0-liter V6 twin-turbo engine



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FY15 business update

Alliance

8.5 million unit sales in CY2015

Nissan sales: 5.4 million units (CY14: 5.3 million units)



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FY15 business update

FY15 sales performance (9 months)

FY15 consolidated financial performance (9 months)

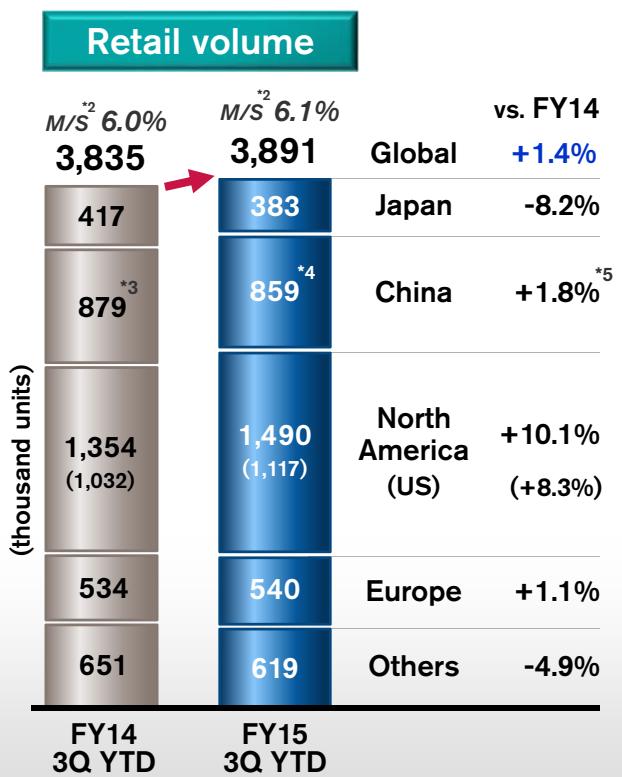
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FY15 sales performance (9 months): Global



*1: Nissan's estimation

*2: Market Share *4: PV: Retail sales base, LCV: Wholesale base
*3: Wholesale base *5: After adjustment for PV in 2014 to retail base

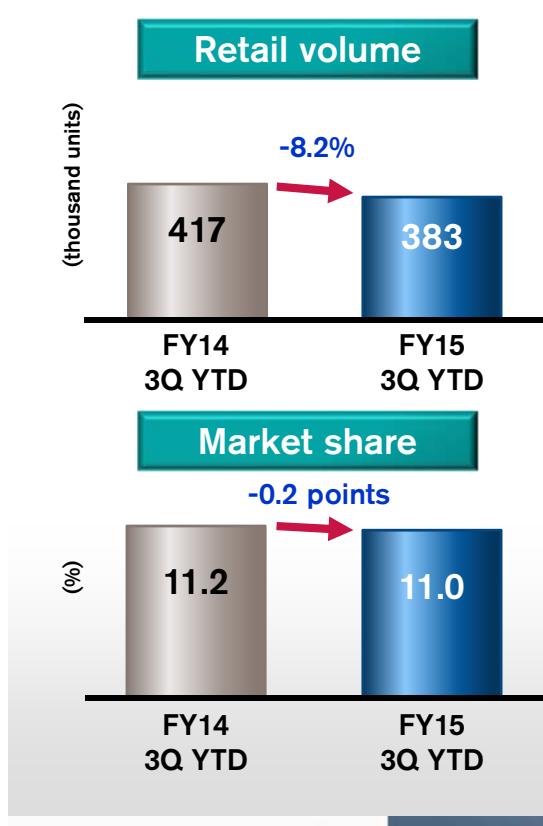
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FY15 sales performance (9 months): Japan



- TIV: 3.47 million units, -6.7%
- Sales: 383 k units, -8.2%
- Market share: 11.0%, -0.2 points
- X-Trail: 41.2 k units
- DAYZ / DAYZ ROOX: 91.5 k units

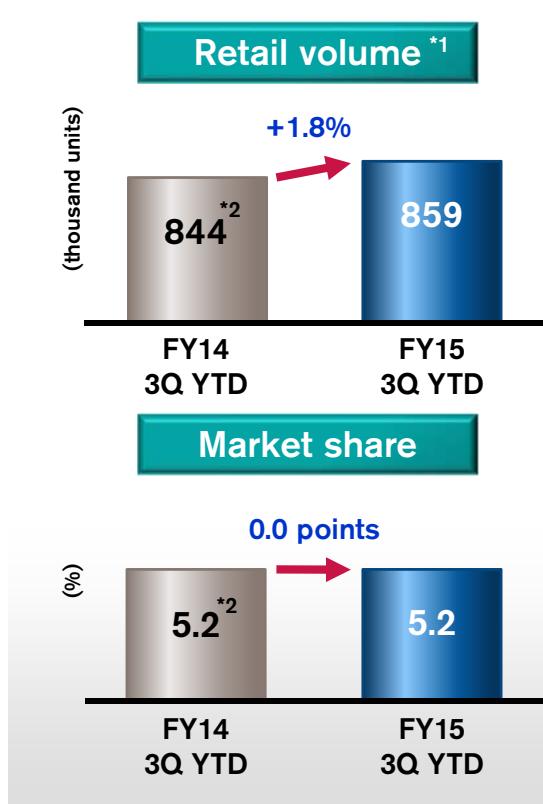
X-Trail



DAYZ ROOX



FY15 sales performance (9 months): China



- FY15 3Q YTD (Jan. to Sep.)
 - TIV^{*3}: 16.40 million units, +1.7%
 - Sales: 859 k units, +1.8%^{*2}
 - Market share: 5.2%, 0.0 points^{*2}
 - Sylphy series: 230.6 k units

FY15 YTD (Jan. to Dec.)

- TIV^{*3}: 23.68 million units, +6.0%
- Sales: 1,250 k units, +6.3%^{*2}
- Market share: 5.3%, 0.0 points^{*2}

X-Trail

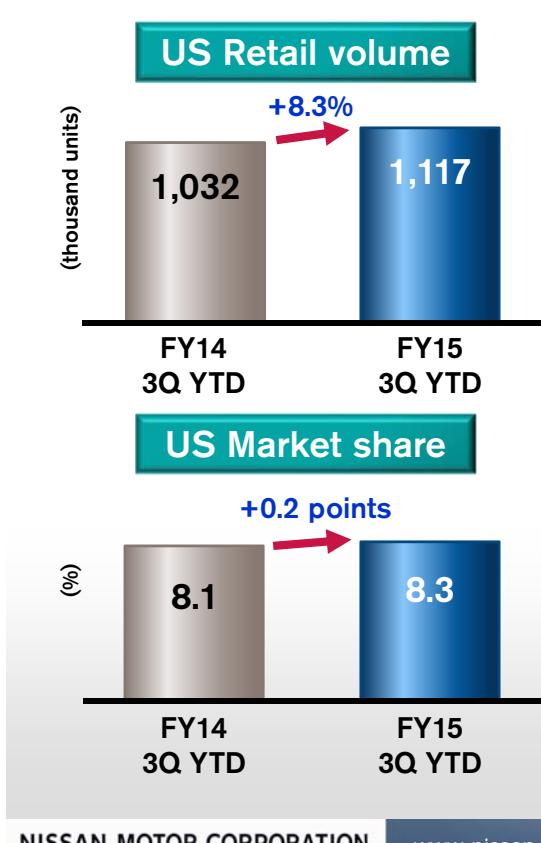


Sylphy



* 1: PV: Retail sales base, LCV: Wholesale base
 * 2: PV volume was restated to retail sales base for comparison
 * 3: PV and LCV only

FY15 sales performance (9 months): North America



■ US

- TIV: 13.52 million units, +5.8%
- Sales: 1,117 k units, +8.3%
- Market share: 8.3%, +0.2 points

■ Canada

- Sales: 104 k units, +13.0 %
- Market share: 6.8 %, +0.6 points

■ Mexico

- Sales: 267 k units, +16.9%
- Market share: 25.6%, No.1 brand for 79 consecutive months

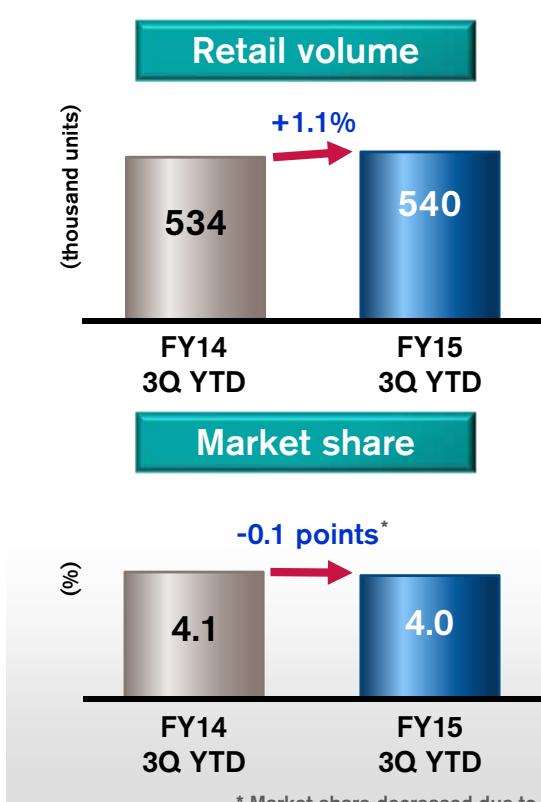
Altima



Rogue



FY15 sales performance (9 months): Europe



■ Europe excluding Russia

- TIV: 12.29 million units, +8.7%
- Sales: 450 k units, +12.5%
- Market share: 3.7%, +0.1 points

■ Russia

- TIV: 1.22 million units, -35.2%
- Sales: 90 k units, -32.7%
- Market share: 7.4%, +0.3 points

Qashqai



Nissan LEAF



* Market share decreased due to country mix, though both market share for Europe excl. Russia and Russia increased

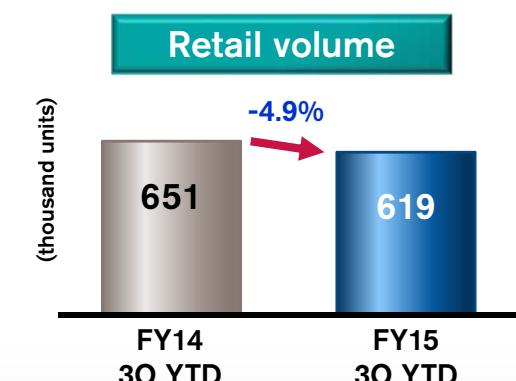
FY15 sales performance (9 months): Other markets

■ Estimated TIV: 14.80 million units, -2.8 %

■ Sales: 619 k units, -4.9%

Asia & Oceania:	263 k units,	-1.5%	M/S
Latin America:	130 k units,	-7.9%	M/S
Middle East:	151 k units,	-10.5%	M/S
Africa:	75 k units,	+1.3%	M/S

* Market Share



NP300 Navara



Datsun GO+ Panca



FY15 business update

FY15 sales performance (9 months)

FY15 consolidated financial performance (9 months)

FY15 financial performance (9 months)

(TSE report basis - China JV Equity basis)

(billion yen)	FY14 3Q YTD	FY15 3Q YTD	Variance	Change vs. FY14 (%)
Net revenue	8,088.5	8,943.0	+854.5	+10.6%
Operating profit	417.9	587.5	+169.6	+40.6%
<i>OP margin</i>	5.2%	6.6%		
<i>Non-operating</i>	78.5	43.5		
Ordinary profit	496.4	631.0	+134.6	+27.1%
<i>Extraordinary</i>	-6.0	-17.8		
Profit before tax	490.4	613.2	+122.8	+25.0%
<i>Taxes</i>	-132.3	-141.6		
<i>Effective tax rate</i>	27.0%	23.1%		
<i>Minority interest</i> *1	-19.3	-18.8		
Net income^{*2}	338.8	452.8	+114.0	+33.7%
<i>FX rate</i>	106.7 JPY/USD 140.2 JPY/EUR	121.7 JPY/USD 134.4 JPY/EUR	+15.0 JPY/USD -5.8 JPY/EUR	

*1: Net income attributable to non-controlling interests

*2: Net income attributable to owners of the parent

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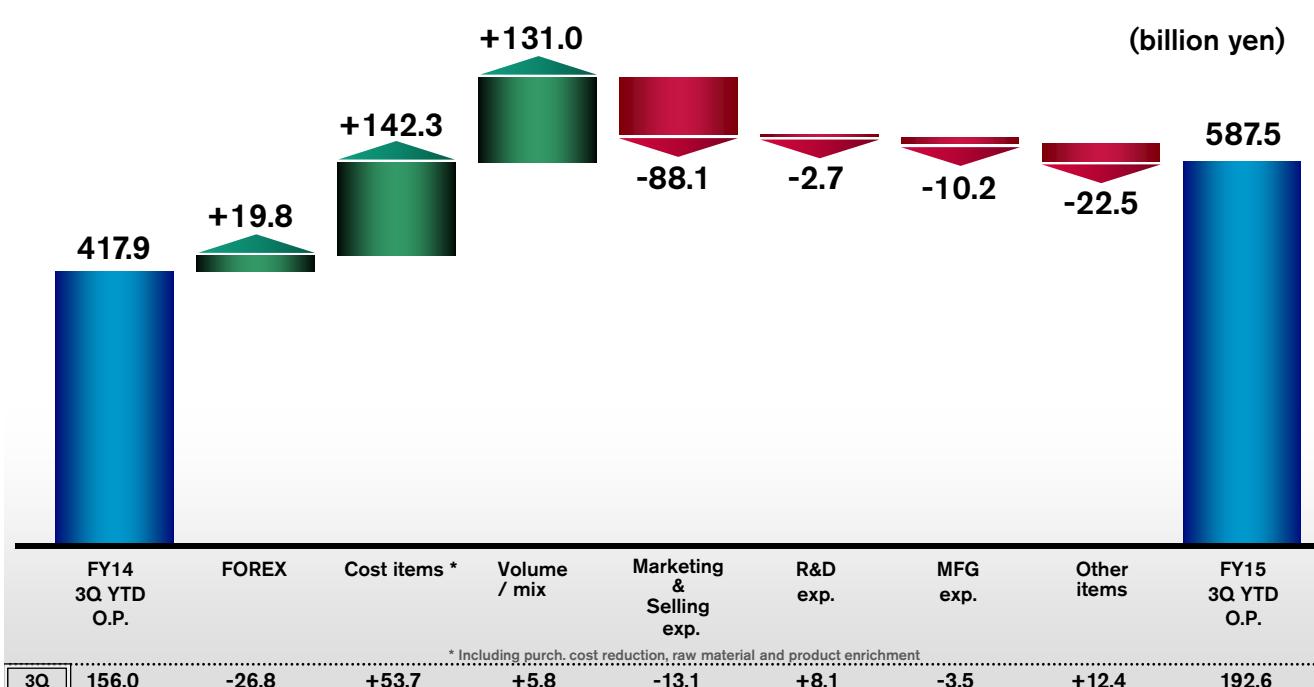
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FY15 financial performance (9 months)

(TSE report basis - China JV Equity basis)

Operating profit variance analysis



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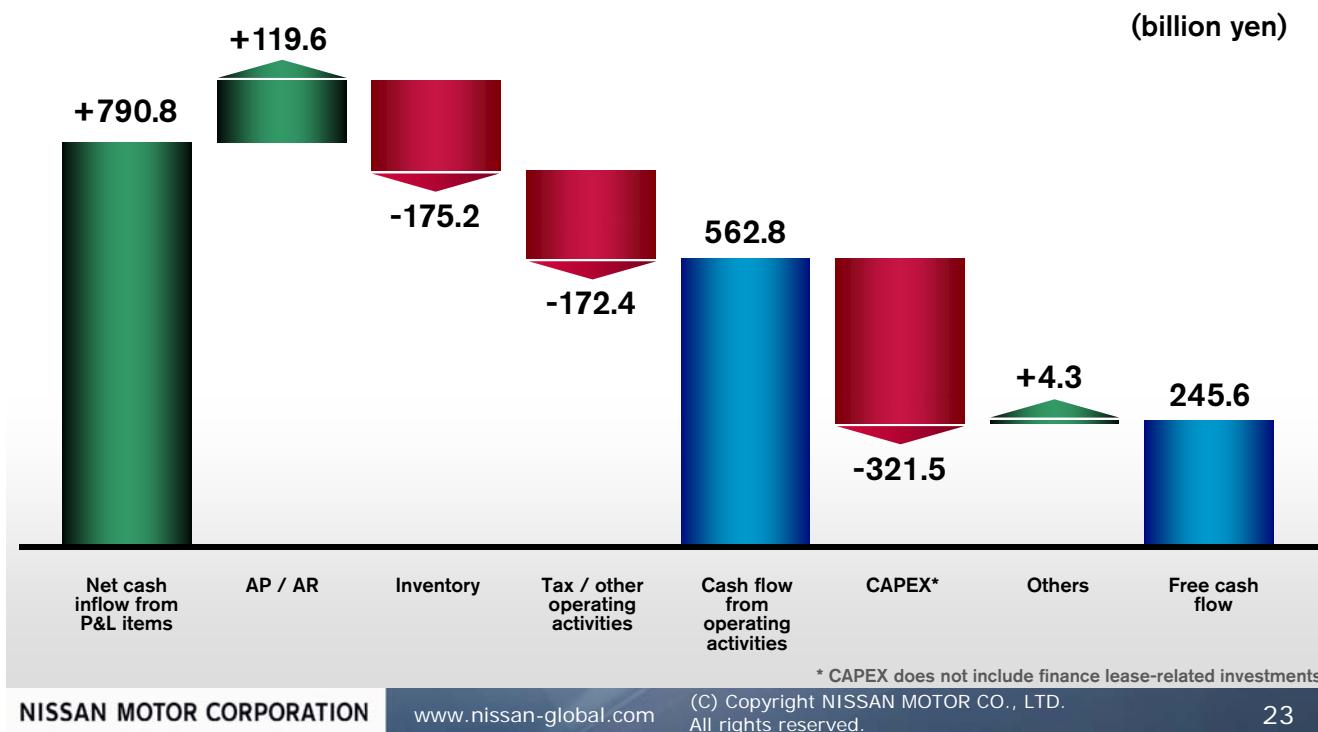
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FY15 financial performance (9 months)

(TSE report basis - China JV Equity basis)

Free cash flow (Auto business)



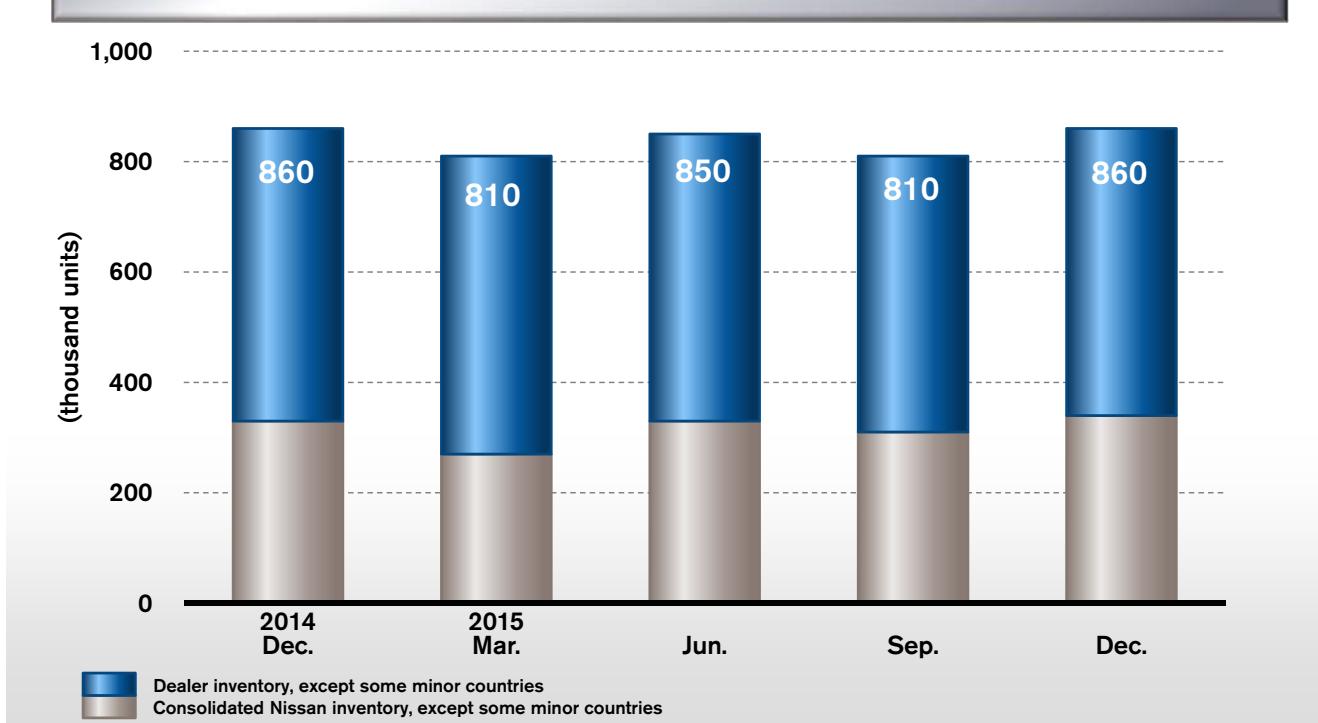
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Inventory management (excluding China JV)

Inventory status



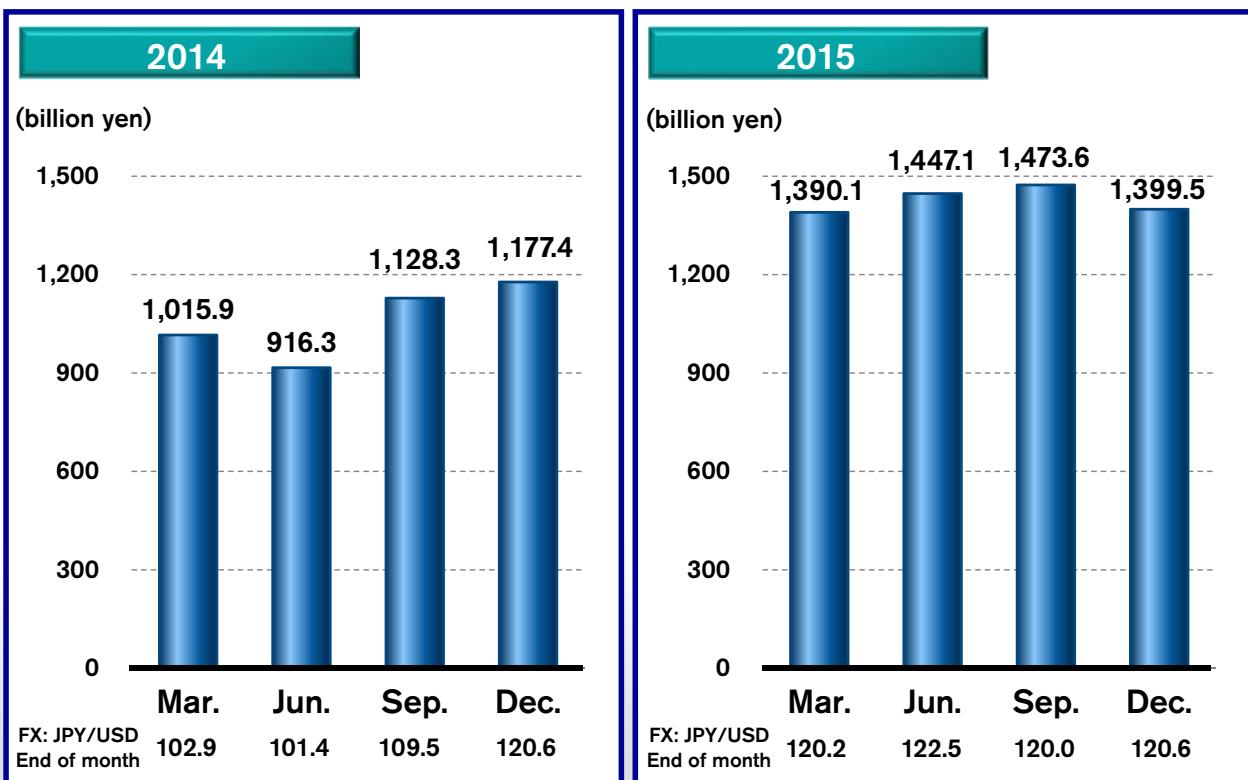
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Net Cash (Auto business)

(TSE report basis - China JV Equity basis)



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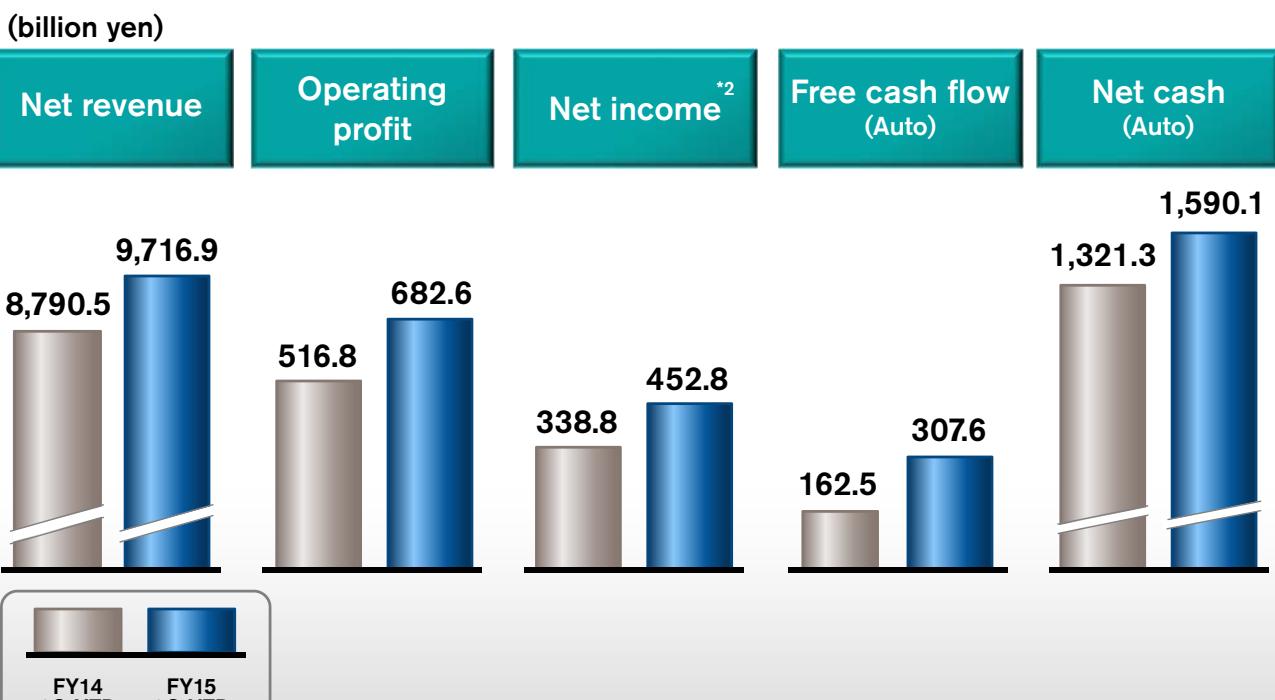
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Key performance indicators (9 months)

(management pro forma basis^{*1})



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FY15 financial performance (9 months) (management pro forma basis^{*1})

(billion yen)	FY14 3Q YTD	FY15 3Q YTD	Variance	Change vs. FY14 (%)
Net revenue	8,790.5	9,716.9	+926.4	+10.5%
Operating profit	516.8	682.6	+165.8	+32.1%
<i>OP margin</i>	<i>5.9%</i>	<i>7.0%</i>	<i>+1.1%</i>	
Net income ^{*2}	338.8	452.8	+114.0	+33.7%
FX rate	106.7 JPY/USD 140.2 JPY/EUR	121.7 JPY/USD 134.4 JPY/EUR	+15.0 JPY/USD -5.8 JPY/EUR	

*1: Based on continuation of proportionate consolidation of China JV

*2: Net income attributable to owners of the parent

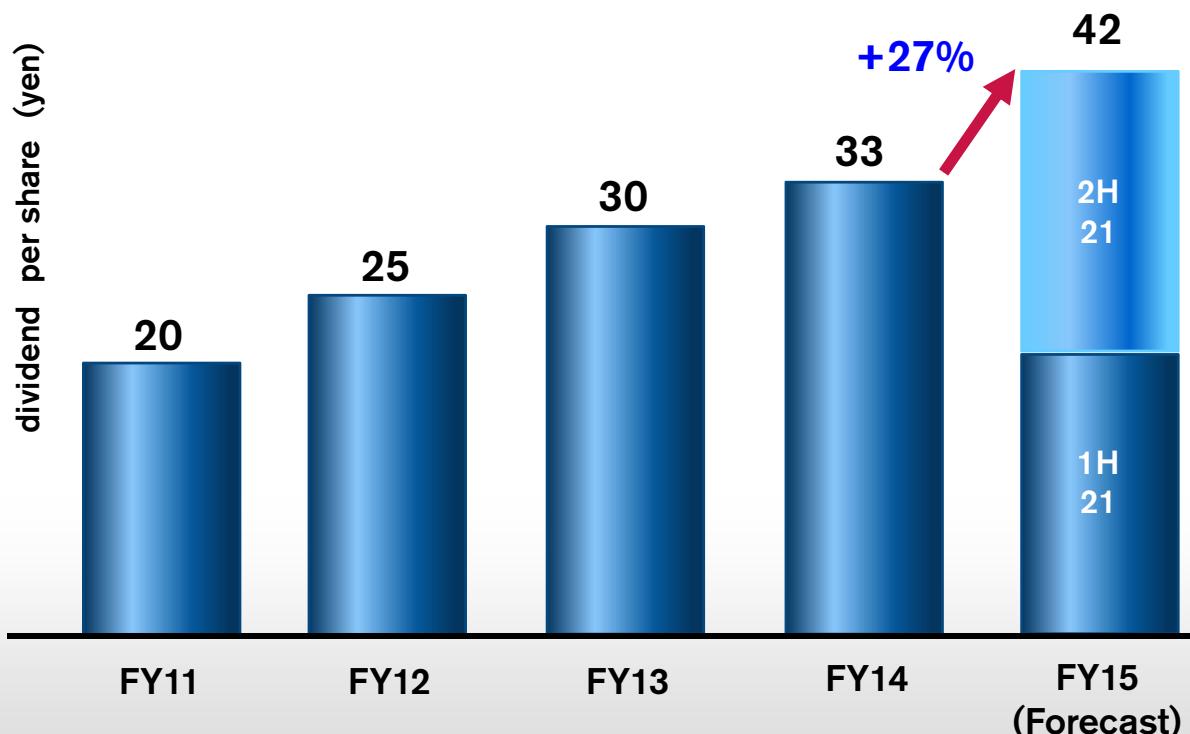
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FY15 shareholder return outlook



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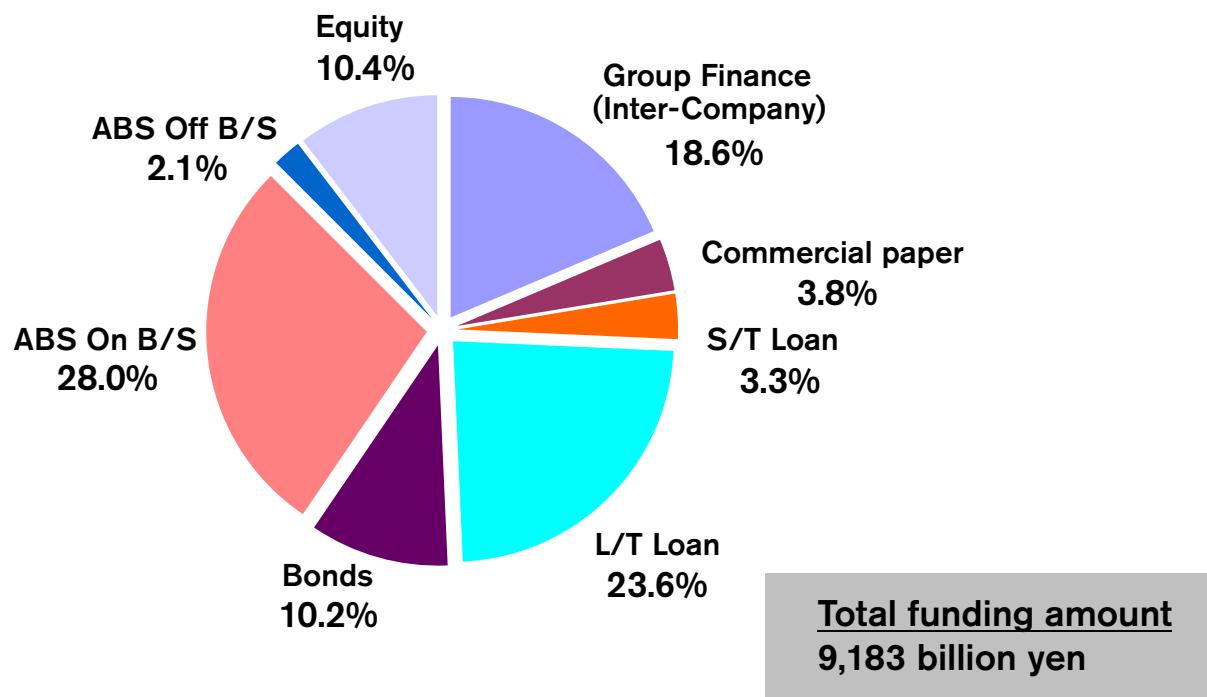
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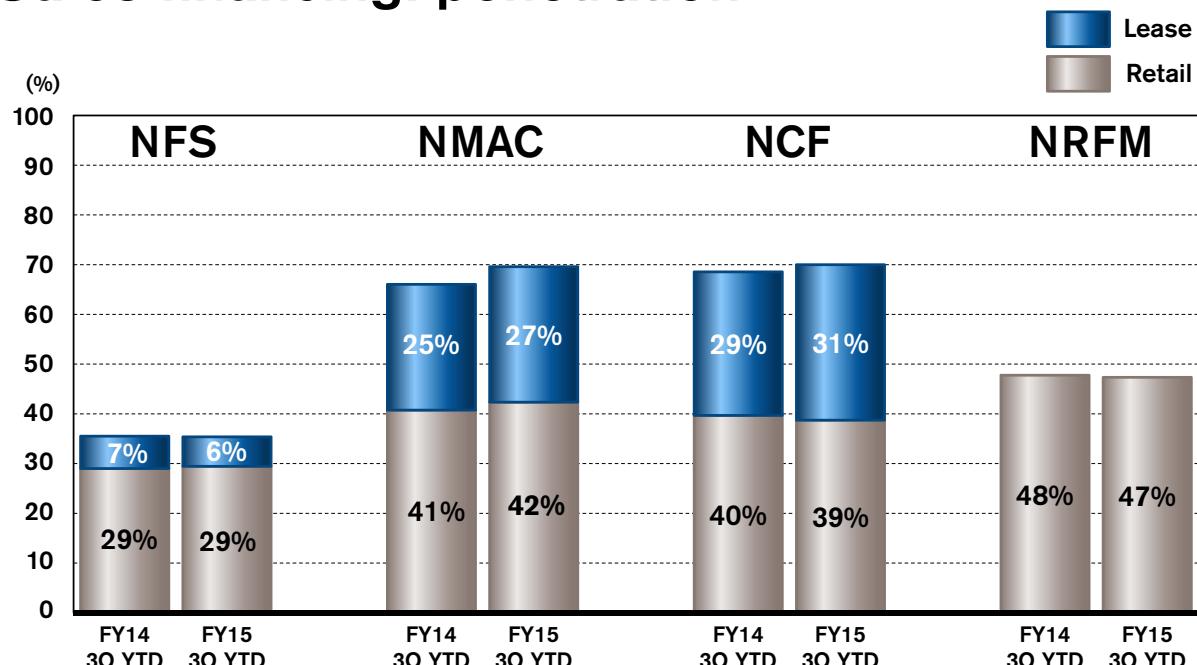
Appendix

Sales financing: Funding sources

(As of end of December 2015)



Sales financing: penetration



NFS: Nissan Financial Services, sales finance company in Japan

NMAC: Nissan Motor Acceptance Corporation, sales finance company in US

NCF: Sales financing division of Nissan Canada Inc

NRFM: NR Finance Mexico, sales finance company in Mexico

Sales financing: net credit loss ratio

	FY14 3Q YTD	FY15 3Q YTD	Variance
NFS	Lease: 0.04% Retail: 0.12%	Lease: 0.03% Retail: 0.11%	Lease: -0.01% Retail: -0.01%
NMAC	Lease: 0.24% Retail: 0.80%	Lease: 0.31% Retail: 0.89%	Lease: +0.07% Retail: +0.09%
NCF	Lease: 0.18% Retail: 0.41%	Lease: 0.17% Retail: 0.39%	Lease: -0.01% Retail: -0.02%

NFS: Nissan Financial Services, sales finance company in Japan

NMAC: Nissan Motor Acceptance Corporation, sales finance company in US

NCF: Sales financing division of Nissan Canada Inc

Sales financing: operating profit & asset

(NFS : billion yen, NMAC : million USD, NCF : million CAD, NRFM : million Peso)

	FY14 3Q YTD	FY15 3Q YTD	Variance
NFS	Asset: 1,167.1 OP: 19.0	Asset: 1,076.3 OP: 20.3	Asset: -90.8 OP: +1.3
NMAC	Asset: 52,732 OP: 718	Asset: 60,841 OP: 760	Asset: +8,109 OP: +42
NCF	Asset: 4,603 OP: 84	Asset: 5,565 OP: 107	Asset: +962 OP: +23
NRFM	Asset: 66,612 OP: 1,726	Asset: 81,903 OP: 2,462	Asset: +15,291 OP: +736

NFS: Nissan Financial Services, sales finance company in Japan

NMAC: Nissan Motor Acceptance Corporation, sales finance company in US

NCF: Sales financing division of Nissan Canada Inc

NRFM: NR Finance Mexico, sales finance company in Mexico

FY15 financial performance (9 months)

(TSE report basis - China JV Equity basis)

Operating profit variance analysis

(billion yen)

1. Foreign exchange impact **+19.8**

USD	+132.8 (106.7 ⇒ 121.7)	CNY	-14.8 (16.71 ⇒ 19.33)
MXN	-34.1 (8.01 ⇒ 7.55)	THB	-11.0 (3.29 ⇒ 3.51)
RUB	-21.0 (2.75 ⇒ 2.03)	Others	-32.1

2. Volume / mix **+131.0**

Japan -9.6	US +101.6	EUR +22.7	MEX&CAN +35.1
[Vol* : -11.0]	[Vol* : +71.6]	[Vol* : +25.0]	Others -18.8
[Mix : +1.4]	[Mix : +30.0]	[Mix : -2.3]	

* Includes country mix

3. Selling expenses **-88.1**

Japan +0.2	US -87.6	EUR -13.9	MEX&CAN -0.7
[Incentives : -0.6]	[Incentives : -80.3]	[Incentives : -16.3]	Others +13.9
[Others : +0.8]	[Others : -7.3]	[Others : +2.4]	

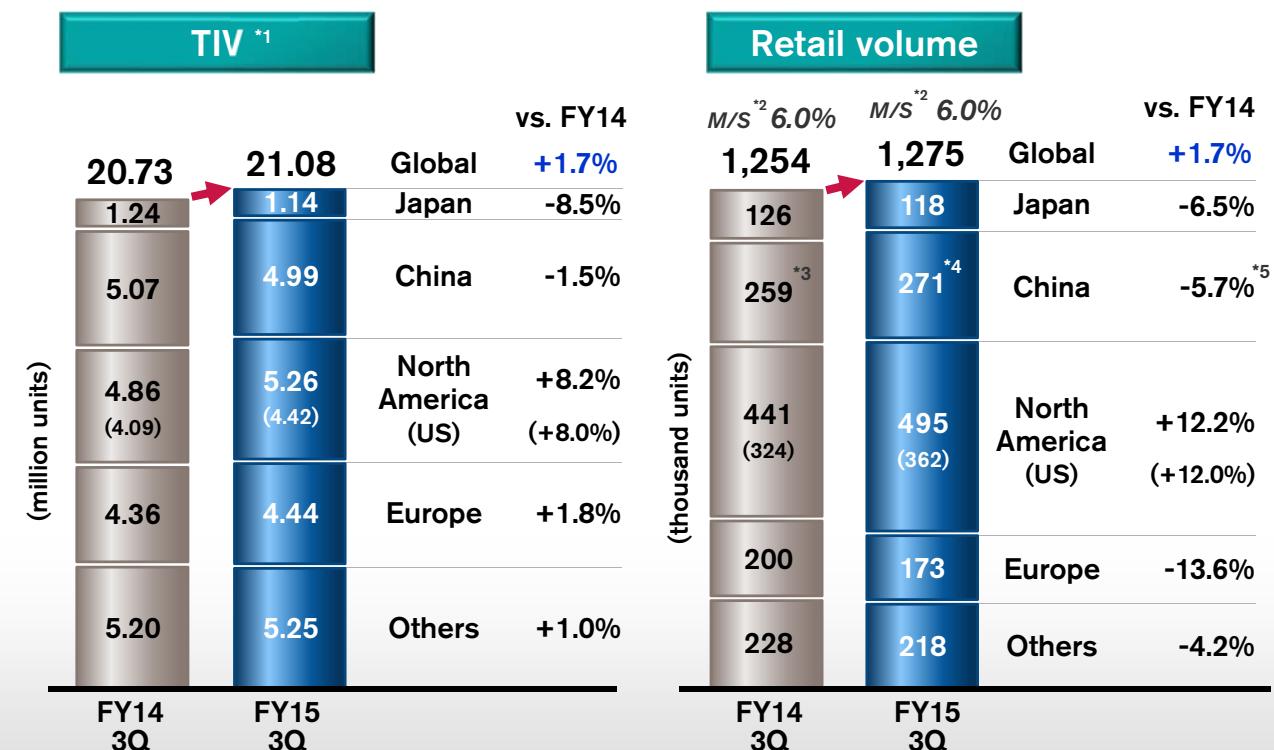
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FY15 3rd quarter sales performance: Global (3 months)



*1: Nissan's estimation

*2: Market Share *4: PV: Retail sales base, LCV: Wholesale base
*3: Wholesale base *5: After adjustment for PV in 2014 to retail base

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FY15 3rd quarter financial performance (3 months) (TSE report basis - China JV Equity basis)

(billion yen)	FY14 3Q	FY15 3Q	Variance	Change vs. FY14 (%)
Net revenue	2,943.9	3,009.8	+65.9	+2.2%
Operating profit	156.0	192.6	+36.6	+23.5%
<i>OP margin</i>	5.3%	6.4%		
<i>Non-operating</i>	12.2	10.7		
Ordinary profit	168.2	203.3	+35.1	+20.9%
<i>Extraordinary</i>	-2.1	-4.5		
Profit before tax	166.1	198.8	+32.7	+19.7%
<i>Taxes</i>	-55.5	-61.5		
<i>Effective tax rate</i>	33.4%	31.0%		
<i>Minority interest</i> ^{*1}	-8.8	-10.1		
Net income^{*2}	101.8	127.2	+25.4	+25.0%
<i>FX rate</i>	114.4JPY/USD 142.9JPY/EUR	121.5JPY/USD 133.0JPY/EUR	+7.1JPY/USD -9.9JPY/EUR	

*1 Net income attributable to non-controlling interests

*2 Net income attributable to owners of the parent

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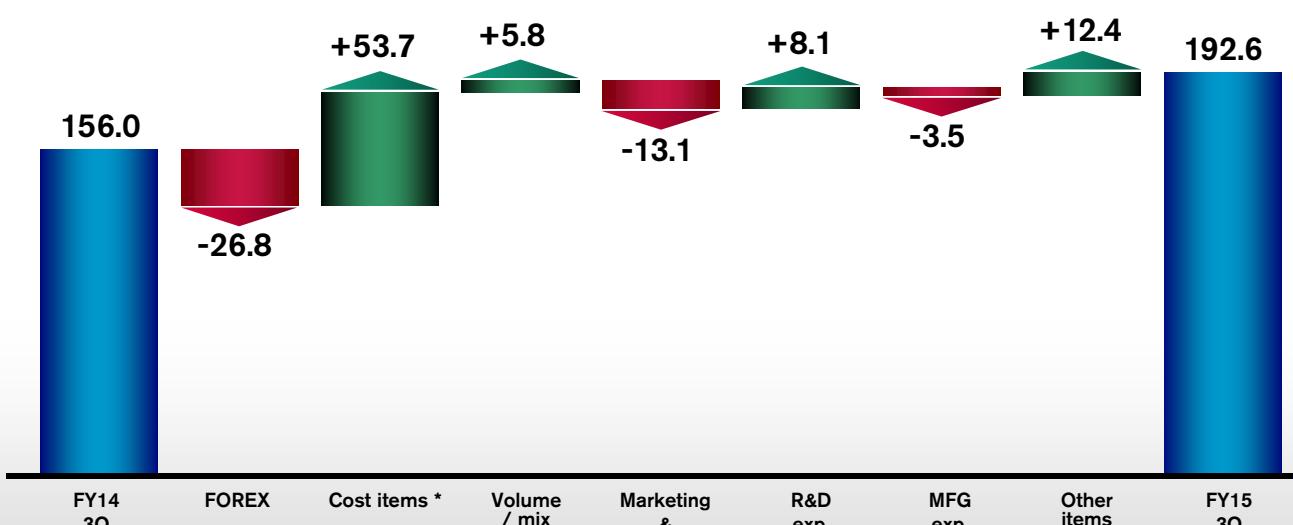
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FY15 3rd quarter financial performance (3 months) (TSE report basis - China JV Equity basis)

Operating profit variance analysis

(billion yen)



* Including purch. cost reduction, raw material and product enrichment

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FY15 3rd quarter financial performance (3 months) (TSE report basis - China JV Equity basis)

Operating profit variance analysis

(billion yen)

1. Foreign exchange impact **-26.8**

USD	+22.0 (114.4 ⇒ 121.5)	CAD	-6.5 (100.6 ⇒ 91.0)
MXN	-17.1 (8.25 ⇒ 7.25)	AUD	-4.5 (97.76 ⇒ 87.42)
CNY	-8.0 (16.84 ⇒ 19.33)	Others	-12.7

2. Volume / mix **+5.8**

Japan +2.5	US +15.0	EUR -10.5	MEX&CAN +9.7
[Vol* : +3.6]	[Vol* : +25.1]	[Vol* : -11.5]	[Others : -10.9]
[Mix : -1.1]	[Mix : -10.1]	[Mix : +1.0]	

* Includes country mix

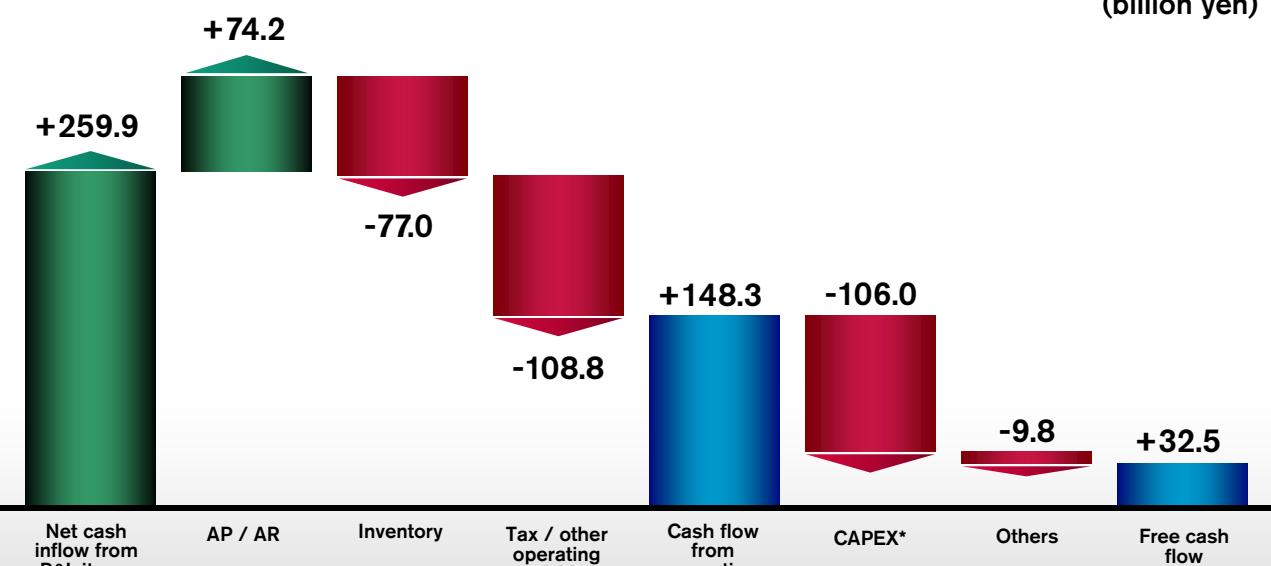
3. Selling expenses **-13.1**

Japan +2.4	US -24.8	EUR +3.3	MEX&CAN +2.6
[Incentives : +1.3]	[Incentives : -21.1]	[Incentives : +3.3]	[Others : +3.4]
[Others : +1.1]	[Others : -3.7]	[Others : 0]	

FY15 3rd quarter financial performance (3 months) (TSE report basis - China JV Equity basis)

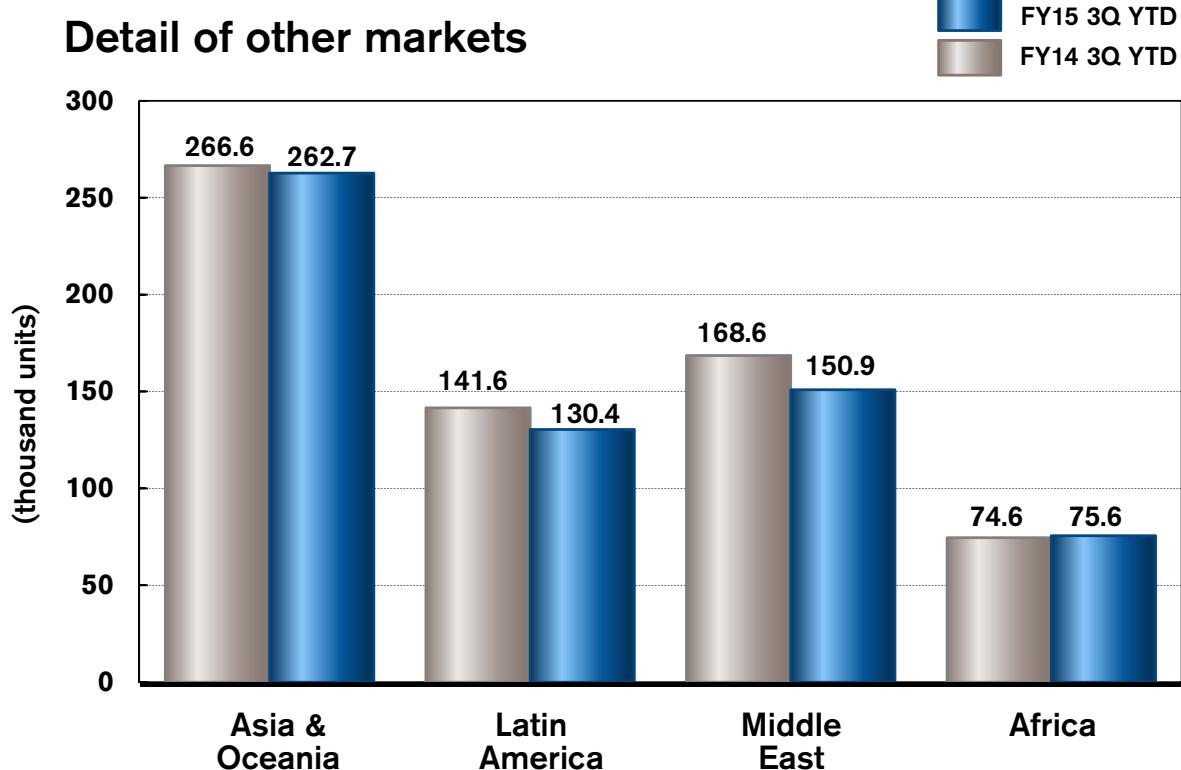
Free cash flow (Auto business)

(billion yen)



* CAPEX does not include finance lease-related investments

FY15 retail sales (9 months)



FY15 3rd quarter retail sales (3 months)

