



NISSAN

GLOBAL CORPORATE SALES

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HAPPY NEW YEAR



CEO New Year message

Dear Partners,

This year has been an important step in Nissan's recovery journey with the Re:Nissan plan. We're building momentum with the introduction of new products and technologies across key markets.

Models such as the N7 in China, the Magnite in Mexico and the Patrol in the Middle East are delivering strong sales. We also see the positive reception of new-generation models such as the all-new LEAF, Elgrand in Japan and the new Kait in Latin America. This is just the beginning—more launches are coming.

Looking ahead, our focus is on customer lifetime value. Our strength lies in more than 38 million customers worldwide and over 90 years of experience and trust. I truly appreciate your partnership this year. Your role is vital to Nissan's success, and I'm confident that, together, we'll reach our goals.

Thank you again for your ongoing support. Wishing you and your teams a happy holiday season and a prosperous new year.



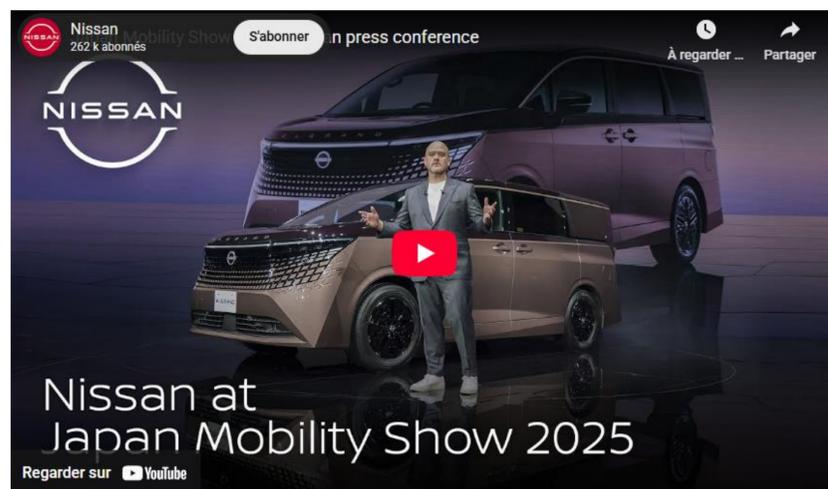
Ivan Espinosa
Chief Executive Officer
Nissan Motor Corporation

Nissan powers up Japan Mobility Show 2025 with Icons and EV Innovation

Tokyo, JAPAN – Nissan today unveiled a strategically curated lineup designed to energize its domestic market presence. The all-new Elgrand, the confirmed Japan launch of the rugged Patrol SUV, and a refreshed Ariya headline the showcase, each reflecting Nissan's intelligent approach to mobility and innovation.

These exciting new models mark an important step in Nissan's next chapter, reinforcing the brand's renewed product strategy under its Re:Nissan plan. Alongside the recently launched all-new LEAF, the new Roox Kei car, and the updated MY26 Skyline sedan, these models are set to energize Nissan's presence in Japan and drive future growth.

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Nissan unveils 2026 Nissan Rogue Plug-in Hybrid in the U.S

YOKOHAMA, Japan – Making its debut today, the new 2026 Nissan Rogue Plug-in Hybrid marks the brand's first plug-in hybrid offering in the U.S.



- Nissan's first U.S. plug-in hybrid delivers an EPA-estimated 38 miles of all-electric driving range, 420 miles total range¹
- Three-row, seven-passenger seating offers flexibility for families
- Responsive powertrain delivers 248 horsepower and 322 lb-ft of torque for powerful acceleration
- Standard Intelligent All-Wheel Drive² and seven drive modes deliver confidence for varied driving situations
- Rogue Plug-in Hybrid is a key contributor to a more electrified, renewed product lineup as part of the Re:Nissan business plan

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Nissan launches new Kait for Latin America

Nissan Motor Co., Ltd. announced the global launch of the new Kait on December 3.

The Kait is designed for customers seeking an SUV with a stylish look, spaciousness and well-equipped safety features. The Kait's packaging including trunk capacity of 432 liters makes it well suited to meet the needs of drivers seeking comfort and confidence.

The new SUV is set to be an important model in Nissan's portfolio, alongside the all-new Kicks and Magnite which have marked a turning point since their introduction in the LATAM region. Nissan Kait will be produced at the Resende Industrial Complex in Brazil, with exports aimed at more than 20 markets.

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ROOX wins RJC car of the year award

YOKOHAMA, Japan – Nissan announced today that the ROOX has won the Automotive Researchers and Journalists Conference of Japan (RJC) Car of the Year award for 2025. Below is a summary of reasons given by the RJC for the award selection.



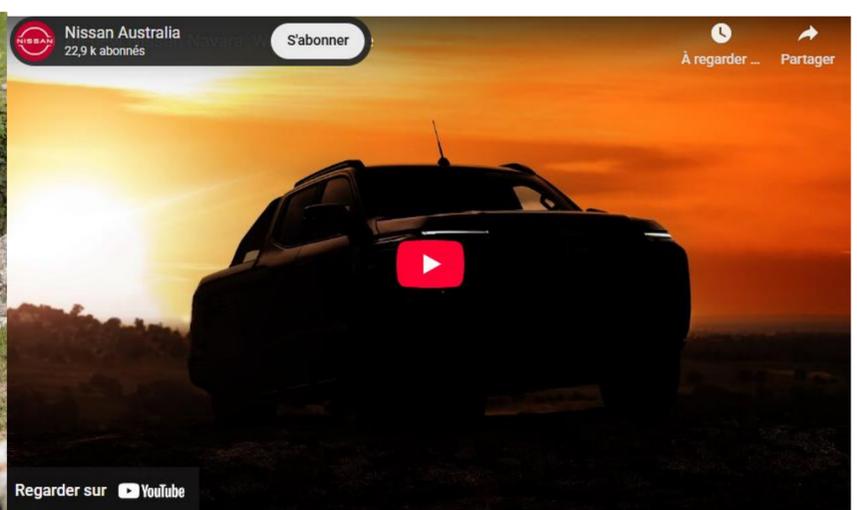
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Nissan unveils the all-new Navara pickup in Australia

Nissan Australia, a local sales subsidiary of Nissan Motor Corporation, unveiled the all-new Navara on November 19. The model is scheduled to go on sale in Australia and New Zealand at the end of the first quarter of 2026. The Navara has been a trusted partner for both work and travel, with cumulative sales of approximately 500,000 units since the launch of the first-generation model in 1986.



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Autonomous mobility service pilot program to commence in Kobe City

Nissan today announced that, in collaboration with Kobe City, it will begin a field test of an autonomous mobility service in the Nada Gogo area starting January 19, 2026. This initiative aims to address local transportation challenges and provide new mobility solutions that enable everyone to travel freely.

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The Nada Gogo area in Kobe is a renowned tourist destination, celebrated worldwide for its traditional sake brewing and rich history. Through this test, Nissan will leverage its autonomous driving technology to offer a new travel experience for visitors touring sake breweries, enhancing convenience for tourists and exploring opportunities for regional revitalization. The autonomous mobility service seeks to create new experiential value for visitors and contribute to the promotion of tourism in Kobe.



Nissan launches all-new N6 in China

Nissan Motor Co., Ltd. has announced that its joint venture in China, Dongfeng Nissan Passenger Vehicle Company (DFN), is launching the N6 plug-in hybrid, a sleek and tech-rich sedan for young families.

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Nissan launches all-New Frontier Pro and Frontier Pro PHEV in China

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Nissan Motor Co., Ltd. has announced that its joint venture in China, Zhengzhou Nissan Automobile Co., Ltd. (Zhengzhou Nissan), will launch the all-new Frontier Pro and Frontier Pro PHEV (plug-in hybrid), Nissan's first pickup truck with such a system. Both models represent Nissan's first pickup trucks that are designed, developed, and manufactured in China for global export



Dongfeng Nissan launches new Teana equipped with HarmonySpace5.0

Nissan Motor Co., Ltd. announced on Nov. 21 at the Guangzhou Motor Show that its Chinese joint venture, Dongfeng Nissan Passenger Vehicle Company (DFN), will launch the Teana equipped with Huawei's latest cockpit system, HarmonySpace5.0.



- Second phase of Re:Nissan delivering innovative and intelligent new products
- N6 Plug-in hybrid features largest battery in its segment in China
- New Teana brings new style and Huawei's intelligent HarmonySpace5.0 cockpit
- Pair of advanced sedans set to go on sale in China by year end

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