

Nissan Motor Co., Ltd. November 8th, 2018

NISSAN MOTOR CORPORATION

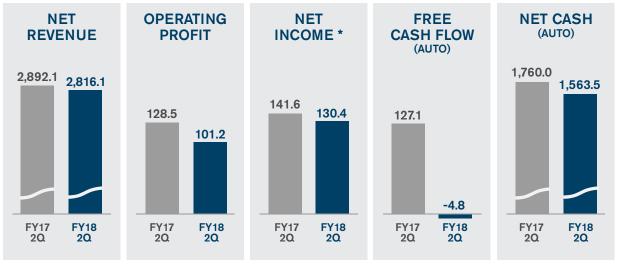






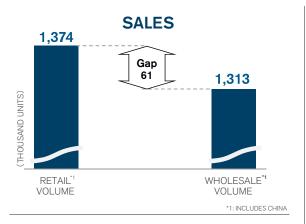
## FY18 2Q (3 MONTHS) HEADLINE FINANCIAL RESULTS (TSE REPORT BASIS — CHINA JV EQUITY BASIS)

(BILLION YEN)



<sup>\*</sup> NET INCOME ATTRIBUTABLE TO OWNERS OF THE PARENT

## HIGHLIGHT OF 2Q (3 MONTHS) FINANCIAL RESULTS

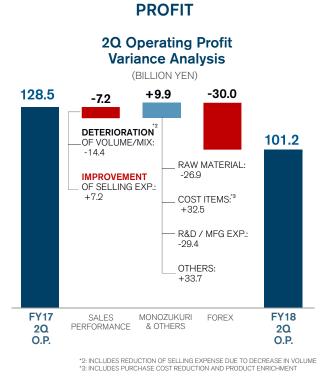


#### Markets with good progress

- Japan: smooth recovery from FY17 issues
- China: Steady growth, resulting in higher market share
- Thailand & Philippines: first step in ASEAN sales recovery
- Latin America: first step for growth

#### Markets where we are addressing issues

**US & Europe** 



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#### **FY18 1ST HALF SALES PERFORMANCE GLOBAL**

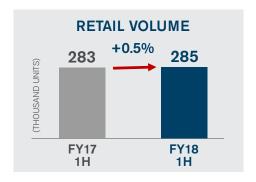




<sup>\*1:</sup> NISSAN ESTIMATION

<sup>\*2:</sup> MARKET SHARE

#### **FY18 1ST HALF SALES PERFORMANCE JAPAN**



MARKET SHARE +0.1 point 11.4 11.5 8 **FY17 FY18** 1H 1H

TIV: 2.48 million units, 0.0% Sales: 285 k units, +0.5%

Market share: 11.5%, +0.1 point



**NISSAN LEAF** 



**NOTE e-POWER** Note: No.1 new registered vehicle in Japan in 1H



SERENA e-POWER

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#### **FY18 1ST HALF SALES PERFORMANCE CHINA**





\* 1: PV: RETAIL SALES BASE, LCV: WHOLESALE BASE \* 2: PV AND LCV ONLY

FY18 1H (Jan. to Jun.)

TIV \*2 : 13.23 million units. +5.1%

**Sales**\*1: 720 k units, +10.7%

Market share: 5.4%, +0.2 point





X-Trail

**Sylphy** 

FY18 3Q (Jul. to Sep.)

TIV \*2: 6.13 million units, -5.4%

Sales\*1: 375 k units, +1.6%

Market share: 6.1%, +0.4 point

# **FY18 1ST HALF SALES PERFORMANCE**

#### NORTH AMERICA





#### US

- TIV: 8.79 million units, -0.6%
- Sales: 709 k units, -9.1%
- Market share: 8.1%, -0.7 point





Rogue

**New Altima** 

#### Canada

- TIV: 1.14 million units, -2.8%
- Sales: 82 k units, +1.8%
- Market share: 7.2%, +0.3 point

#### Mexico

- TIV: 0.69 million units, -5.1%
- Sales: 150 k units, -13.6%
- Market share: 21.7%, -2.2 points

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## **FY18 1ST HALF SALES PERFORMANCE EUROPE (INCLUDING RUSSIA)**





#### **Europe excluding Russia**

- TIV: 9.38 million units, +3.5%
- Sales: 280 k units, -14.3%
- Market share: 3.2%, -0.4 point

#### Russia

- TIV: 0.90 million units, +12.8%
- Sales: 50 k units, +2.4%
- Market share: 5.6%, -0.5 point





Qashqai

**NISSAN LEAF** 

#### **FY18 1ST HALF SALES PERFORMANCE OTHER MARKETS**



Sales: 407 k units, +4.3%

Asia & Oceania: 158 k units, -4.3% (TIV: +6.4%)

113 k units, +21.1% (TIV: +6.5%) Latin America:

Middle East: 84 k units, -2.4% (TIV: -22.5%)

Africa & others: 52 k units, +13.3% (TIV: -10.3%)





**Kicks** 

**Patrol** 

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## **FY18 1ST HALF FINANCIAL PERFORMANCE**

(TSE REPORT BASIS — CHINA JV EQUITY BASIS)

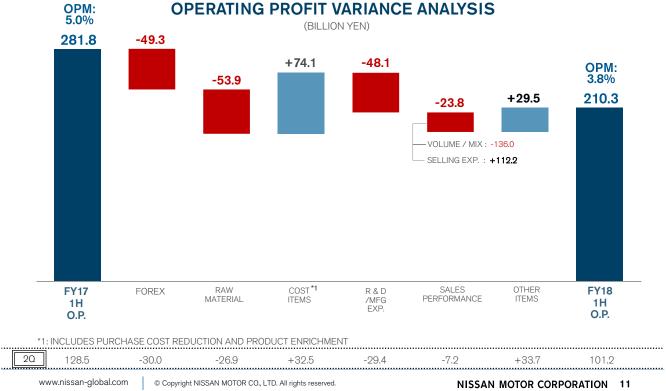
(BILLION YEN)	FY17 1H			CHANGE vs. FY17 (%)	
NET REVENUE	5,652.5	5,532.7	-119.8	-2.1%	
OPERATING PROFIT  OP MARGIN  NON-OPERATING	<b>281.8</b> 5.0% 87.7	<b>210.3</b> 3.8% 119.6	-71.5	-25.4%	
ORDINARY PROFIT EXTRAORDINARY	<b>369.5</b> -4.5	<b>329.9</b> -6.0	-39.6	-10.7%	
PROFIT BEFORE TAX  TAXES  EFFECTIVE TAX RATE  MINORITY INTEREST *1	<b>365.0</b> -79.0 21.6% -9.5	<b>323.9</b> -66.7 20.6% -10.9	-41.1	-11.2%	
NET INCOME *2  FX RATE (USD/JPY) (EUR/JPY)	<b>276.5</b> 111.0 126.3	<b>246.3</b> 110.3 129.8	<b>-30.2</b> -0.7 +3.5	-10.9%	

<sup>\*1:</sup> NET INCOME ATTRIBUTABLE TO NON-CONTROLLING INTERESTS

<sup>\*2:</sup> NET INCOME ATTRIBUTABLE TO OWNERS OF THE PARENT

#### **FY18 1ST HALF FINANCIAL PERFORMANCE**

(TSE REPORT BASIS — CHINA JV EQUITY BASIS)



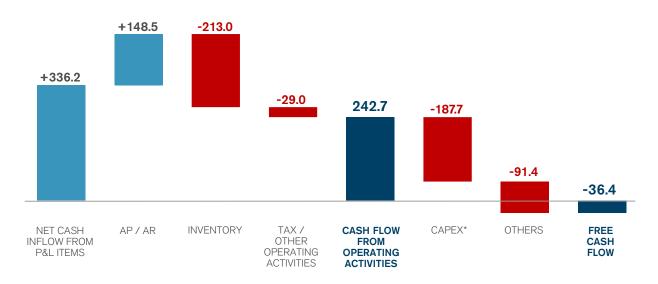
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#### **FY18 1ST HALF FINANCIAL PERFORMANCE**

(TSE REPORT BASIS — CHINA JV EQUITY BASIS)

#### FREE CASH FLOW (AUTO BUSINESS)

(BILLION YEN)



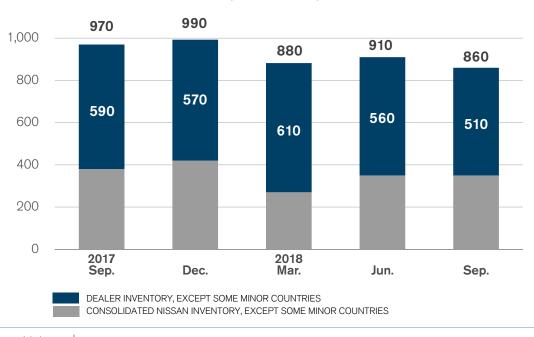
\* CAPEX DOES NOT INCLUDE FINANCE LEASE-RELATED INVESTMENTS

#### **INVENTORY MANAGEMENT**

(EXCLUDING CHINA JV)

#### **INVENTORY STATUS**

(THOUSAND UNITS)



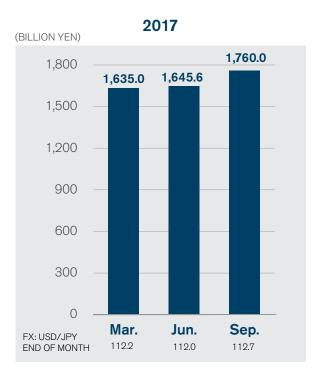
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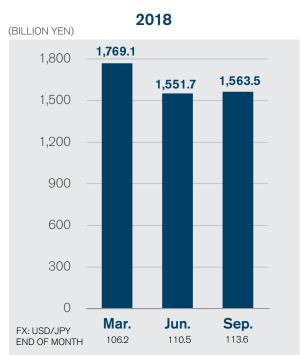
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## **NET CASH (AUTO BUSINESS)**

(TSE REPORT BASIS — CHINA JV EQUITY BASIS )

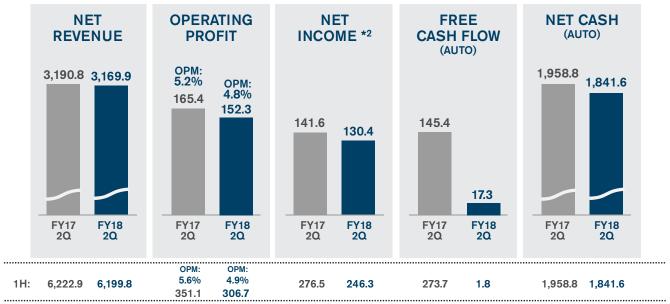




## **FY18 2Q** (3 MONTHS) **KEY PERFORMANCE INDICATORS**

(MANAGEMENT PRO FORMA BASIS \*1)

(BILLION YEN)

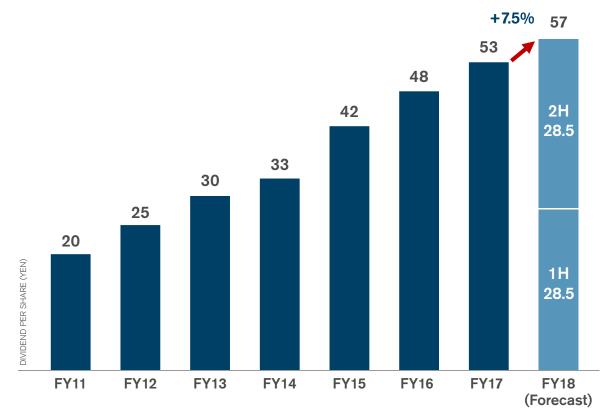


<sup>\*1:</sup> BASED ON CONTINUATION OF PROPORTIONATE CONSOLIDATION OF CHINA JV

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#### **FY18 SHAREHOLDER RETURN OUTLOOK**

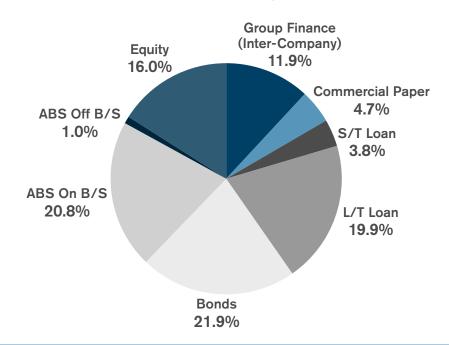


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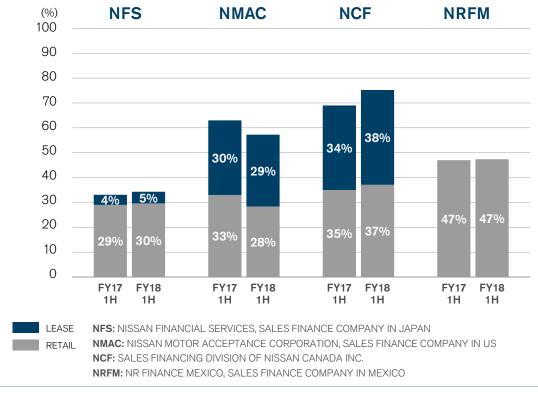
# **Appendix**

## SALES FINANCING: FUNDING SOURCES (AS OF SEPTEMBER 2018)

#### **TOTAL FUNDING AMOUNT: 10,246 BILLION YEN**



## **SALES FINANCING: PENETRATION**



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## SALES FINANCING **NET CREDIT LOSS RATIO**

	FY17 1H	FY18 1H	VARIANCE
NFS	Lease: <b>0.02%</b>	Lease: <b>0.03%</b>	Lease: +0.01%
	Retail: <b>0.09%</b>	Retail: <b>0.08%</b>	Retail: -0.01%
NMAC	Lease: <b>0.54%</b>	Lease: <b>0.43%</b>	Lease: -0.11%
	Retail: <b>1.37%</b>	Retail: <b>1.44%</b>	Retail: +0.07%
NCF	Lease: <b>0.11%</b>	Lease: <b>0.06</b> %	Lease: -0.05%
	Retail: <b>0.29%</b>	Retail: <b>0.23</b> %	Retail: -0.06%

NFS: NISSAN FINANCIAL SERVICES, SALES FINANCE COMPANY IN JAPAN

NMAC: NISSAN MOTOR ACCEPTANCE CORPORATION, SALES FINANCE COMPANY IN US

NCF: SALES FINANCING DIVISION OF NISSAN CANADA INC.

## SALES FINANCING **OPERATING PROFIT & ASSET**

(NFS: billion yen, NMAC: million USD, NCF: million CAD, NRFM: million MXN)

	FY17 1H	FY18 1H	VARIANCE
NFS	Asset: <b>1,322.6</b> OP: <b>16.2</b>	Asset: <b>1,410.1</b> OP: <b>18.6</b>	Asset: <b>+87.5</b> OP: <b>+2.4</b>
NMAC	Asset: <b>65,890</b> OP: <b>449</b>	Asset: <b>62,597</b> OP: <b>588</b>	Asset: <b>-3,293</b> OP: <b>+139</b>
NCF	Asset: <b>7,332</b> OP: <b>121</b>	Asset: <b>8,345</b> OP: <b>96</b>	Asset: <b>+1,013</b> OP: <b>-25</b>
NRFM	Asset: <b>118,323</b> OP: <b>1,683</b>	Asset: <b>125,654</b> OP: <b>1,883</b>	Asset: <b>+7,331</b> OP: <b>+200</b>

NFS: NISSAN FINANCIAL SERVICES, SALES FINANCE COMPANY IN JAPAN

NMAC: NISSAN MOTOR ACCEPTANCE CORPORATION, SALES FINANCE COMPANY IN US

NCF: SALES FINANCING DIVISION OF NISSAN CANADA INC.

NRFM: NR FINANCE MEXICO, SALES FINANCE COMPANY IN MEXICO

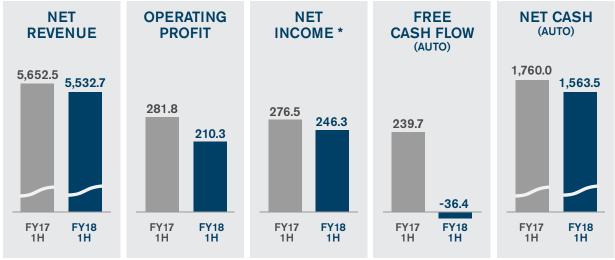
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## **FY18 1H (6 MONTHS) KEY PERFORMANCE INDICATORS**

(TSE REPORT BASIS — CHINA JV EQUITY BASIS)

(BILLION YEN)



\* NET INCOME ATTRIBUTABLE TO OWNERS OF THE PARENT

## **FY18 1H (6 MONTHS) FINANCIAL PERFORMANCE**

(TSE REPORT BASIS — CHINA JV EQUITY BASIS)

#### **OPERATING PROFIT VARIANCE ANALYSIS**

(BILLION YEN)

FOREIGN EXCHANGE IMPACT	VOLUME /MIX	SELLING EXPENSES	
-49.3	-136.0	+112.2	
<b>TRY -15.3</b> (31.3 ⇒ 22.6)	<b>JPN -3.2</b> VOL*: -6.0 MIX: +2.8	JPN +5.5 INCENTIVES: +7.4 OTHERS: -1.9	
ARS -8.0 (6.75 ⇒ 4.13)  RUB -6.6 (1.91 ⇒ 1.73)	<b>US -122.8</b> VOL*: -120.3 MIX: -2.5	US +65.6 INCENTIVES: +74.2 OTHERS: -8.6	
<b>USD</b> -4.2 (111.0⇒ 110.3)	<b>EUR -54.0</b> VOL*: -55.8 MIX: +1.8	<b>EUR+32.0</b> INCENTIVES: +26.3 OTHERS: +5.7	
<b>BRL</b> -3.8 (34.8 ⇒ 29.3)	MEX&CAN -9.4	MEX&CAN +3.6	
<b>THB</b> -3.3 (3.28 ⇒ 3.40)	OTHERS +53.4	OTHERS +5.5	
OTHERS -8.1	* INCLUDES COUNTRY MIX		

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## FY18 2Q (3 MONTHS) SALES PERFORMANCE **GLOBAL**





<sup>\*1:</sup> NISSAN ESTIMATION

<sup>\*2:</sup> MARKET SHARE

## FY18 2Q (3 MONTHS) FINANCIAL PERFORMANCE

(TSE REPORT BASIS — CHINA JV EQUITY BASIS)

(BILLION YEN)	FY17 2Q	FY18 2Q	VARIANCE	CHANGE vs. FY17 (%)
NET REVENUE	2,892.1	2,816.1	-76.0	-2.6%
OPERATING PROFIT  OP MARGIN  NON-OPERATING	<b>128.5</b> 4.4% 51.4	<b>101.2</b> 3.6% 69.8	-27.3	-21.3%
ORDINARY PROFIT EXTRAORDINARY	<b>179.9</b> -1.0	<b>171.0</b> -7.5	-8.9	-4.9%
PROFIT BEFORE TAX  TAXES  EFFECTIVE TAX RATE  MINORITY INTEREST '1	<b>178.9</b> -33.2 18.5% -4.1	<b>163.5</b> -27.7 17.0% -5.4	-15.4	-8.6%
NET INCOME *2  FX RATE (USD/JPY) (EUR/JPY)	<b>141.6</b> 111.0 130.4	<b>130.4</b> 111.4 129.6	<b>-11.2</b> +0.4 -0.8	-7.9%

<sup>\*1:</sup> NET INCOME ATTRIBUTABLE TO NON-CONTROLLING INTERESTS

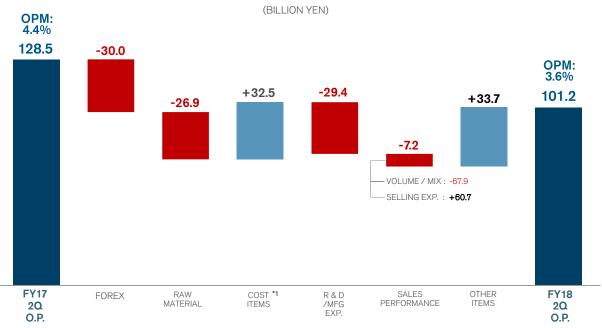
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#### FY18 2Q (3 MONTHS) FINANCIAL PERFORMANCE (TSE REPORT BASIS — CHINA JV EQUITY BASIS)

#### **OPERATING PROFIT VARIANCE ANALYSIS**



\*1: INCLUDES PURCHASE COST REDUCTION AND PRODUCT ENRICHMENT

<sup>\*2:</sup> NET INCOME ATTRIBUTABLE TO OWNERS OF THE PARENT

## FY18 2Q (3 MONTHS) FINANCIAL PERFORMANCE

(TSE REPORT BASIS — CHINA JV EQUITY BASIS)

#### **OPERATING PROFIT VARIANCE ANALYSIS**

(BILLION YEN)

FOREIGN EXCHANGE IMPACT	VOLUME /MIX	SELLING EXPENSES	
-30.0	-67.9	+60.7	
<b>TRY</b> -9.6 (31.6 ⇒ 20.1)	JPN -0.1 VOL*: -3.8 MIX: +3.7	JPN +0.1 INCENTIVES: +1.7 OTHERS: -1.6	
ARS -4.8 (6.43 ⇒ 3.55)  RUB -3.7 (1.88 ⇒ 1.70)	<b>US -44.3</b> VOL*: -42.3 MIX: -2.0	<b>US +27.6</b> INCENTIVES: +32.1 OTHERS: -4.5	
<b>MXN</b> -3.1 (6.23⇒ 5.87)	<b>EUR -45.5</b> VOL*: -41.3 MIX: -4.2	<b>EUR+21.4</b> INCENTIVES: +16.7 OTHERS: +4.7	
<b>BRL</b> -2.8 (35.1⇒ 28.2)	MEX&CAN -3.4	MEX&CAN +3.6	
OTHERS -6.0	OTHERS +25.4	OTHERS +8.0	
	* INCLUDES COUNTRY MIX		

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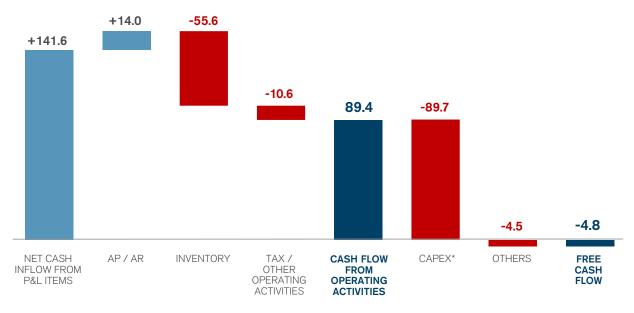
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#### FY18 2Q (3 MONTHS) FINANCIAL PERFORMANCE (TSE REPORT BASIS — CHINA JV EQUITY BASIS)

#### FREE CASH FLOW (AUTO BUSINESS)

(BILLION YEN)



\* CAPEX DOES NOT INCLUDE FINANCE LEASE-RELATED INVESTMENTS

## **NET CASH BY BUSINESS SEGMENT**

(TSE REPORT BASIS — CHINA JV EQUITY BASIS)

(BILLION YEN)	AS OF MARCH 31, 2018		AS OF SEPTEMBER 30, 2018			
	AUTOMOBILE & ELIMINATIONS	SALES FINANCING	TOTAL	AUTOMOBILE & ELIMINATIONS	SALES FINANCING	TOTAL
BORROWINGS FROM THIRD PARTIES	571.5	7,166.9	7,738.4	809.0	7,281.4	8,090.4
INTERNAL LOAN TO SALES FINANCING (NET)	-1,200.0	1,200.0	0	-1,215.5	1,215.5	0
CASH AND CASH EQUIVALENT	1,140.6	65.4	1,206.0	1,157.0	49.2	1,206.2
NET CASH	1,769.1	-8,301.5	-6,532.4	1,563.5	-8,447.7	-6,884.2

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