COO MESSAGE

CONTENTS	INTRODUCTION	CEO MESSAGE	COO MESSAGE	BLUE CITIZENSHIP: NISSAN'S CSR	RENAULT-NISSAN ALLIANCE	CSR DATA	THIRD-PARTY COMMENT
ENVIRONMENT	SAFETY	PHILANTHROPY	QUALITY	VALUE CHAIN	EMPLOYEES	ECONOMIC CONTRIBUTION	CORPORATE GOVERNANCE & INTERNAL CONTROL

CONTENTS Sustainability Strategies 2 NISSAN MOTOR COMPANY INTRODUCTION **ENVIRONMENT** 02 14 CEO MESSAGE 2 SAFETY 03 44 COO MESSAGE PHILANTHROPY 52 04 BLUE CITIZENSHIP: NISSAN'S CSR OUALITY 07 59 RENAULT-NISSAN ALLIANCE **VALUE CHAIN** 6811 CSR DATA **EMPLOYEES** 73 104 THIRD-PARTY COMMENT ECONOMIC CONTRIBUTION



143

On the Cover

CORPORATE GOVERNANCE &

INTERNAL CONTROL

Nissan LEAF

VIEWING THIS REPORT

PDF

This Sustainability Report is an interactive PDF. You can use the navigation tabs and buttons to access the information you need.

Section Tabs

Click the tabs to jump to the top pag	e of each section.		
Navigation Buttons	Link Buttons		
Go back one page	☐ Jump to linked page		
abla Return to previously viewed page	Jump to information on the web		
Go forward one page	Jump to information in CSR Data		

INTRODUCTION

Our Related Websites

CORPORATE INFO	CSR	ENVIRONMENT	SAFETY	
CORPORATE CITIZENSHIP	QUALITY	TECHNOLOGY	ZERO EMISSION	
IR	INFO LIBRARY	PRODUCTS (GLOBAL)	PRODUCTS (JAPAN)	

■ Editorial Policy

Nissan publishes an annual Sustainability Report to communicate to stakeholders its social responsibilities. In this year's report we review the progress and results achieved in fiscal 2012 with a focus on the eight sustainability strategies.

■ Scope of the Report

Period Covered: The report covers fiscal 2012 (April 2012 to March 2013); content that describes efforts outside this period is indicated in the respective sections.

Organization: Nissan Motor Co., Ltd., foreign subsidiaries and affiliated companies in the Nissan Group. When describing regional efforts, we refer to the specific region; when no specific region is identified, the descriptions of Nissan's activities and practices pertain to Nissan Motor Co., Ltd. in Japan.

■ Referenced Reporting Guideline

GRI Sustainability Reporting Guidelines (see website for complete GRI guideline table). Specific GRI indicators are listed for each sustainability strategy and in the CSR Data section.

>>> website

- Date of Previous Report
- Sustainability Report 2012, issued August 9, 2012.
- Reporting Cycle
- Once annually since 2004.

 Third-Party Assurance

Click here to view the third-party certification.

▶ page_141

■ Forward-Looking Statements

CEO MESSAGE

This Sustainability Report contains forward-looking statements on Nissan's future plans and targets and related operating investment, product planning and production targets. There can be no assurance that these targets and plans will be achieved. Achieving them will depend on many factors, including not only Nissan's activities and development, but also the dynamics of the automobile industry worldwide, the global economy and changes in the global environment.

- changes in the global environment.

 Mistakes and Typographical Errors
 All errors discovered after the report
- All errors discovered after the report is published will be corrected and displayed on our website.
- For Further Information Nissan Motor Co., Ltd.
- CSR Department

Phone: +81(0)45-523-5523 fax: +81(0)45-523-5771 E-mail: NISSAN_SR@mail.nissan.co.jp

- Sustainability Report 2013
 Publication Date: June 24, 2013
- In 2006 we published our last print edition of the Sustainability Report. Out of consideration for the environment, we now publish the report exclusively online. It can be downloaded from our website as PDF files.

CONTENTS	INTRODUCTION	CEO MESSAGE	COO MESSAGE	BLUE CITIZENSHIP: NISSAN'S CSR	RENAULT-NISSAN ALLIANCE	CSR DATA	THIRD-PARTY COMMENT
ENVIRONMENT	SAFETY	PHILANTHROPY	QUALITY	VALUE CHAIN	EMPLOYEES	ECONOMIC CONTRIBUTION	CORPORATE GOVERNANCE & INTERNAL CONTROL

INTRODUCTION

CORI ORATE VISION	CORPORATE MISSION	
AL FILE BUILDING		
Nicean: Enriching Poonlo's Lives	Nicean provides unique and innovative a	uitamativa praduata and c

Nissan: Enriching People's Lives

Nissan provides unique and innovative automotive products and services that deliver superior measurable values to all stakeholders* in alliance with Renault.

 Our stakeholders include customers, shareholders, employees, dealers and suppliers, as well as the communities where we work and operate.



Guided by its corporate vision of Enriching People's Lives, Nissan aims to contribute to the sustainable development of society through its full range of global business activities in addition to providing value through its products and services. As a leading global automaker, we are committed to all of our stakeholders—including customers, shareholders, employees and the communities where we do business—to deliver engaging, valuable and sustainable mobility for all. Our pioneering efforts to promote electric vehicles and to make mobility more affordable for people in emerging countries are part of our initiatives rooted in this vision.

At Nissan, we call this approach to corporate social responsibility "Blue Citizenship." Through Blue Citizenship, we aim to be a company that meets the expectations of society.

In order to share our CSR-related thinking and activities with as many people as possible, each year we publish this Sustainability Report. We believe that sharing this information broadly with stakeholders increases the transparency of our actions, as well as giving us an opportunity to improve our activities by incorporating external feedback, thereby contributing to the development of a sustainable society.