

NISSAN

Half-Year Report 2009

April 1 to September 30, 2009



NISSAN MOTOR CO., LTD.



In the wake of 2008's unprecedented financial crisis and in the midst of widespread economic recession, global automakers continue to face serious threats, including a high degree of foreign exchange volatility and declines in most of the world's automotive markets.

In this severe environment, Nissan's performance in the first half of fiscal year 2009 has been supported by the Nissan Recovery Plan. Employees have mobilized to make performance improvements in every function.

In the first half, Nissan's global sales were 1.6 million units, down 14.6%; consolidated net revenues were 3.38 trillion yen, down 30.5%; and operating profit totaled 94.9 billion yen, down 50.5%. Even so, this performance is better than our forecast and indicates that Nissan is moving in the right direction. Free cash flow for our auto business totaled 149.7 billion yen.

Our recovery plan results and ability to maintain positive free cash flow during the recession are positive indicators. As we issue a revised forecast for fiscal year 2009, we project full-year net revenues to be 7 trillion yen, operating profit to be 120 billion yen, and the net loss to be 40 billion yen.

In the second half, we will continue to take measures to protect our cash and preserve our profitability. For the long term, we will prepare for the future by focusing on priorities such as quality leadership and our plans to mass-market our new zero-emission and global compact car lineups.

Nissan's recovery is on track, but our work is not finished. Our ongoing desire is to prepare and deliver products, services and technologies that will create meaningful value for our customers and all our stakeholders.

Carlos Ghosn
President and CEO

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Half-year Global Retail Sales Volume

(First half of fiscal years / Thousand units)

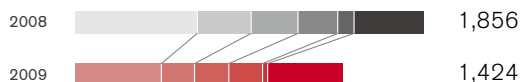


Japan NAFTA Europe China Others

Global Retail (Note 1, 2)	2009	2008
Japan	285	318
NAFTA	519	666
Europe	249	306
China	332	278
Others	238	334
Total	1,623	1,902

Half-year Global Vehicle Production Volume

(First half of fiscal years / Thousand units)



Japan US Mexico UK Spain Other

Global Production (Note 2)	2009	2008
Japan	458	650
US	177	287
Mexico	183	250
UK	180	212
Spain	27	87
Others (Note 3)	399	370
Total	1,424	1,856

Notes: 1. Global retail sales includes sales of vehicles locally assembled with knock down parts.

2. China and parts of others are results of January to June.

3. Others include production in Taiwan, Thailand, Philippines, South Africa, Indonesia, China, Brazil and Malaysia

Half-year Consolidated Net Sales

(First half of fiscal years / Billions of yen)



Half-year Consolidated Operating Income

(First half of fiscal years / Billions of yen)



Half-year Consolidated Ordinary Income

(First half of fiscal years / Billions of yen)



Half-year Consolidated Net Income

(First half of fiscal years / Billions of yen)



First Half of Fiscal Year 2009 Business Review

For the first six months of fiscal year 2009, global total industry volume declined 9.3%. The automotive market is in recession in most of the mature markets. Nissan's sales totaled 1,623,000 units, which was a decrease of 14.6% compared to the same period last year. Performance was aided by external factors such as increased sales in China and by scrapping incentives in Japan, the United States and Europe. The company also benefited from its internal efforts to improve performance in every function.

Japan

In Japan, total industry volume declined 10% to 2.2 million units. Nissan's sales decreased 10.3% to 285,000 units but market share remained stable at 13.1%. This was due to the sales of Nissan's ECO Series models, such as Serena and Note, which benefited from the tax scheme for eco-friendly vehicles.



Serena

United States

In the United States, Nissan's first-half sales volume decreased 21.4% to 406,000 units, which was in line with the 21.9% drop in total industry volume. Nissan's market share was stable at 7.2%. Due to its fuel-efficient lineup, Nissan's share was higher among consumers who participated in the \$3 billion Car Allowance Rebate System program offered by the U.S. government. 8.7% of consumers participating in the CARS program chose Nissan models as their new cars.

Europe

In Europe, total industry volume decreased 14.7%. Nissan's sales declined 18.5% to 249,000 units and market share declined 0.1%. Most of this decline is attributed to the strong decline in the

Russian market, which decreased 64.2% from 85,800 units to 30,700 units. Excluding Russia, Nissan's European market share increased slightly from 2.3% to 2.5%. Nissan's sales in Western Europe benefited from the various governments' scrap incentives, which resulted in an 18% sales increase in the second quarter or a 4.4% increase in the first half.

China

Total industry volume increased 22.5% from January to June to 5.6 million units, whereas Nissan's sales increased 19.3% to 332,000 units. Within that total, sales of Dongfeng passenger vehicles increased 41.3% to 225,100 units. Nissan sales were boosted by a minor change to the Sylphy passenger sedan. Beyond the first six months of the calendar year, Nissan continued to see significant growth in the third quarter of the calendar year. Nissan's sales increased 71.6% to 209,200 units from July to September. In response to this strong demand, Nissan introduced a three-shift system at the Huadu plant in Guangzhou in October. The construction project to add an additional capacity of 240,000 units in Huadu is on track and operations are scheduled to commence in 2012.



Sylphy

Other Markets

In other markets, including Asia, Africa, South America and the Middle East, Nissan's sales dropped 28.5%, to 238,000 units. Despite some recovery in certain markets, such as India and Brazil, Nissan still has a low presence in these countries. In fiscal year 2008, the Middle East was a major contributor but this market continues to be in the midst of recovery.

First Half Financial Results

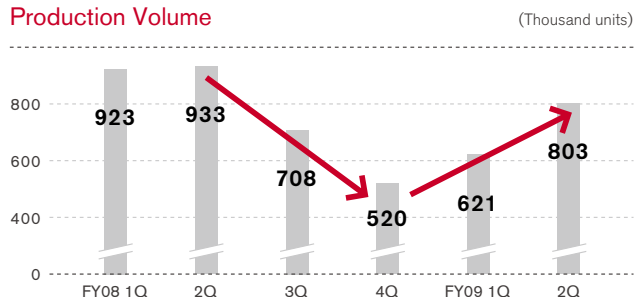
For the first half of fiscal year 2009, consolidated net revenues decreased 30.5% to 3.4 trillion yen. Consolidated operating profit decreased 50.5% to 94.9 billion yen. The operating profit margin for the first half was 2.8%. This was due to the negative impact from foreign exchange, volume and mix and other items. Net non-operating items totaled a negative 61.7 billion yen. This resulted in an ordinary profit of 33.2 billion yen. Net extraordinary items totaled a negative 12.9 billion yen. For the first half of fiscal year 2009, net income was 9.0 billion yen.

Recovery Plan Progress

Nissan's recovery plan is on track. The company continues to watch closely global economic trends and market situations in order to react quickly and adjust its business plan and direction.

At the end of fiscal year 2008, Nissan managed production carefully in response to the decline in global sales and produced only 520,000 units in the fourth quarter. For the first and second quarters of fiscal 2009, production volumes have increased in line with increasing demand. In the second quarter, Nissan's plants produced 803,000 units. In response to opportunities presented by various incentive programs around the world, Nissan's flexible production system has been able to adapt to each region's specific timing and model requests to support sales.

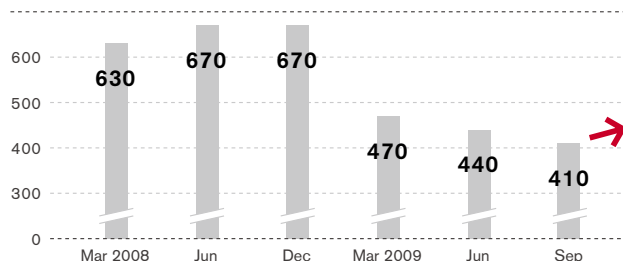
Production Volume



Although production volume increased by 29% from the first quarter of fiscal 2009, inventory levels remained low at 410,000 units.

Inventory Management (New Vehicles)

(Thousand units)



The latest inventory forecast for the end of fiscal 2009 shows an increase from the current level. However, the company will continue to manage inventory carefully to limit its impact on free cash flow.

FY09 Outlook

Nissan's recovery plan results and its ability to maintain positive free cash flow and profitability during a recessionary period are positive indicators, but the company remains cautious about the full-year environment.

In fiscal year 2009, risks include foreign exchange, rebound in raw material prices, distressed suppliers and further deterioration of total industry volumes, especially as government incentive programs are concluding in key markets. Opportunities include foreign exchange, the potential for continuing growth in China and ongoing synergies Nissan is developing with Renault. Given these factors, the full-year forecast for fiscal year 2009 has been revised as follows:

Net sales	7,000 billion yen
Operating income	120 billion yen
Net loss	40 billion yen

Consolidated Balance Sheets (As of September 30, 2009)

[in millions of yen, () indicates loss or minus]

Accounts	Amount
– Assets –	
Current assets	
Cash on hand and in banks	670,224
Trade notes and accounts receivable	490,791
Sales finance receivables	2,444,242
Securities	89,525
Merchandise and finished goods	517,732
Work in process	116,404
Raw materials and supplies	127,650
Other	639,158
Allowance for doubtful accounts	(95,690)
Total current assets	5,000,036
Fixed assets	
Property, plant and equipment	
Buildings and structures, net	691,255
Machinery, equipment and vehicles, net	2,016,627
Land	686,645
Construction in progress	114,474
Other, net	401,147
Total property, plant and equipment	3,910,148
Intangible fixed assets	166,816
Investments and other assets	
Investment securities	285,266
Other	382,945
Allowance for doubtful accounts	(4,970)
Total investments and other assets	663,241
Total fixed assets	4,740,205
Total assets	9,740,241

Accounts	Amount
– Liabilities –	
Current liabilities	
Trade notes and accounts payable	824,105
Short-term borrowings	367,071
Current portion of long-term borrowings	799,463
Commercial papers	252,944
Current portion of bonds	454,583
Lease obligations	58,102
Accrued expenses	420,187
Accrued warranty costs	74,106
Other	462,998
Total current liabilities	3,713,559
Long-term liabilities	
Bonds	395,298
Long-term borrowings	1,697,898
Lease obligations	88,120
Accrued warranty costs	91,904
Accrued retirement benefits	200,880
Accrued directors' retirement benefits	1,391
Other	650,707
Total long-term liabilities	3,126,198
Total liabilities	6,839,757
– Net assets –	
Shareholders' equity	
Common stock	605,814
Capital surplus	804,470
Retained earnings	2,423,131
Treasury stock	(269,536)
Total shareholders' equity	3,563,879
Valuation, translation adjustments and others	
Unrealized holding loss on securities	(855)
Unrealized loss from hedging instruments	(5,843)
Translation adjustments	(942,192)
Other	(12,830)
Total valuation, translation adjustments and others	(961,720)
Share subscription rights	2,243
Minority interests	296,082
Total net assets	2,900,484
Total liabilities and net assets	9,740,241



Consolidated Statements of Income

(The six-month period ended September 30, 2009)

[in millions of yen, () indicates loss or minus]

Accounts	Amount
Net sales	3,383,373
Cost of sales	2,785,331
Gross profit	598,042
Selling, general and administrative expenses	
Advertising expenses	71,918
Provision for warranty costs	34,786
Other selling expenses	29,100
Salaries and wages	165,251
Provision for doubtful accounts	23,975
Other	178,135
Total selling, general and administrative expenses	503,165
Operating income	94,877
Non-operating income	
Interest income	6,333
Dividends income	502
Miscellaneous income	6,033
Total non-operating income	12,868
Non-operating expenses	
Interest expense	14,236
Equity in losses of affiliates	31,161
Derivative loss	3,540
Exchange loss	12,534
Miscellaneous expenses	13,061
Total non-operating expenses	74,532
Ordinary income	33,213

Accounts	Amount
Special gains	
Gain on sales of fixed assets	1,533
Gain on sales of investment securities	2,406
Other	461
Total special gains	4,400
Special losses	
Loss on disposal of fixed assets	3,957
Impairment loss	4,313
Special addition to retirement benefits	6,640
Other	2,427
Total special losses	17,337
Income before income taxes and minority interests	20,276
Income taxes	11,547
Loss attributable to minority interests	(269)
Net income	8,998

Consolidated Statements of Cash Flows

(The six-month period ended September 30, 2009)

[in millions of yen, () indicates loss or minus]

Amount	Amount
Cash flows from operating activities	
Income before income taxes and minority interests	20,276
Depreciation and amortization (for fixed assets excluding leased vehicles)	197,126
Depreciation and amortization (for other assets)	10,470
Depreciation and amortization (for leased vehicles)	136,552
Impairment loss	4,313
Increase (decrease) in allowance for doubtful receivables	502
Unrealized loss on investments	276
Interest and dividend income	(6,835)
Interest expense	56,786
Loss (gain) on sales of fixed assets	(897)
Loss on disposal of fixed assets	3,957
Loss (gain) on sales of investment securities	(2,272)
Decrease (increase) in trade notes and accounts receivable	(55,020)
Decrease (increase) in sales finance receivables	119,414
Decrease (increase) in inventories	7,150
Increase (decrease) in trade notes and accounts payable	179,965
Amortization of net retirement benefit obligation at transition	5,505
Retirement benefit expenses	31,922
Retirement benefit payments made against related accrual	(16,500)
Other	6,027
Subtotal	698,717
Interest and dividends received	9,155
Interest paid	(57,884)
Income taxes refund	54,438
Net cash provided by operating activities	704,426

Amount	Amount
Cash flows from investing activities	
Net decrease (increase) in short-term investments	(52,340)
Purchases of fixed assets	(142,918)
Proceeds from sales of fixed assets	19,113
Purchase of leased vehicles	(261,742)
Proceeds from sales of leased vehicles	205,733
Payments of long-term loans receivable	(8,957)
Collection of long-term loans receivable	8,445
Purchase of investment securities	(18,097)
Proceeds from sales of investment securities	2,290
Proceeds from sales of subsidiaries' shares resulting in changes in the scope of consolidation	7,862
Other	2,568
Net cash used in investing activities	(238,043)
Cash flows from financing activities	
Net increase (decrease) in short-term borrowings	(666,304)
Proceeds from long-term borrowings	515,783
Proceeds from issuance of bonds	75,824
Repayment of long-term borrowings	(364,847)
Redemption of bonds	(28,632)
Proceeds from minority shareholders	1,484
Purchase of treasury stock	(5)
Repayment of lease obligations	(47,684)
Cash dividends paid to minority shareholders	(1,237)
Other	1
Net cash provided by (used in) financing activities	(515,617)
Effects of exchange rate changes on cash and cash equivalents	(3,873)
Increase (decrease) in cash and cash equivalents	(53,107)
Cash and cash equivalents at beginning of the period	746,912
Increase due to inclusion in consolidation	149
Cash and cash equivalents at end of the period	693,954

Board of Directors and Statutory Auditors

Representative Board Members

Carlos Ghosn
President and Chairman

Toshiyuki Shiga

Board Members

Colin Dodge

Hiroto Saikawa

Mitsuhiko Yamashita

Carlos Tavares

Hidetoshi Imazu

Jean-Baptiste Duzan

Katsumi Nakamura

Statutory Auditors

Masahiko Aoki

Takeo Otsubo

Toshiyuki Nakamura

Takemoto Ohto

Corporate Officers

President and Chief Executive Officer

Carlos Ghosn

Chief Operating Officer

Toshiyuki Shiga

Executive Vice Presidents

Colin Dodge

Hiroto Saikawa

Mitsuhiko Yamashita

Carlos Tavares

Hidetoshi Imazu

Senior Vice Presidents

Shiro Nakamura

Junichi Endo

Hitoshi Kawaguchi

Minoru Shinohara

Kazumasa Katoh

Toshiharu Sakai

Alain Dassas

Atsushi Shizuta

Yasuhiro Yamauchi

Andy Palmer

Shigeaki Kato

Takao Katagiri

Greg Kelly

Corporate Vice Presidents

Asako Hoshino

Akira Kaetsu

Akira Sato

Toshio Aoki

Shoichi Miyatani

Celso Guiotoko

Akihiro Otomo

Emmanuel Delay

Thomas Lane

Gilles Normand

Joji Tagawa

Toshifumi Hirai

Atsushi Hirose

Masaaki Nishizawa

Shinya Hannya

Hideyuki Sakamoto

Shunichi Toyomasu

Tsuyoshi Yamaguchi

Makoto Yoshimoto

Takao Asami

Alan Buddendeck

Vincent Cobee

Shohei Kimura

John Martin

Hideto Murakami

Shuichi Nishimura

Toru Saito

Yusuke Takahashi

Hiroaki Tsugawa

Fellows

Kimio Tomita

Haruyoshi Kumura



Total Number of Shares Authorized to be Issued 6,000,000,000

Total Number of Shares to be Issued 4,520,715,112

Number of Shareholders 300,469

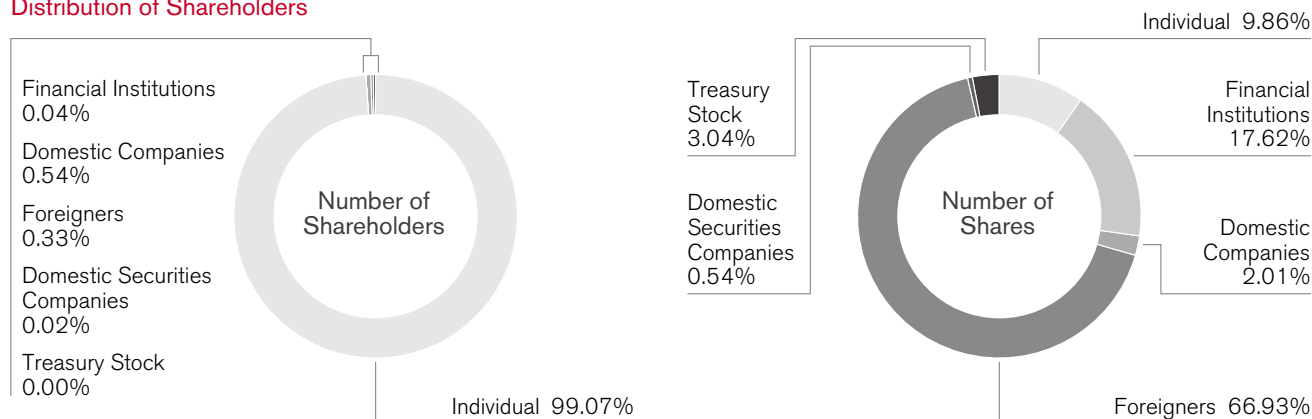
Principal Shareholders (Top 10)

(Thousands)

Name	Number of shares
Renault	2,004,000
Nippon Trusty Service (Trust)	128,209
The Master Trust Bank of Japan (Trust)	100,394
Nippon Life Insurance	93,000
Tokyo Marine Nichido and Fire Insurance	69,276
Sompo Japan Insurance	63,528
Moxley & Company	54,017
State Street Bank and Trust Company 505225	49,841
Nippon Trusty Service (Trust 9)	49,772
Daiichi Life Insurance	44,500

Note: Nissan Motor Co., Ltd. has held the treasury stock of 137,193 thousand shares.

Distribution of Shareholders



**Fiscal Year-End**

March 31

Record Date

March 31 (for interim dividends: September 30)

General Shareholders' Meeting

June

Proxy Record Date

March 31

Transfer Agent and Register

The Chuo Mitsui Trust & Banking Co., Ltd.
33-1, Shiba 3-chome, Minato-ku, Tokyo 105-8574 Japan

Business Office of Transfer Agent

The Chuo Mitsui Trust & Banking Co., Ltd.
Stock Transfer Agency Department
8-4, Izumi 2-chome, Suginami-ku, Tokyo 168-0063 Japan
Tel: 0120-78-2031

Company Name

NISSAN MOTOR CO., LTD.

Date of Establishment

December 26, 1933

Paid-in Capital

605,814 million yen

Number of Employees Worldwide

152,472 (Consolidated Bases)

Registered Head Office

2, Takara-cho, Kanagawa-ku, Yokohama-shi,
Kanagawa 220-8623 Japan

Global Headquarters

1-1, Takashima 1-chome, Nishi-ku, Yokohama-shi,
Kanagawa 220-8686 Japan
Tel: 045-523-5523

Auditor

Ernst & Young ShinNihon LLC

>>> Websites[Corporate Information] <http://www.nissan-global.com/EN/>[Investor Relations] <http://www.nissan-global.com/EN/IR/>

