1999

March 27: Louis Schweitzer and Yoshikazu Hanawa sign the Alliance agreement between Renault and Nissan in Tokyo.

May 28: Closing date of the agreement: Renault takes a 36.8% equity stake in Nissan Motor, a 15.2% equity stake in Nissan Diesel and acquires Nissan's five financial subsidiaries in Europe.

June 9: The first informal meeting of the Global Alliance Committee (GAC), governing body of the Renault-Nissan Alliance, takes place in Paris, followed by monthly meetings alternately in Paris and Tokyo.

June 10: Yoshikazu Hanawa joins the Renault Board of Directors.

June 25: Carlos Ghosn (Chief Operating Officer), Patrick Pélata (Executive Vice-President, Product Planning and Corporate Strategy) and Thierry Moulonguet (Senior Vice-President, Deputy Chief Financial Officer) join the Nissan Board of Directors

July 6: Renault and Nissan each take their stake in Nissan Diesel to 22.5%.

October 18: Carlos Ghosn announces the Nissan Revival Plan (NRP) in Tokyo.

2000

January: Renault Mexico is established with Nissan's support.

March 30: The creation of the International Advisory Board (IAB) is announced.

June 20: Carlos Ghosn is named President and Chief Operating Officer of Nissan by the Board of Directors.

July: Sales of Renault vehicles in El Salvador and Honduras through Nissan's local partner Grupo Q. El Salvador and Honduras begin.

October: Nissan do Brasil Automoveis is established with existing Renault dealers' support.

October 30: Renault Maroc purchased Nissan's distributor SIAB in Morocco.

November: Sales of Renault vehicles in Ecuador through Nissan's local partner Autosmotores y Anexos . S.A. begin.

December 6: Production of the Scénic at the Nissan Cuernavaca Plant in Mexico begins.

2001

February 16: Renault and Nissan's new common commercial organizations in Europe, the first Single Legal Entities (SLEs), are established in Switzerland and in the Netherlands.

April 2: Renault-Nissan Purchasing Organization (RNPO), a joint purchasing company, is established.

May: Sales of Nissan vehicles in Congo through Renault's existing dealers begin.

May 2: The first Renault showroom is opened in Australia in cooperation with Nissan.

June: Sales of Nissan vehicles in Mali through Renault's existing dealers begin.

June: Renault Argentina becomes a Nissan importer in Argentina.

June 21: Carlos Ghosn is named President and Chief Executive Officer of Nissan by the Board of Directors.

July 21: Sales of Renault vehicles in Taiwan with Nissan's local partner begin.

September: Sales of the Renault Kangoo 4x4 fitted with a Nissan 4WD unit begin.

September 13: Renault and Nissan set up a common IS/IT organization.

November 1: Distribution of Renault vehicles in Indonesia through the local Nissan distributor begins.

November 15: Production of the Renault Clio at the Nissan Aguascalientes Plant in Mexico begins.

December 20: Renault and Nissan inaugurate an LCV plant in Curitiba, Brazil. Production of the Renault Master van, the first model made at the LCV plant in Curitiba, Brazil, begins.

2002

February: SERA Senegal, the Renault NSC in Senegal, becomes a Nissan importer.

February: Production of Nissan ND manual transmission begins at the Renault Cacia Plant in Portugal.

March: Sales of the Nissan Interstar in Europe, a double-badged vehicle with the Renault Master, begin.

March 1: Renault increases its stake in Nissan to 44.4%.

March 4: Production of the Nissan Platina, derived from the Clio sedan, begins at the Nissan Aguascalientes Plant in Mexico.

March 5: Sales of the Nissan March in Japan, the first vehicle built on the common B platform, begin.

March 8: Sales of the Renault Vel Satis, powered by a Nissan 3.5-liter V6 gasoline engine, begin.

March 28: Renault and Nissan set up a common strategic management structure, Renault-Nissan bv.

March 29: Nissan acquires a 13.5% stake in Renault.

April 22: Production of the Nissan Frontier pickup, the second model produced at the LCV plant in Curitiba, Brazil, begins.

April 26: Carlos Ghosn joins the Renault Board of Directors.

May 28: Nissan increases its stake in Renault to 15%.

 ${\bf May}$ 29: The Alliance Board, replacing the Global Alliance Committee (GAC), meets for the first time.

June 20: Shemaya Lévy joins the Nissan Board of Directors.

July 1: Renault-Nissan Information Services (RNIS) is established.

September: Sales of Renault Mégane II in Europe, the first vehicle built on the common C platform, begin.

September 16: Renault and Nissan's new common commercial organization in Europe, the third Single Legal Entity (SLE), is established in Germany.

October 22: Production of the X83 compact van begins at the Nissan Barcelona Plant in Spain - the first cross-manufacturing project in Europe (sold as the Renault Trafic, Nissan Primastar and Opel/Vauxhall Vivaro).

December: Sales of the Nissan Almera in Europe, fitted with the Renault 1.5-liter diesel engine, begin.

December 15: The FASA Group, the Nissan distributor in Panama, becomes a Renault importer.

2003

January 3: Sales of Renault vehicles through Nissan's local sales network in Kuwait begin.

January 17: Renault begins managing the importing and distribution of Nissan vehicles in Romania.

January 23: Sales of the new Nissan Micra, the European version of the Japanese March based on the common B platform in Europe, begin.

February 2: Sales of Renault vehicles through Nissan's local sales network in Bahrain begin.

March: Sales of the Nissan Primera in Europe, fitted with the Renault 1.9-liter diesel engine, begin.

March 26: Production of the Nissan Xterra, the third model produced at the LCV plant in Curitiba, Brazil, begins.

April: Sales of the new Nissan Micra in Europe fitted with the Renault 1.5-liter diesel engine begin, completing the new common-rail diesel engine line-up for the European market.

May 5: Sales of Renault vehicles through Nissan's local sales network in Oatar begin.

May 16: Distribution of Nissan vehicles by Renault importer (ARTES) in Tunisia begins.

May 28: Renault and Nissan's new common commercial organization in Europe, the fourth Single Legal Entity (SLE), is established in Austria.

July 24: Itaru Koeda joins the Renault Board of Directors, succeeding Yoshikazu Hanawa.

August: Sales of Renault vehicles in Guatemala through Nissan's local partner Grupo O Guatemala, begin.

October: Sales of the Nissan Kubistar in Europe, a double-badged vehicle with the Renault Kangoo, begin.

November 27: Renault reduced its stake in Nissan Diesel from 22.5% to 17.9%, while Nissan's stake increased from 22.5% to 23.9%.

2004

January 1: Renault and Nissan's new common commercial organizations in Europe, Single Legal Entities (SLE), are established in Slovenia and Croatia respectively.

January: RNPO Phase III, enlarging the scope of its activities and its geographic responsibilities, begins.

January: In Mexico, a new common financing program, which proposes auto loans to Renault and Nissan customers and dealers, begins.

March 29: "Alliance Vision - Destination" is announced for the fifth anniversary of the Alliance.

June: Sales of the Renault Master in Europe, fitted with the Nissan 3.0-liter diesel engine, begin.

September: Sales of the Renault Modus, Renault's first vehicle built on the common B platform, begin in Europe.

September: Sales of the Logan, marketed under both Renault and Dacia brands, begin in Romania. The Logan is based on a derivative of the common B platform.

September 30: Sales of the Nissan Tiida, based on the common B platform, fitted with the common HR15DE (S2G) engine and the first Alliance co-developed navigation and communication system, begin in Japan.

 ${\color{red} \textbf{November:}} \ \textbf{Sales of Renault vehicles in Nicaraqua through Nissan's local partner Grupo Q Nicaragua begin.}$

December 1: Sales of the third Renault Samsung Motors model, the SM7, with the technical support of Nissan, begin in South Korea.

December 2: Sales of the Nissan Lafesta, Nissan's first vehicle built on the common C platform, fitted with the common MR20DE (M1G) engine, begin in Japan.

December 15: Renault Kangoo CKD assembly in Malaysia begin with the support of Nissan's local partner.

2005

January 1: Renault and Nissan's new common commercial organization in Europe, the seventh Single Legal Entity (SLE), is established in Portugal.

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January 1: Patrick Blain and Jean-Louis Ricaud become members of the Alliance Board, replacing François Hinfray and Pierre-Alain De Smedt.

January 11: Additional sales of Nissan Tiida and Tiida Latio with the common MR18DE (M1G) engine begin in Japan.

January 25: Sales of the Renault Samsung Motors model, the new SM5, with the technical support of Nissan, begin in South Korea.

February 21: First European application of Alliance co-developed navigation and communication system (on the new Renault Laguna and the Nissan Pathfinder) is announced.

March 1: First common 6-speed manual transmission on Renault Modus displayed at the Geneva Motorshow.

March 8: Renault sells all of its 17.9% stake in Nissan Diesel.

April 1: Toshiyuki Shiga and Mitsuhiko Yamashita become members of the Alliance Board, replacing Norio Matsumura and Nobuo Okubo.

April 4: Sales of Renault Modus, the first vehicle fitted with common 6-speed manual transmission, based on the common B platform, begin.

April 21: Last Alliance Board Meeting for Louis Schweitzer is held.

April 29: Carlos Ghosn is appointed President and CEO of Renault. Louis Schweitzer is appointed Chairman of the Board of Renault.

April: Sales of Renault vehicles in Costa Rica through Nissan's local partner PanaMotor in Panama begin.

May 31: Sales of Nissan Serena, based on the common C platform and fitted with the common MR20DE (M1G) engine, begin in Japan.

June 1: Opening ceremony for Renault and Nissan joint parts warehouse in Hungary is held (established in April 2005).

June 21: Patrick Pélata, who had returned to Renault, is re-elected as a non-executive Director of Nissan.

July 1: Patrick Pélata becomes a member of the Alliance Board, replacing Georges Douin.

September 16: Sales of Renault Clio III, based on the common B platform and containing the common 6-speed manual transmission, begin.

November 14: Sales of Nissan Wingroad, based on the common B platform and fitted with the common HR15DE and MR18DE (S2G and M1G) engine, begin in Japan.

November 15: Establishment of Renault Nissan Bulgaria is announced.

November 24: Sales of new Renault Samsung-Built Sedan SM3 globally under Nissan badge is announced.

December 21: Sales of Nissan Bluebird Sylphy, based on the common B platform and fitted with the common HR15DE and MR20DE (S2G and M1G) engine, begin in Japan.