



Profile 2008

Nissan: Enriching People's Lives

NISSAN



CONTENTS

1	Corporate Data	
	Corporate Data	2
	Board of Directors and Auditors, Corporate Officers	3
	Major Offices, Facilities and Sales Network	
	<Japan>	4
	<North America>	6
	<Europe>	8
	<Asia>	10
	<Oceania><Mexico, Latin America & Caribbean>	12
	<Middle East, Gulf States>	14
	<Africa>	16
2	Business Overview	
	Consolidated Financial Information	18
	Global Production, Global Retail Sales	19
	Domestic Sales and Market Share, Export from Japan, Cumulative Production, Export and Domestic Sales Totals	20
	Sales by Model <Japan, U.S., Europe>	21
3	Products	
	Model Lineup <Japan>	22
	Model Lineup <North America, Europe>	23
	Model Changes in Japan	24
	Model Names by Markets	28
4	Non-Automotive Businesses	
	Forklift Business	30
	Marine Business	31
5	Major Events in Nissan's History	
	Major Events in Nissan's History	32
6	Major Subsidiaries and Affiliates	
	Major Subsidiaries and Affiliates in Japan	36

INQUIRY

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VISION

Nissan: Enriching People's Lives

MISSION

Nissan provides unique and innovative automotive products and services that deliver superior measurable values to all stakeholders* in alliance with Renault.

* Our stakeholders include customers, shareholders, employees, dealers and suppliers, as well as the communities where we work and operate.

Nissan will continue to offer innovative products and services today and in the future.

What drives us—and gives birth to new value—is the Nissan spirit, embodied in the phrase “The power comes from inside.”

Nissan builds high-quality cars that are safe and have the bold design and innovative technology to satisfy our customers' needs.

As a responsible corporate citizen, Nissan is committed to contributing to the advancement of society and the preservation of our natural environment.

Our corporate vision is “enriching people's lives.”

NISSAN

Established in Yokohama, Kanagawa in 1933, Nissan Motor Co., Ltd. currently manufactures vehicles in 16 countries around the world, including Japan. Global unit sales in fiscal 2007 totaled 3.77 million vehicles. In addition to vehicles, Nissan also develops, manufactures and markets forklifts and marine equipment.



INFINITI.

Nissan has a portfolio of two brands, NISSAN and INFINITI, worldwide. NISSAN vehicles are marketed in all major market worldwide. INFINITI was launched as a luxury car brand in North America in 1989. The INFINITI brand has since expanded to Middle East, Korea and Europe, and will continue to enter into new markets globally.



In a world where going green is more of a fashion statement than a manifesto for change, Nissan Motor Company is taking a different approach. Nissan is going Blue. Blue Citizenship represents a new way for us to look at our business and how we impact all our stakeholders. Whether it is through our products, our investments in communities or giving back to society through philanthropic actions. Blue Citizenship represents the sum of our efforts to ensure Nissan is playing a positive role in the sustainability of our earth and its resources. Blue Citizenship means no more business as usual. Because when you shift your thinking to Blue, you don't just make a better car, you make a better world.



1 Corporate Data

Corporate Data

As of August 31, 2009

Company Name	NISSAN MOTOR CO., LTD.		
Registered Head Office	2, Takara-cho, Kanagawa-ku, Yokohama-shi, Kanagawa 220-8623, Japan		
Global Headquarters	1-1, Takashima 1-chome, Nishi-ku, Yokohama-shi, Kanagawa 220-8686, Japan Phone: 81(0)45-523-5523		
Date of Establishment	December 26, 1933		
Business Outline	Manufacturing, sales and related business of automotive products, industrial machinery and marine equipment.		
Paid-in Capital	¥605,813 million		
Stock Information	Number of authorized shares:	6,000,000,000	
	Common stock (issued and outstanding):	4,520,715,112	
	Number of shareholders:	320,094	
Number of Employees	175,766 (Consolidated) 30,718 (Non-Consolidated)		

Origin of the Nissan Name

The company was jointly established on December 26, 1933, as Jidosha Seizo Co., Ltd. (president: Yoshisuke Aikawa), by Nihon Sangyo Co., and Tobata Imono Co., to manufacture and sell Datsun cars and parts. On June 1, 1934, Nihon Sangyo (Nissan) became the company's sole owner and changed the company name to Nissan Motor Co., Ltd.

Consolidated Financial Results

(Billions of yen)

Item	For the years ended		2006		2007		2008	
			March 31, 2007		March 31, 2008		March 31, 2009	
Net Sales			10,468.6		10,824.2		8,437.0	
Operating Income			776.9		790.8		-137.9	
Ordinary Income			761.1		766.4		-172.7	
Net Income			460.8		482.3		-233.7	
Total Assets			12,402.2		11,939.5		10,239.5	
Net Assets*1			3,877.0		3,849.4		2,926.1	

*1 The item name "Shareholders' Equity" has been changed to "Net Assets" from fiscal year 2006.

●Most subsidiaries changed their fiscal year-end from December to March in fiscal year 2006. Results for these subsidiaries are based on fifth quarter adjustment for fiscal year 2006.

Global Retail Sales

(Units, %)

Region	For the years ended		2006		2007		2008	
			March 31, 2007		March 31, 2008		March 31, 2009	
	Units	Percent Change	Units	Percent Change	Units	Percent Change	Units	Percent Change
Global	3,483,131	97.6	3,769,886	108.2	3,411,048	90.5		
Japan	739,927	87.9	721,145	97.5	612,482	84.9		
Overseas	2,743,204	100.6	3,048,741	111.1	2,798,566	91.8		

●Fiscal year is defined from April to March except China and Taiwan that use calendar year.

Global Production

(Units, %)

Region	For the years ended		2006		2007		2008	
			March 31, 2007		March 31, 2008		March 31, 2009	
	Units	Percent Change	Units	Percent Change	Units	Percent Change	Units	Percent Change
Global	3,293,941	93.9	3,657,629	111.0	3,084,027	84.3		
Japan	1,191,937	87.3	1,263,333	106.0	1,050,487	83.2		
Overseas	2,102,004	98.0	2,394,296	113.9	2,033,540	84.9		

●Fiscal year is defined from April to March except China and Taiwan that use calendar year.

Board of Directors and Auditors

As of June 23, 2009

Representative Board Members	Board Members	Auditors
Carlos Ghosn President and Chairman Toshiyuki Shiga	Colin Dodge Hiroto Saikawa Mitsuhiro Yamashita Carlos Tavares Hidetoshi Imazu Jean-Baptiste Duzan Katsumi Nakamura	Masahiko Aoki Takeo Otsubo Toshiyuki Nakamura Takemoto Ohto

Corporate Officers

President and Chief Executive Officer	Senior Vice President	Auditors
Carlos Ghosn	Junichi Endo Alain Dassas Andy Palmer	Gilles Normand Joji Tagawa Toshifumi Hirai
Toshiyuki Shiga External and Government Affairs Intellectual Asset Management Design Brand Management Corporate Governance Global Internal Audit	Shiro Nakamura Hitoshi Kawaguchi Minoru Shinohara Kazumasa Katoh Toshiharu Sakai Atsushi Shizuta	Masaaki Nishizawa Shinya Hannya Hideyuki Sakamoto Shunichi Toyomasu Tsuyoshi Yamaguchi Makoto Yoshimoto
Colin Dodge Africa, Middle-East, India, Europe Operations Corporate Planning and Control	Yasuhiro Yamauchi Shigeaki Kato Takao Katagiri Greg Kelly	Takao Asami Alan J. Buddendeck Vincent Cobee Shohei Kimura
Hiroto Saikawa Asia and the Pacific operations Purchasing	Corporate Vice President Asako Hoshino Akira Kaetsu Akira Sato Toshio Aoki Shoichi Miyatani Celso Guiotoko Akihiro Otomo Emmanuel Delay Thomas Lane	John Martin Hideto Murakami Shuichi Nishimura Toru Saito Yusuke Takahashi Hiroaki Tsugawa
Mitsuhiro Yamashita Research and Development TCSX (Total Customer Satisfaction Function)		Fellow Kimio Tomita Haruyoshi Kumura

Major Offices, Facilities and Sales Network < Japan >

Major Offices and Facilities

As of August 31, 2009

Function	Company/Office/Facility	Address	Operations Commenced	Land Area (thousand sq. meters)	Vehicle Production 2007 *1	Number of Employees *2	Major Operations / Products
Global Headquarters	① Nissan Motor Co., Ltd.	1-1, Takashima 1-chome, Nishi-ku, Yokohama-shi, Kanagawa 220-8686	Aug 2009 *3	10		2,800	Management and strategic operations of Nissan's business activities
	② Research Center (Oppama)	1, Natsushima-cho, Yokosuka-shi, Kanagawa 237-8523	Apr 1961				Basic research and development
R&D	③ Advanced Technology Center	1-1, Morinosatooyama, Atsugi-shi, Kanagawa 243-0123	Jan 2004	204			Advanced technology development, Basic research and development
	④ Technical Center	560-2, Okatsukoku, Atsugi-shi, Kanagawa 243-0192	Nov 1981	1,153			Technology and product development, Design, Procurement of components
	⑤ Powertrain Engineering Division	6-1, Daikoku-cho, Tsurumi-ku, Yokohama-shi, Kanagawa 230-0053	Jul 1948	72			Powertrain development and testing
	⑥ Tochigi Proving Ground	2500, Kamigamou, Kaminokawa-machi, Kawachi-gun, Tochigi 329-0692	Oct 1973	830			Vehicle testing and evaluation
	⑦ Oppama Proving Ground	1, Natsushima-cho, Yokosuka-shi, Kanagawa 237-8523	Jun 1961	420		121	Vehicle testing and evaluation (Including crash tests)
	⑧ Hokkaido Proving Ground	48-1, Aza-Rinnai, Rikubetsu-cho, Ashoro-gun, Hokkaido 089-4356	Jan 1992	7,050			Vehicle testing and evaluation
	Production	⑨ Kyushu Plant	1-3, Shinhama-cho, Kanda-machi, Miyako-gun, Fukuoka 800-0395	Apr 1975	2,362	391,893	4,818
⑩ Kanda Wharf		8-3, Shinhama-cho, Kanda-machi, Miyako-gun, Fukuoka 800-0395	May 1991	Vehicle shipment for domestic and overseas markets			
⑪ Oppama Plant		1, Natsushima-cho, Yokosuka-shi, Kanagawa 237-8523	Oct 1961	1,707	294,746	3,047	March, Cube, Cube Cubic, Tiida, Tiida Latio, Note, Bluebird Sylphy
⑫ Oppama Wharf		2-23, Natsushima-cho, Yokosuka-shi, Kanagawa 237-8523	May 1983				Vehicle shipment for domestic and overseas markets
⑬ Tochigi Plant		2500, Kamigamou, Kaminokawa-machi, Kawachi-gun, Tochigi 329-0692	Oct 1968	2,922	197,731	6,294	President, Cima, Fuga, Skyline, Fairlady Z, GT-R, Infiniti FX, EX, M, G, 370Z, Assembly of axles and machining, casting
⑭ Nissan Shatai Co., Ltd.		10-1, Amanuma, Hiratsuka-shi, Kanagawa 254-8610	Apr 1949 *6	649	358,003	4,239	Elgrand, Pickup, Wingroad, Patrol, Caravan, AD (2WD)/AD Expert, Civilian, Cedric Sedan, Crew, Serena
⑮ Iwaki Plant		386, Shimokawa-aza-Otsurugi, Izumi-cho, Iwaki-shi, Fukushima 971-8183	Jan 1994	202		782	Assembly of engines and machining, casting
⑯ Yokohama Plant		2, Takara-cho, Kanagawa-ku, Yokohama-shi, Kanagawa 220-8623	Apr 1935	540		3,500	Engine and suspension assembly, machining, forging, aluminum smelting, pressing, catalyzer
⑰ Zama Operation Center		10-1, Hironodai 2-chome, Zama-shi, Kanagawa 228-8502	Dec 1964	536		1,545	Global Production Engineering Center, Development and manufacturing of tools, jigs and production facilities, Development of forklift, Development and production of electric and electronic components; Planning, design and installation of electric vehicle technologies
⑱ Honmoku Wharf		8, Nishiki-cho, Naka-ku, Yokohama-shi, Kanagawa 231-8589	Jun 1967	331		381	Vehicles and parts shipment for overseas markets, Packaging and shipping of KD units, Import of parts
⑲ JATCO Ltd		700-1, Imaizumi, Fuji-shi, Shizuoka 417-8585	Jun 1999 *6	1,080		7,265	Development, production and sales of transmissions / parts
⑳ Aichi Machine Industry Co., Ltd.		2-12, Kawanami-cho, Atsuta-ku, Nagoya-shi, Aichi 456-8601	May 1949 *6	526		2,383	Production and sales of engines and transmissions
㉑ Sagami-hara Parts Center		4-1, Asamizodai 1-chome, Sagami-hara-shi, Kanagawa 228-8523	Apr 1972	425		289	Procurement and shipment of service parts for domestic and overseas markets
㉒ Nissan Kohki Co., Ltd.		6-1, Okada 6-chome, Samukawa-machi, Koza-gun, Kanagawa 253-0105	Sep 1964 *6	193		807	Production and sales of engine, axles and engine parts for automobile and forklift
Other		㉓ Nissan Education Center	910, Ichisawa-cho, Asahi-ku, Yokohama-shi, Kanagawa 241-0014	Apr 1990	66		212
	Nissan Automobile Technical College Yokohama: Training of automotive technicians						
	Nissan Learning Center: Implementation of technology and skills training for Nissan and affiliated companies						

Sales Network and Service Facilities

As of March 31, 2008

Models *9	Number of Dealers	Outlets (incl. those for used vehicles)	Service Facilities	Number of Employees *8
President, Cima, Fuga, Skyline, Teana, Sylphy, Tiida Latio, Wingroad, Elgrand, Presage, Serena, Fairlady Z, Murano, X-TRAIL, Dualis, Micra C+C, Tiida, Note, Cube, March, Moco, Otti, Pino, Clipper Vanette Van, Vanette Truck, Clipper Van, Clipper Truck, Atlas F24, Atlas H43, Civilian	131	2,740	2,464	44,090

*1 April 2007 through March 2008

*2 As of March 31, 2008

*3 Until Dec 1967 in Yokohama, until Aug 2009 in Ginza

*4 Including Nissan Research Center, Oppama Proving Ground and Oppama Wharf

*5 Including Tochigi Proving Ground

*6 Date of establishment

*7 Including Techno Center, Hadano Office, Kyoto Office

*8 Excludes non-permanent workers

*9 As of October, 2008

Major Offices, Facilities and Sales Network < North America >

Major Offices and Facilities

As of September 30, 2008

Function	Company/Office/Facility	Address	Operations Commenced	Land Area (thousand sq. meters)	Share by NML(%) *1	Vehicle Production 2007 *2	Number of Employees *3*4	Major Operations / Products
Regional Headquarters	① Nissan North America, Inc.	One Nissan Way, Franklin, TN 37067, U.S.A.	Sep 1960		100.0		922	Headquarters for management of North American operations, manufacturing
R&D	② Nissan Technical Center North America, Inc.	39001 Sunrise Dr. Farmington Hills, MI 48331-3487, U.S.A.	Jul 1983		100.0		764	Vehicle and unit development
	③ Nissan Technical Center North America, Inc. Arizona Testing Center	7815 North White and Parker Road, Stanfield, AZ 85272-9642, U.S.A.	Apr 1986				101	Vehicle testing and evaluation
Design	④ Nissan Design America, Inc.	9800 Campus Point Drive, San Diego, CA 92121, U.S.A.	Apr 1979				59	Vehicle design
	⑤ Nissan Design America, Inc. Farmington Hills Studio	39001 Sunrise Dr. Farmington Hills, MI 48331-3487, U.S.A.	Mar 2005				38	Vehicle design
Production	⑥ Nissan North America, Inc. Smyrna	Nissan Drive, Smyrna, TN 37167, U.S.A.	Jun 1983	501		410,991	5,613	Frontier, Xterra, Altima, Maxima, Pathfinder
	⑦ Nissan North America, Inc. Decherd	520 Warren Chapel Road, Decherd, TN 37324, U.S.A.	May 1997	100			1,193	Production of engines and transmissions
	⑧ Nissan North America, Inc. Canton	300 Nissan Drive, Canton, MS 39046, U.S.A.	May 2003	325		292,671	3,585	Quest, Armada, Titan (King Cab, Crew Cab), Infiniti QX56, Altima
Consumer Finance	⑨ Nissan Motor Acceptance Corporation Franklin	One Nissan Way, Franklin, TN 37067, U.S.A.					24	Financing and leasing services for Nissan products
	⑩ Nissan Motor Acceptance Corporation Irving	8900 Freeport Parkway, Irving, TX 75063, U.S.A.	Nov 1981				779	Financing and leasing services for Nissan products

Sales Network

	Company (Sales Channel)	Address	Establishment	Unit Sales 2007 *2
U.S.A.	Nissan North America, Inc. · Nissan · Infiniti	One Nissan Way, Franklin, TN 37067, U.S.A.	Sep 1960	1,068,238
Canada	Nissan Canada, Inc. · Nissan · Infiniti	5290 Orbitor Drive, Mississauga, Ontario, L4W 4Z5, Canada	Jan 1965	76,783

Main Models
Nissan Maxima, Altima, Sentra, 350Z, 350Z Roadster, Armada, Pathfinder, Murano, Rogue, Xterra, Titan, Frontier, Quest, Versa
Infiniti Infiniti M, Infiniti G SEDAN, Infiniti G COUPE, Infiniti QX56, Infiniti FX, Infiniti EX

*1 Nissan and its consolidated subsidiaries' combined shareholdings.

*2 April 2007 through March 2008

*3 As of March 31, 2008

*4 The above headcount does not include 1,407 Marketing & Sales personnel assigned to various locations who are working at Regional Offices, Parts Distribution Centers, and Customer Service.

Major Offices, Facilities and Sales Network < Europe >

Major Offices and Facilities

As of September 30, 2008

Function	Company/Office/Facility	Address		Operations Commenced	Land Area (thousand sq. meters)	Share by NML(%) ^{*1}	Vehicle Production 2007 ^{*2}	Number of Employees ^{*3}	Major Operations / Products
Regional Headquarters	① Nissan International SA	Zone d'Activités La Pièce 12, 1180	Rolle, Switzerland	Jan 2008				148	European Headquarters - management of European sales and manufacturing operations
Operational Support	② Nissan Europe S.A.S. (France)	8, Avenue Jean d'Alembert, Parc de Trappes, France	Pissaloup, 78190	Nov 2002 ^{*4}		100.0		329	Holding company for European subsidiaries and pan-European operational support
R&D	③ Nissan Technical Center Europe (UK)	Cranfield Technology Park, Moulsoe Bedfordshire, MK43 0DB, U.K.	Road, Cranfield,	May 1988		100.0		700	Vehicle development
Design	④ Nissan Design Europe (UK)	Rotunda, 181 Harrow Road, London,	W2 6NB, U.K.	Jan 2003					Vehicle design
Production	⑤ Nissan Motor Manufacturing (UK) Ltd.	Washington Road, Sunderland, Tyne & U.K.	Wear, SR5 3NS,	Jul 1986	2,976	100.0	315,297	4,125	Qashqai, Micra, Micra C+C, Note
	⑥ Nissan Motor Ibérica, S.A. (Spain)	Sector B, Calle 3, no. 77-111, Zona Barcelona, Spain	Franca, 08040,	Jan 1983	1,005	99.7	193,605	4,250	Primastar, Pathfinder, Navara, Atleon, Cabstar

Sales Network

Sales Area	Company	Address	Establishment	Unit Sales 2007 ^{*2}
Germany, Austria, Switzerland	Nissan Center Europe GmbH	Renault Nissan Straße 6-10, D-50321 Brühl, Germany	Jan 2007	50,342
		(Austria) Laaer Berg Strasse 64, 1101 Vienna Post Office Box, Austria	Jan 2007	7,126
		(Switzerland) Bergermoosstrasse 4, CH-8902, Urdorf, Switzerland	Dec 2006	9,226
Spain, Portugal	Nissan Iberia S.A.	C/General Almirante 4-10, Torre Nissan-Plaza Cerda, 08014 Barcelona, Spain	Jan 1995	61,801
		(Portugal) Lagoas Park, Edificio 4, 2740-267 Porto Salvo, Portugal	Nov 2006	6,727
France, Netherlands	Nissan West Europe S.A.S.	Zone d'activité de Pissaloup, Avenue Jean d'Alembert, 78190 Trappes, France	Jan 1969	50,927
		(Netherlands) Boeing Avenue 275, 1119 PD Schiphol-Rijk, Amsterdam, The Netherlands	Jul 2001	14,279
Poland, Hungary, Czech Republic, Slovakia	Nissan Sales Central & Eastern Europe KFT	Neumann János utca 1/c., 1117 Budapest, Hungary	Jul 2005	22,388
		(Poland) Al. Jerozolimskie 176 02-486 Warszawa, Poland	Sep 2005	12,092
		(Czech Republic) Antala Staška 2027/77 14000 Prague 4 Krč., Czech Republic	May 2005	3,189
		(Slovakia) Einsteinova 24 851 01 Bratislava, Slovakia	May 2005	1,918
Finland, Denmark, Sweden, Norway, Estonia, Latvia, Lithuania	Nissan Nordic Europe OY	Keilasatama 5, P.O.Box 45, FIN-02151 Espoo, Finland	Jan 2006	7,875
		(Denmark) Lyngbyvej 24. DK-2100 Kobenhavn Ø., Denmark	Aug 2005	4,486
		(Sweden) Box 1003 Vågögatan 6 SE-164 21 Kista, Sweden	Aug 2005	9,939
		(Norway) Nye Vakås vei 80 1395 Hvalstad Postboks 251 1372 Asker, Norway	Sep 2005	7,601
		(Estonia) Osmussaare tee 10 Tallinn 13811, Estonia	Feb 2007	1,494
		(Latvia) Kr. Valdemara iela 21 LV1010 Riga, Latvia	Mar 2007	858
		(Lithuania) Jogailos g. 4 LT01116 Vilnius, Lithuania	Mar 2007	1,084
Russia, Ukraine, Kazakhstan	Nissan Motor RUS Ltd.	52/3, Kosmodamianskaya Emb., Moscow, 115054, Russia	Mar 2003	141,453
		(Ukraine) Iceberg Business Center, 75A Zhylianska St., Kyiv 01032, Ukraine	Jan 2005	14,880
		(Kazakhstan) 98 Panfilov Street Almaty, Kazakhstan	Oct 2006	2,166
U.K.	Nissan Motor (GB) Ltd.	The Rivers Office Park, Denham Way, Maple Cross, Rickmansworth Hertfordshire, WD3 2YS, U.K.	Mar 1991	89,923
Italy	Nissan Italia S.r.l	Via Tiberina Km. 15,740, 00060 Capena, Roma, Italy	Jan 1988	57,541
Greece	Nic. J. Theocarakis S.A.	169 Leoforos Athinon, Athens 104-47, Greece	1961	14,983
Ireland	Nissan Ireland Ltd.	Nissan House, P.O. BOX 910, Naas Road, Dublin 12, Ireland	1977	18,169
Belgium	N.V. Nissan Belgium S.A.	Boomsesteenweg 42, B-2630 Aartselaar, Belgium	Sep 1966	14,001 ^{*5}
Turkey	Nissan Otomotiv A.S.	Kusbakisi Caddesi, No. 11, PK 46, 34662 Altunizade, Uskudar Istanbul, Turkey	1993	8,211

*1 Nissan and its consolidated subsidiaries' combined shareholdings

*2 According to each country/region's calendar or fiscal year result

*3 As of March 31, 2008

*4 Nissan Europe N.V. (Nissan Europe S.A.S.'s predecessor) began its operation in April 1989.

*5 Including Luxembourg

Main Models

Nissan

Micra, Micra C+C, Maxima QX, 350Z, 350Z Roadster, X-TRAIL, Patrol, Navara, Pathfinder, Murano, Pickup, Kubistar, Primastar, Interstar, Cabstar, Atleon, Note, Qashqai

Infiniti

Infiniti M35, Infiniti FX, Infiniti G35, Infiniti QX56
(Russia, Ukraine only in FY2007)

Major Offices, Facilities and Sales Network < Asia >

Major Offices and Facilities

As of August 31, 2009

Function	Company/Office/Facility	Address		Operations Commenced	Share by NML(%) ^{*1}	Vehicle Production 2007 ^{*2}	Number of Employees ^{*3}	Major Operations / Products
Regional Company	① Nissan (China) Investment Co., Ltd.	Rm. 1318, South Tower, Beijing Kerry 1 Guang Hua Road, Chao Yang District,	Centre, Beijing, China.	Feb 2004	100.0		188	Negotiations with government organizations as well as business affiliates and partners, market information gathering, support for projects in China. CBU import, sales and parts export, etc.
	② Yulon Nissan Motor Co., Ltd.	39-2 Po Kung Keng Shi Hu Tsuen, San Yi	Miao Li Hsien, Taiwan	Oct 2003	40.0		499	Design, engineering, product development and purchasing
	③ Nissan Asia Pacific Pte. Ltd.	77 Robinson Road #22-01 Singapore	068896	Apr 2005	100.0		25	Regional marketing & sales, franchise management (training, CS improvement, VI compliance), customs & trade, order processing center (production orders) and accessories planning
	④ Nissan International Finance Singapore Pte. Ltd.			Apr 2005	100.0		10	Global treasury centre - settlement service, Treasury consulting service, Free cash flow management, Group finance, Payment factory
R&D	⑤ Dongfeng Nissan Technical Center	12 Fengshen Road Huadu, Guangzhou,	510800, PRC	Mar 2006	50.0		243	Engineering and vehicle test
	⑥ Nissan Technical Center South East Asia Co., Ltd.	74/1 Moo 2, Bangna-Trad Km.22, Bangsaothong, Samutprakarn 10540,	Srisajarakeayai, Thailand	Oct 2003	100.0		80	Promote parts localization in ASEAN region, Promote ASEAN production units and parts to overseas
Production	⑦ Dongfeng Motor Co., Ltd.	No. 29 Baiye Road, Wuhan Economic Development Zone, Wuhan, Hubei,	and Technological PRC	Jul 2003	50.0	295,865	81,378	Passenger vehicles (Teana, Tiida Hatchback, Tiida Sedan, Sunny, Livna, Livina Geniss, Livina C-Gear, Bluebird, Sylphy, Qashqai, X-TRAIL), Commercial vehicles
	⑧ Zhengzhou Nissan Automobile Co., Ltd.	No. 62 East Long Hai Road, Zhengzhou,	Henan 450004, PRC	Mar 1993		22,920	2,192	Pickup, Paladin
	⑨ Yulon Motor Co., Ltd.	39-2 Po Kung Keng Shi Hu Tsuen, San Yi	Miao Li Hsien, Taiwan	Mar 1959		33,897	1,550	Sylphy, Teana, Tiida (Sedan and Hatchback), X-TRAIL, March, Cabstar, Serena
	⑩ Nissan Motor (Thailand) Co., Ltd.	74 Moo 2, Bagna-Trad Road, KM21, Bangsaothong, Samutprakarn 10540,	Srisajarakeayai, Thailand	Sep 1977	75.0	72,122	1,339	Frontier, Navara
	⑪ Siam Motors & Nissan Co., Ltd.			Aug 1962	75.0		242	Tiida (Sedan and Hatchback), Teana
	⑫ PT. Nissan Motor Indonesia	Kawasan Industri Kota Bukit Indah, Purwakarta 41181, Jawa Barat,	Blok A III Lot 1-14, Indonesia	Oct 1995	75.0	24,314	641	Grand Livina, Livina XR, Livina X-Gear, X-TRAIL, Serena, Latio
	⑬ Tan Chong Motor Assemblies Sdn. Bhd.	249 Jalan Segambut, 51200 Kuala Lumpur,	Malaysia	Aug 1976		18,576	1,414	Latio, Latio Sport, Grand Livina, Sylphy, Vanette, Vanette Pickup, Sentra, X-TRAIL, Frontier, Urvan & Commercial Trucks ^{*4}
	⑭ Nissan Motor Philippines, Inc.	Barangay Pulong Sta. Cruz, Sta. Rosa, 4026	Laguna, Philippines	Jun 1983	5.36	6,342	308	Sentra, X-TRAIL, Grand Livina
	⑮ Universal Motors Corporation ^{*5}	2232 Don Chino Roces Avenue Makati	City 1200, Metro Manila, Philippines	Jan 1972		3,055	131	Urvan, Frontier, Patrol
Automobile Finance	⑯ Dongfeng Nissan Auto Finance Co., Ltd.	UC Tower 11F, 500 Fushan Rd., Pudong,	Shanghai, PRC	Oct 2007	65.0		40	Financing services for the retails and dealers
	⑰ Nissan Leasing (Thailand) Co., Ltd.	20th FL., Ploenchit Center Building, 2	Sukhumvit Klongtoey, Bangkok 10110, Thailand	Aug 2005	100.0		90	Financing and leasing services for the retails and dealers

Sales Network

	Company/Office/Facility	Address		Establishment	Unit Sales 2007 ^{*2}
China	Nissan (China) Investment Co., Ltd.	Rm. 1318, South Tower, Beijing Kerry 1 Guang Hua Road, Chao Yang District,	Centre, Beijing, China.	Feb 2004	457,630
	Dongfeng Motor Co., Ltd.	No. 29 Baiye Road, Wuhan Economic and Development Zone, Wuhan, Hubei, PRC	Technological	Jul 2003	
	Zhengzhou Nissan Automobile Co., Ltd.	No.62 East Long Hai Rd, Zhengzhou, Henan,	PRC	Mar 1993	
Taiwan	Yulon Nissan Motor Co., Ltd.	39-2 Po Kung Keng Shi Hu Tsuen, San Yi	Miao Li Hsien, Taiwan	Oct 2003	35,794
Korea	Nissan Korea Co., Ltd.	Dacom Building 20th Floor, 706-1 Yeoksam-dong, Gangnam-gu, Seoul	135-987, Korea	Feb 2004	3,339
Thailand	Nissan Motor (Thailand) Co., Ltd.	15th Floor, Nantawan Building, 161 Lumpini, Pathumwan Bangkok, 10330	Ratchadamri Road, Thailand	Oct 2003	38,540
Indonesia	PT. Nissan Motor Distributor Indonesia	Nissan MT. Haryono, 3rd & 3M Floor, Jl. M.T. Jakarta Timur 13330, Indonesia	Hayono Kav. 10,	Aug 2001	24,960
Malaysia	Edaran Tan Chong Motor Sdn Bhd	21, Jalan Ipoh Kecil, 50350 Kuala Lumpur,	Malaysia	Feb 1959	22,715
Philippines	Nissan Motor Philippines, Inc.	Nissan Technopark, Barangay Pulong 4026 Laguna, Philippines	Sta. Cruz, Sta. Rosa,	Apr 1982	3,300
	Universal Motors Corporation ^{*5}	2232 Don Chino Roces Avenue Makati	City 1200, Metro Manila, Philippines	Jan 1972	3,858
India	Nissan Motor India Private Limited	Maker Chambers III, 3rd Floor, Unit No.36 Nariman Point, Mumbai 400021, India	Jamnalal Road,	Feb 2005	530

Main Models

Teana, Cefiro, Sylphy, Sunny/Sentra, Tiida/Latio, Grand Livina/Livina Geniss, Livina, Livina C-Gear/X-Gear, March, 350Z, X-TRAIL, Qashqai, Murano, Wingroad, Presage, Lafesta, Patrol, Pathfinder, Terrano, Quest, Frontier/Pickup, Frontier Navara/Navara, Paladin, Cabstar, Urvan, Vanette, Serena, Civilian, Elgrand, Infiniti M, Infiniti G, Infiniti FX, Infiniti EX

*1 Nissan and its consolidated subsidiaries' combined shareholdings

*2 According to each country/region's calendar or fiscal year result

*3 As of March 31, 2008

*4 Inclusive of Tan Chong Motor Assemblies Serendah Plant that commenced in July 2007

*5 Consignment production at Star Motor Manufacturing Industries Inc.

Major Offices, Facilities and Sales Network < Oceania >

Major Offices and Facilities

As of September 30, 2008

Function	Company/Office/Facility	Address	Operations Commenced	Share by NML(%) ^{*1}	Number of Employees ^{*2}	Major Operations / Products
Production	① Nissan Casting Australia Pty. Ltd.	209-235 Frankston-Dandenong Road, Dandenong, Victoria 3175, Australia	Oct 1982	100.0	215	Production and sales of cast aluminum parts
Customer Finance	② Nissan Financial Services Australia Pty. Ltd.	260-284 Frankston-Dandenong Road, Dandenong, Victoria 3175, Australia	Oct 2008	100.0	35	Financing and leasing services for Nissan products

Sales Network

	Company	Address	Establishment	Unit Sales 2007 ^{*3}
Australia	Nissan Motor Co. (Australia) Pty. Ltd.	260-284 Frankston-Dandenong Road, Dandenong, Victoria 3175, Australia	May 1966	58,640
New Zealand	Nissan New Zealand Ltd.	261 Roscommon Road, Wiri, Auckland, New Zealand	Dec 1975	6,522

Main Models
Maxima, Teana, Tiida, Micra, 350Z, Murano, Qashqai/Dualis, Patrol, Patrol Pickup, Pathfinder, Navara, Urvan, X-TRAIL

*1 Nissan and its consolidated subsidiaries' combined shareholdings

*2 As of March 31, 2008

*3 According to each country/region's fiscal year (April 2007-March 2008) result

Major Offices, Facilities and Sales Network < Mexico, Latin America & Caribbean >

Major Offices and Facilities

As of September 30, 2008

Function	Company/Office/Facility	Address	Operations Commenced	Land Area (thousand sq. meters)	Share by NML(%) ^{*1}	Vehicle Production 2007 ^{*2}	Number of Employees ^{*3}	Major Operations / Products
Regional Company	① Nissan Mexicana, S.A. de C.V.	Av. Insurgentes Sur No.1958 Col. Florida, C.P. 01030, Mexico, D.F.	Sep 1961	20	100.0	454,257	9,039	Production and sales of vehicles and parts
	② Nissan do Brasil Automóveis Ltda.	Av. Renault, 1300 - Parte, Borda do Campo CEP 83070-900, São José dos Pinhais - Paraná - Brazil	Oct 2000		100.0		177	Production (consigned to Renault) and sales of vehicles and parts
Production	③ Nissan Mexicana, S.A. de C.V. Aguascalientes	Km. 75, Carretera Federal Lagos de Aguascalientes, Ags., México	Nov 1982	1,600		287,408	5,415	Sentra, Platina, Renault Clio and Versa/Tiida
	④ Nissan Mexicana, S.A. de C.V. Cuernavaca	Paseo Cuahunahuac Km. 4.5, C.P. 65550, Jiutepec, Morelos, México	May 1966	400		176,849	2,365	Pickup, Tsuru and Tiida
	⑤ Alliance Plant (Curitiba)	Av. Renault, 1300 - Parte, Borda do Campo CEP 83070-900, São José dos Pinhais - Paraná - Brazil	Dec 1998	85 ^{*4}		8,217	390	Xterra, Frontier

Sales Network

	Company	Address	Establishment	Unit Sales 2007 ^{*2}
Mexico	Nissan Mexicana, S.A. de C.V.	Av. Insurgentes Sur No.1958 Col. Florida, C.P. 01030, Mexico, D.F.	Sep 1961	215,660
Brazil	Nissan do Brasil Automóveis Ltda.	Av. Renault, 1300 - Parte, Borda do Campo CEP 83070-900, São José dos Pinhais - Paraná - Brazil	Oct 2000	14,920
Chile	Distribuidora Automotriz Marubeni Ltda.	Av. Vicuña Mackenna 3300, Macul	Santiago, Chile	22,544
	Cidef Commercial S.A.	Amunátegui No. 178, Piso 3,	Santiago, Chile	

Main Models (for Mexico)
Maxima, Altima, Sentra, Platina, Aprio, Tsuru, Tiida, 350Z, Armada, Titan, Pathfinder, Murano, Rogue, Quest, X-TRAIL, Cabstar, Frontier, NP300 (light trucks), Urvan

Main Models (for Brazil)
Cefiro, Teana, Sylphy, Almera, Sentra, Tiida, March/Micra, Platina, 350Z, Qashqai, X-TRAIL, Murano, Wingroad, Patrol, Pathfinder, Pickup, Frontier/Terrano, NP300 Frontier/NP300 Terrano, Navara, Xterra, Urvan, Civilian

*1 Nissan and its consolidated subsidiaries' combined shareholdings

*2 According to each country/region's fiscal year (April 2007-March 2008) result

*3 As of March 31, 2008

*4 Only the building area

Major Offices, Facilities and Sales Network < Middle East, Gulf States >

Major Offices and Facilities

As of September 30, 2008

Function	Company/Office/Facility	Address	Operations Commenced	Land Area (thousand sq. meters)	Share by NML(%) *1	Vehicle Production 2007 *2	Number of Employees *3	Major Operations / Products
Regional Headquarters	① Nissan Middle East FZE	P.O. BOX 61111, Jebel Ali, Dubai, U.A.E.	Oct 1994		100.0		100	Promotion of vehicle sales and regional management in the Middle East
Regional Company	② Nissan Gulf FZCO *4	P.O. BOX 262729, Jebel Ali, Dubai, U.A.E.	Nov 2008		50.0		100 *5	Focused marketing, sales and dealer development support for the markets of Saudi Arabia, Abu Dhabi, Kuwait and Bahrain; and introduction of Nissan branded finance and insurance platform throughout the Middle East and North Africa region
Production	③ Pars Khodro Co.	Karaj Special Road KM7 Teheran, Iran	Feb 1987	589		7,976	6,000	Pickup, Maxima, Paladin

Sales Network

	Company	Address	Establishment	Unit Sales 2007 *2
Saudi Arabia	Alhamrani United Co.	P.O. BOX 6543 Jeddah 21452, Saudi Arabia	1953	43,944
UAE	Arabian Automobiles Co.	P.O. BOX 2128 Dubai, U.A.E.	1968	45,623
	Al Masaoood Automobiles	P.O. BOX 322 Abu Dhabi, U.A.E.	1929	
Kuwait	Abdulmohsen Abdulaziz Al-Babtain Co.	P.O. BOX 2198 Safat, Kuwait	1948	12,238
Qatar	Saleh Alhamad Almana Co.	P.O. BOX 91 Doha, Qatar	1950	12,567
Oman	Suhail Bahwan Automobiles LLC	P.O. BOX 156, Ruwi-112, Sultanate of Oman	2003	13,446
Bahrain	Y.K. Almoayyed & Sons B.S.C.(C)	P.O. BOX 143 Manama, Bahrain	1941	4,699
Lebanon	Rasamny Younis Motor Co., S.A.L.	P.O. BOX 11-2737 Beirut, Lebanon	1968	4,615

Main Models
Altima, Maxima, Teana, Sunny, Sunny Classic, Tiida, Micra, 350Z, Qashqai, X-TRAIL, Murano, Patrol, Patrol Pickup, Pathfinder, Armada, Pick Up, Navara, Paladin, Xterra, Urvan, Civilian, Infiniti M, Infiniti G, Infiniti FX, Infiniti EX, Infiniti QX56

- *1 Nissan and its consolidated subsidiaries' combined shareholdings
 *2 According to each country/region's fiscal year (April 2007-March 2008) result
 *3 As of March 31, 2008
 *4 Established in September 2008
 *5 Estimated as of the end of 2009



Major Offices, Facilities and Sales Network < Africa >

Major Offices and Facilities

As of September 30, 2008

Function	Company/Office/Facility	Address	Operations Commenced	Land Area (thousand sq. meters)	Share by NML(%) *1	Vehicle Production 2007 *2	Number of Employees *3	Major Operations / Products
Production	① Nissan South Africa (Proprietary) Ltd.	Ernest Oppenheimer Street, Rosslyn, Pretoria 0200, Republic of South Africa	1963		100.00	43,792	1,890	NP300 Hardbody, NP200, Grand Livina, Livina, Livina X-Gear, Tiida
	② Nissan Motor Egypt S.A.E.	Industrial Area No.3, sp6&7, 6 of October City, Giza, Egypt	Mar 2005	104	99.98	11,617	529	X-TRAIL, Pickup, Sunny
	③ Kenya Vehicle Manufacturers Ltd.	P.O. BOX 1436, Thika, Kenya	Jan 1978		0	266	150	Urvan (E24)

Sales Network

	Company	Address	Establishment	Unit Sales 2007 *2
South Africa	Nissan South Africa (Proprietary) Ltd.	Ernest Oppenheimer Street, Rosslyn, Pretoria 0200, Republic of South Africa	1963	44,858
Egypt	Nissan Marketing & Distribution Egypt S.A.E.	Industrial Area No.3, sp6&7, 6 of October City, Giza, Egypt	2005	14,517
Kenya	D.T. Dobie & Co. (K) Ltd.	Industrial Area Lusaka/Enterprize Road Nairobi, Kenya	1949	1,551
Algeria	Nissan Algeria S.A.R.L.	6 Boulevard Colonel Amirouche, Alger, Algeria	1991	8,649
Nigeria	Alliance Autos Nigeria Limited	Plot 1090, Adeola Odeku Street, Lagos, Nigeria	2006	3,074
Mauritius	ABC Motors Co., Ltd.	Military Road, Port Louis, Rep. of Mauritius	1985	1,292

Main Models
Teana, Sylphy, Sunny, Tiida, Grand Livina, Livina, Livina X-Gear, March/Micra, 350Z, Murano, Qashqai, Patrol, Patrol Pickup, Pathfinder, NP200, Pickup/NP300 Hardbody, Navara, X-TRAIL, Cabstar, Urvan, Civilian, Primastar, Interstar

*1 Nissan and its consolidated subsidiaries' combined shareholdings

*2 According to each country/region's fiscal year (April 2007-March 2008) result

*3 As of March 31, 2008

Consolidated Financial Information

(Billions of yen)

Item	For the years ended	2005		2006		2007	
		March 31, 2006		March 31, 2007		March 31, 2008	
Net Sales*1		9,428.3(9.9%)		10,468.6(11.0%)		10,824.2(3.4%)	
Japan		4,868.9(7.3%)		4,684.1(▲ 3.8%)		4,998.7(6.7%)	
North America		3,877.4(10.6%)		4,046.8(4.4%)		4,098.1(1.3%)	
Europe		1,497.3(14.7%)		2,166.4(44.7%)		2,380.1(9.9%)	
General Overseas Market		1,869.0(19.7%)		2,477.9(32.6%)		2,797.1(12.9%)	
Subtotal		12,112.6(11.0%)		13,375.2(10.4%)		14,274.0(6.7%)	
Adjustment		▲ 2,684.3(-)		▲ 2,906.6(-)		▲ 3,449.8(-)	
Operating Income*1		871.8(1.2%)		776.9(▲ 10.9%)		790.8(1.8%)	
Japan		390.4(14.5%)		272.2(▲ 30.3%)		276.7(1.7%)	
North America		345.4(▲ 9.0%)		286.6(▲ 17.0%)		252.2(▲ 12.0%)	
Europe		67.2(19.9%)		82.3(22.5%)		120.7(46.6%)	
General Overseas Market		101.2(19.4%)		130.6(29.1%)		147.0(12.5%)	
Subtotal		904.2(4.9%)		771.7(▲ 14.6%)		796.6(3.2%)	
Adjustment		▲ 32.4(-)		5.2(-)		▲ 5.8(-)	
Ordinary Income		845.9(▲ 1.1%)		761.1(▲ 10.0%)		766.4(0.7%)	
Net Income		518.1(1.1%)		460.8(▲ 11.1%)		482.3(4.7%)	
Capital Expenditure*2		475.0		509.0		428.9	
Depreciation*2		307.1		356.1		370.9	
Research & Development		447.6		464.8		457.5	
Debt Outstanding (Automotive Business)		19.6		205.3		394.7	
Cash & Repo (Automotive Business)		▲ 392.5		▲ 460.0		575.0	
Net Debt (Automotive Business)*3		(▲ 600.9) ▲ 372.9		(▲ 458.6) ▲ 254.7		(▲ 383.4) ▲ 180.3	
Debt Outstanding (Retail Finance Business)		4,798.3		4,899.2		4,346.9	
Cash & Repo (Retail Finance Business)		▲ 11.7		▲ 9.4		9.1	
Net Debt (Retail Finance Business)		4,786.6		4,889.8		4,337.8	
Total Net Debt		4,413.7		4,635.1		4,157.5	
Total Assets		11,481.4		12,402.2		11,939.5	
Net Assets*4		3,088.0		3,877.0		3,849.4	
Equity Ratio		26.9%		28.6%		29.4%	
Shareholders' Equity Per Share		¥753.40		¥862.29		¥860.17	
Foreign Exchange Rate		¥113.3/US\$		¥117.0/US\$		¥114.4/US\$	
		¥136.9/EUR		¥148.2/EUR		¥161.6/EUR	

Notes:

*The % figures, unless otherwise described, show the changes over the same period of the previous fiscal year.

*1 In geographical segment information: Segmentation of countries and regions are different from what is applied in preparation of statutory disclosed financial statements.

(Figures for current result and previous results have been restated in compliance with the above segmentation.)

Major countries and regions included in each segment are:

North America: U.S.A., Canada

Europe: France, U.K., Spain and other European countries

General Overseas Market: Asia, Oceania, Middle East, Mexico, Middle & South American countries, South Africa

*2 Excluding finance leases related amount. (except fiscal year 2008)

*3 Italic figures are the debt amount excluding Canton Plant in the U.S. and Finance lease related debt.

*4 The item name "Shareholder's Equity" has been changed to "Net Assets" from fiscal year 2006.

● Most subsidiaries changed their fiscal year-end from December to March in fiscal year 2006. Results for these subsidiaries are based on fifth quarter adjustment for fiscal year 2006.

Global Production

(Units, %)

Region	For the years ended	2005		2006		2007	
		March 31, 2006		March 31, 2007		March 31, 2008	
Global		3,509,595	103.9	3,293,941	93.9	3,657,629	111.0
Japan		1,364,868	92.1	1,191,937	87.3	1,263,333	106.0
Overseas		2,144,727	113.1	2,102,004	98.0	2,394,296	113.9
U.S.		808,586	100.6	716,211	88.6	687,032	95.9
Mexico		362,591	111.5	407,222	112.3	464,257	114.0
U.K.		315,297	98.6	301,210	95.5	374,076	124.2
Spain		193,604	135.5	205,990	106.4	219,607	106.6
Others*1		464,649	152.0	471,371	101.4	649,324	137.8

● Fiscal year is defined from April to March except China and Taiwan that use calendar year.

*1 Others include production in Taiwan, Thailand, Philippines, South Africa, Indonesia and China excluding CKD production

Global Production by Segment

(Units, %)

Region	For the years ended	2005		2006		2007	
		March 31, 2006		March 31, 2007		March 31, 2008	
Global	Passenger Cars	2,482,251	103.8	2,275,524	91.7	2,637,412	115.9
	Commercial Vehicle	1,027,344	104.1	1,018,417	99.1	1,020,217	100.2
Japan	Passenger Cars	1,149,985	92.8	976,908	84.9	1,065,306	109.0
	Commercial Vehicle	214,883	88.6	215,029	100.1	198,027	92.1
Overseas	Passenger Cars	1,332,266	115.6	1,298,616	97.5	1,572,106	121.1
	Commercial Vehicle	812,461	109.1	803,388	98.9	822,190	102.3

● Fiscal year is defined from April to March except China and Taiwan that use calendar year.

Global Retail Sales

(Units, %)

Region	For the years ended	2005		2006		2007	
		March 31, 2006		March 31, 2007		March 31, 2008	
Global		3,569,477	105.3	3,483,131	97.6	3,769,886	108.2
Japan		842,063	99.3	739,927	87.9	721,145	97.5
U.S./Canada/Mexico		1,379,569	104.7	1,334,414	96.7	1,351,635	101.3
Europe		540,945	99.4	539,774	99.8	636,460	117.9
Others		806,900	119.0	869,016	107.7	1,060,646	122.1

● Fiscal year is defined from April to March except China and Taiwan that use calendar year.

Domestic Sales and Market Share

(Units, %)

Item	For the years ended	2005 March 31, 2006		2006 March 31, 2007		2007 March 31, 2008	
		Units	Percent Change	Units	Percent Change	Units	Percent Change
Domestic Registration	Passenger Cars	616,201	94.6	505,398	82.0	497,716	98.5
	Commercial Vehicle	102,334	94.2	90,721	88.7	81,704	90.1
	Total	718,535	94.6	596,119	83.0	579,420	97.2
Domestic Sales (Including Mini Vehicles)		842,063	99.3	739,927	87.9	721,145	97.5
Market Share (Excluding Mini Vehicles)		18.4		16.6		16.9	
Total Demand (Excluding Mini Vehicles)		3,913,406		3,588,144		3,426,792	95.5
Market Share (Including Mini Vehicles)		14.4		13.2		13.6	
Total Demand (Including Mini Vehicles)		5,861,715		5,618,657		5,319,936	94.7

Export from Japan

(Units, %)

Item	For the years ended	2005 March 31, 2006		2006 March 31, 2007		2007 March 31, 2008	
		Units	Percent Change	Units	Percent Change	Units	Percent Change
Exports	Passenger Cars	540,548	94.5	476,650	88.2	581,485	122.0
	Commercial Vehicle	133,132	89.0	140,734	105.7	144,040	102.3
	Total	673,680	93.3	617,384	91.6	725,525	117.5
Ratio to total production		49.4		51.3		57.8	

Export from Japan by Region

(Units, %)

Region	For the years ended	2005 March 31, 2006		2006 March 31, 2007		2007 March 31, 2008	
		Units	% of Total	Units	% of Total	Units	% of Total
North America		256,147	99.9	238,034	92.9	293,646	123.4
Europe		92,290	70.3	76,978	83.4	85,907	111.6
Asia		67,496	72.7	45,134	66.9	43,282	95.9
Latin America and Caribbean		73,249	108.5	80,222	109.5	81,389	101.5
Middle East		99,498	118.5	92,572	93.0	127,858	138.1
Oceania		54,349	78.6	49,804	91.6	37,447	75.2
Africa		28,166	155.6	32,472	115.3	52,620	165.1
Others		2,485	98.9	2,168	87.2	2,376	109.6
Total		673,680	93.3	617,384	91.6	725,525	117.5

Cumulative Production, Export and Domestic Sales Totals

As of March 31, 2008

	Total (Units)
Global Total Production	106,101,154
Domestic Production	78,817,827
Overseas Production	27,283,327
Export from Japan	35,818,314
Domestic Sales (Including Mini Vehicles)	43,029,467

Sales by Model

Japan <Top 5>

(Units)

Model	FY2007 (Apr 2007—Mar 2008)
Serena	78,307
Tiida (includes Latio)	63,987
Note	58,409
Moco	57,392
March	48,829

U.S. <Top 5>

(Units)

Model	FY2007 (Apr 2007—Mar 2008)
Altima	287,140
Sentra	106,063
Versa	82,757
Murano	75,414
Infiniti G	72,428

Europe <Top 5>

(Units)

Model	FY2007 (Apr 2007—Mar 2008)
Qashqai	157,404
Note	99,924
Micra (includes C+C)	99,156
X-TRAIL	55,901
Navara	53,081

3 | Products

Model Lineup < Japan >

As of September 30, 2008

	Models	Powertrain Configuration			Transmission			Engine	Passenger Capacity	Production Plant *11	Model Type
		F R	F F	4 W D	C V T	A T	M T				
JAPAN	PRESIDENT	○				○	VK45DE	4, 5	Tochigi	F50	
	CIMA	○		○		○	VK45DE	5	Tochigi	F50	
	FUGA	○		○		○	VK45DE, VQ35HR, VQ25HR	5	Tochigi	Y50	
	SKYLINE	○		○		○	VQ37VHR, VQ25HR	5	Tochigi	V36	
	SKYLINE COUPE	○				○	VQ37VHR	4	Tochigi	V36	
	TEANA		○	○	○			VQ35DE, VQ25DE, QR25DE	5	Kyushu	J32
	BLUEBIRD SYLPHY		○	○	○	○		HR15DE, MR20DE	5	Oppama	G11
	TIIDA LATIO		○	○	○	○	○	MR18DE, HR15DE, HR16DE	5	Oppama	C11
	TIIDA		○	○	○	○	○	MR18DE, HR15DE	5	Oppama	C11
	NOTE		○	○	○	○	○	HR15DE, HR16DE	5	Oppama	E11
	CUBE*1		○	○	○			HR15DE	5	Oppama	Z12
	MARCH		○	○	○	○	○	HR15DE, CR14DE, CR12DE	5	Oppama	K12
	MOCO*2		○	○		○		K6A, K6A (inter-cooler turbo)	4	Suzuki	SA1
	PINO*2		○	○		○	○	K6A	4	Suzuki	TA0
	OTTI*3		○	○		○	○	3G83, 3G83 (inter-cooler turbo)	4	Mitsubishi	NA1
	KIX*3*4			○		○	○	4A30 (inter-cooler turbo)	4	Mitsubishi	PA0
	CLIPPER RIO*3	○		○		○	○	3G83, 3G83 (inter-cooler turbo)	4	Mitsubishi	MA0
	WINGROAD		○	○	○	○		HR15DE, MR18DE	5	Nissan Shatai	Y12
	ELGRAND	○		○		○		VQ35DE, VQ25DE	7, 8	Nissan Shatai	E51
	PRESAGE		○	○	○	○		VQ35DE, QR25DE	8	Kyushu	U31
	CARAVAN SILKROAD	○				○		QR25DE	8	Nissan Shatai	E25
	SERENA		○	○	○			MR20DE	8	Nissan Shatai	C25
	LAFESTA		○	○	○			MR20DE	7	Kyushu	B30
	GT-R			○		○		VR38DETT	4	Tochigi	R35
	FAIRLADY Z*5	○				○	○	VQ37VHR	2	Tochigi	Z34
	MURANO			○	○			VQ35DE, QR25DE	5	Kyushu	Z51
	DUALIS		○	○	○			MR20DE	5	Kyushu	J10
	X-TRAIL		○	○	○		○	MR20DE, QR25DE, M9R*9	5	Kyushu	T31
	CEDRIC SEDAN	○				○	○	NA20P	5, 6	Nissan Shatai	Y31
	CREW	○				○	○	NA20P	5	Nissan Shatai	K30
AD EXPERT		○	○		○		MR18DE, HR15DE, HR16DE	2, 5	Nissan Shatai	Y12	
AD		○	○		○		HR15DE, CR12DE, HR16DE	2, 5	Nissan Shatai	Y12	
CARAVAN	○		○		○	○	QR20DE, QR25DE, ZD30DDTi	2~12	Nissan Shatai	E25	
VANETTE (Van/Truck)*6	○		○		○	○	F8, RF	2~6	Mazda	S21	
CLIPPER (Van/Truck)*3	○		○		○	○	3G83	2, 4	Mitsubishi	MA0	
ATLAS (1-1.5t)	○		○		○	○	QR20DE, ZD30DDTi	3, 6	Nissan Diesel	F24	
ATLAS (2-4t)*7	○		○		○	○	4JJ1-TCS, 4HK1-TC, 4HV1	2~7	Isuzu	H43	
CIVILIAN	○				○	○	TB45E, ZD30DDTi	19~54	Nissan Shatai	W41	

*1 Sales began in November, 2008.
 *2 Supplied from Suzuki Motor Corp. under an OEM (Original Equipment Manufacturing) agreement
 *3 Supplied from Mitsubishi Motors Corp. under an OEM agreement
 *4 Sales began in October, 2008.
 *5 Sales began in December, 2008.
 *6 Supplied from Mazda Motor Corp. under an OEM agreement
 *7 Supplied from Isuzu Motors Ltd. under an OEM agreement

Model Lineup < North America, Europe >

As of September 30, 2008

	Models	Powertrain Configuration			Transmission			Engine	Passenger Capacity	Production Plant *11	Model Type	
		F R	F F	4 W D	C V T	A T	M T					
NORTH AMERICA	MAXIMA		○		○		VQ35DE	5	Smyrna/USA	A35		
	ALTIMA		○		○	○	VQ35DE, QR25DE, Hybrid	5	Smyrna/Canton/USA	L32		
	SENTRA		○		○	○	MR20DE	5	Aguascalientes/Mexico	B16		
	370Z COUPE*8	○				○	○	VQ37VHR	2	Tochigi	Z34	
	350Z ROADSTER	○				○	○	VQ35HR	2	Tochigi	Z33	
	ARMADA	○		○		○		VK56DE	8	Canton/USA	A60	
	PATHFINDER	○		○		○		VQ40DE, VK56DE	7	Smyrna/USA	R51	
	MURANO		○	○	○			VQ35DE	5	Kyushu	Z51	
	ROGUE		○	○	○			QR25DE	5	Kyushu	S35	
	XTERRA	○		○		○	○	VQ40DE	5	Smyrna/USA	N50	
	TITAN	○		○		○		VK56DE	6	Canton/USA	A60	
	FRONTIER	○		○		○	○	VQ40DE, QR25DE	4, 5	Smyrna/USA	D40	
	QUEST		○			○		VQ35DE	7	Canton/USA	V42	
	VERSA HATCHBACK		○		○	○	○	MR18DE, HR16DE	5	Aguascalientes/Cuernavaca/Mexico	C11	
	VERSA SEDAN		○		○	○	○	MR18DE, HR16DE	5	Aguascalientes/Cuernavaca/Mexico	C11	
	INFINITI M	○		○		○		VK45DE, VQ35DE	5	Tochigi	Y50	
	INFINITI G SEDAN	○		○		○	○	VQ37VHR	5	Tochigi	V36	
	INFINITI G COUPE	○				○	○	VQ37VHR	4	Tochigi	V36	
	INFINITI QX56	○		○		○		VK56DE	7	Canton/USA	A60	
	INFINITI FX	○		○		○		VK45DE, VQ35DE	5	Tochigi	S51	
	INFINITI EX	○		○		○		VQ35HR	5	Tochigi	J50	
	PLATINA		○			○	○	K4M	5	Aguascalientes/Mexico	H10	
	URVAN		○				○	ZD30DDTi, QR25DE	9, 15, Cargo	Nissan Shatai	E25	
	TSURU		○			○	○	GA16DNE	5	Cuernavaca/Mexico	B13	
	PICKUP	○		○			○	KA24DE	3, 6	Cuernavaca/Mexico	D22	
	EUROPE *10	MICRA		○		○	○	CR12DE, CR14DE, HR16DE, K9K*9	5	Sunderland/UK	K12	
		MICRA C+C		○		○	○	CR14DE, HR16DE	4	Sunderland/UK	K12	
		350Z	○				○	VQ35DE	2	Tochigi	Z33	
		X-TRAIL		○	○		○	○	QR25DE, M9R*9, MR20DE	5	Kyushu	T31
		MURANO		○	○	○			VQ35DE	5	Kyushu	Z51
PATHFINDER		○		○		○	○	VQ40DE, YD25DDTi	7	Barcelona/Spain	R51	
PATROL		○		○		○	○	ZD30DDTi, TB48DE	5, 7	Nissan Shatai	Y61	
PICKUP		○		○			○	YD25DDTi	2, 3, 5	Nissan Shatai	D22	
NAVARA		○		○		○	○	YD25DDTi, VQ40DE	4, 5	Barcelona/Spain	D40	
KUBISTAR			○			○	○	D7F, D4F, K4M, K9K*9, F8Q	5	Renault	X76	
PRIMASTAR			○			○		F4R, F9Q82, F9Q100, G9U	2, 3, 5, 6, 8, 9	Barcelona/Spain	X83	
INTERSTAR			○			○		F9Q, G9T, G9U	2, 3, 6, 9, 16	Renault	X70	
CABSTAR		○				○		ZD30, YD25DDTi	3, 6	Avila/Spain	F24	
ATLEON		○				○		ZD30, ISBe	2, 3	Avila/Spain	TK0	
NOTE			○			○	○	CR14DE, HR16DE, K9K*9	5	Sunderland/UK	E11	
TIIDA		○			○	○	HR16DE, MR18DE, K9K*9	5	Cuernavaca/Mexico	C11		
QASHQAI+2		○	○	○	○	○	HR16DE, MR20DE, M9R*9, K9K*9	5	Sunderland/UK	J10		
QASHQAI		○	○	○	○	○	HR16DE, MR20DE, M9R*9, K9K*9	5	Sunderland/UK	J10		

*8 Sales began in January, 2009.
 *9 Supplied from Renault
 *10 Some models only sold in limited countries are not included.
 *11 Tochigi, Oppama and Kyushu Plants are located in Japan.

Model Names by Markets

As of September 30, 2008

Model Type	Japan	North America *1	Europe	Asia	Latin America & Caribbean	Middle East, Gulf States	Oceania	Africa
F50	PRESIDENT	--	--	--	--	--	--	--
	CIMA	--	--	--	--	--	--	--
Y31	CEDRIC SEDAN	--	--	--	--	--	--	--
Y50	FUGA	INFINITI M (USA, Canada, Puerto Rico)	INFINITI M (Russia)	INFINITI M (Taiwan, Korea, China)	--	INFINITI M	--	--
A33	--	--	--	CEFIRO (Malaysia)	--	MAXIMA	--	--
A35	--	MAXIMA	--	--	--	--	--	--
J31	--	--	--	TEANA CEFIRO	CEFIRO	--	MAXIMA	--
J32	TEANA	--	TEANA (Russia)	TEANA	TEANA	TEANA (except Gulf States)	TEANA	TEANA
V36	SKYLINE COUPE	INFINITI G COUPE (USA, Canada, Puerto Rico)	INFINITI G COUPE (Russia)	--	--	--	--	--
	SKYLINE	INFINITI G	INFINITI G (Russia)	INFINITI G (Taiwan, Korea, China)	--	INFINITI G	--	--
S51	--	INFINITI FX (USA, Canada, Puerto Rico)	INFINITI FX (Russia)	INFINITI FX (Taiwan, Korea, China)	--	INFINITI FX	--	--
J50	--	INFINITI EX	--	INFINITI EX (Taiwan, Korea, China)	--	INFINITI EX	--	--
L32/L34	--	ALTIMA	--	--	--	ALTIMA	--	--
G11	BLUEBIRD SYLPHY	--	--	SYLPHY	SYLPHY	--	--	SYLPHY
B10	--	--	ALMERA CLASSIC (Russia)	--	ALMERA	SUNNY	--	SUNNY
B13	--	TSURU (Mexico)	--	--	SENTRA	--	--	--
B16	--	SENTRA	--	--	SENTRA	--	--	--
C11	LATIO	TIIDA (Mexico) VERSA (USA, Canada, Puerto Rico)	--	TIIDA LATIO (Singapore, Malaysia)	TIIDA	TIIDA	TIIDA	TIIDA
	TIIDA	TIIDA (Mexico) VERSA (USA, Canada, Puerto Rico)	TIIDA	TIIDA LATIO (Singapore, Brunei, Indonesia, Malaysia)	TIIDA	TIIDA	TIIDA	TIIDA
N16	--	--	--	SUNNY SENTRA	ALMERA	SUNNY CLASSIC	--	SUNNY
E11	NOTE	--	NOTE	--	--	--	--	--
L10	--	--	--	GRAND LIVINA/LIVINA GENISS LIVINA LIVINA C-GEAR/X-GEAR	--	--	--	GRAND LIVINA LIVINA LIVINA X-GEAR
K12	MARCH	--	MICRA	MARCH	MARCH MICRA (Costa Rica, Colombia)	--	MICRA	MARCH MICRA
K30	CREW	--	--	--	--	--	--	--
H10	--	PLATINA (Mexico) [Alliance vehicle]	--	--	PLATINA	--	--	--
Z50	--	--	--	MURANO	MURANO	MURANO	MURANO	MURANO
Z51	MURANO	MURANO	MURANO	MURANO	--	--	MURANO	--
S35	--	ROGUE	--	--	--	--	--	--
J10	DUALIS	--	QASHQAI QASHQAI+2	QASHQAI	QASHQAI	QASHQAI	QASHQAI DUALIS (Australia)	QASHQAI
X83	--	--	PRIMASTAR	--	--	--	--	PRIMASTAR (South Africa)
X70	--	--	INTERSTAR	--	--	--	--	INTERSTAR (South Africa)
L90	--	Aprio (Mexico) [Alliance vehicle]	--	--	--	--	--	--

*1 Including USA, Canada, Mexico and Puerto Rico

*2 Sales began in January, 2009.

As of September 30, 2008

Model Type	Japan	North America *1	Europe	Asia	Latin America & Caribbean	Middle East, Gulf States	Oceania	Africa
Y12	AD/AD EXPERT	--	--	--	--	--	--	--
	WINGROAD	--	--	--	WINGROAD	--	WINGROAD (New Zealand)	--
U31	PRESAGE	--	--	PRESAGE	--	--	--	--
B30	LAFESTA	--	--	LAFESTA	--	--	--	--
Z12	CUBE	--	--	--	--	--	--	--
Y61	--	--	PATROL	PATROL	PATROL	PATROL PATROL PICKUP	PATROL PATROL PICKUP	PATROL PATROL PICKUP
R51	--	PATHFINDER	PATHFINDER	PATHFINDER	PATHFINDER	PATHFINDER	PATHFINDER	PATHFINDER
P44	--	--	--	--	--	PATHFINDER	--	--
A60	--	ARMADA	--	--	--	ARMADA	--	--
	--	INFINITI QX56 (USA, Canada, Puerto Rico)	INFINITI QX56 (Russia)	--	--	INFINITI QX56	--	--
	--	TITAN	--	--	--	--	--	--
V42	--	QUEST	--	QUEST (China, Taiwan)	--	--	--	--
U90	--	--	--	--	--	--	--	NP200 (South Africa)
D21	--	--	--	TERRANO	--	--	--	--
D22	--	PICKUP (Mexico)	PICKUP	FRONTIER PICKUP	FRONTIER NP300 FRONTIER TERRANO (Chile) NP300 TERRANO (Chile)	PICKUP	NAVARA	PICKUP NP300 HARDBODY
D40	--	FRONTIER (USA, Canada, Puerto Rico, Mexico)	NAVARA	FRONTIER NAVARA NAVARA	NAVARA	NAVARA	NAVARA	NAVARA
D22W	--	--	--	PALADIN (China)	XTERRA	PALADIN (Iran)	--	--
N50	--	XTERRA	--	--	--	XTERRA	--	--
TKO	--	--	ATLEON	--	--	--	--	--
F24	ATLAS	--	--	CABSTAR	--	CABSTAR (Israel)	CABSTAR	CABSTAR
TLO	--	--	CABSTAR	--	--	--	--	--
E24	--	--	--	URVAN (Philippines)	--	--	--	URVAN (Kenya)
E25	CARAVAN	URVAN (Mexico)	--	URVAN (China)	URVAN	URVAN	URVAN	URVAN
C22	--	--	--	VANETTE (Malaysia)	--	--	--	--
C25	SERENA	--	--	SERENA (Hong Kong)	--	--	--	--
W41	CIVILIAN	--	--	CIVILIAN	CIVILIAN	CIVILIAN	--	CIVILIAN
E51	ELGRAND	--	--	ELGRAND (Hong Kong, Brunei)	--	--	--	--
T30	--	--	--	X-TRAIL	X-TRAIL	X-TRAIL (Gulf States)	--	X-TRAIL
T31	X-TRAIL	X-TRAIL (Canada, Mexico)	X-TRAIL	X-TRAIL	X-TRAIL	X-TRAIL (except Gulf States)	X-TRAIL	X-TRAIL
R35	GT-R	GT-R	--	--	--	--	--	--
Z33	--	--	350Z	350Z	350Z	350Z	350Z	350Z
Z34	FAIRLADY Z	370Z**2	--	--	--	--	--	--

4 | Non-Automotive Businesses

Forklift Business

History

Aug '57	The first vehicle rolls off the assembly line at Nissan's Totsuka Plant
Jun '61	Shinnikkokugogyo Co., Ltd. (now called Nissan Shatai Co., Ltd.) is commissioned to design and manufacture forklifts
Nov '65	Export to the United States begins
Jul '75	R&D and manufacturing functions are consolidated at the Murayama Plant; all-inclusive and in-house operations are established
'82	Industrial Machinery Div. is established
Aug '88	Nissan acquires shares of Barrett industrial Trucks, Inc. of the United States; local manufacture of forklifts begins at Barrett Industrial Trucks, Inc. in September
Jul '89	Local manufacture of forklifts in Spain begins at Nissan Motor Ibérica, S.A.
Jan '93	Nissan Forklift Corporation, North America, which coordinates Nissan's forklift manufacturing and sales activities in North America, is established
	Sales of the J01/J02 Series engine-powered forklifts begin (1.0-3.0 ton class)
Jan '95	Nissan Forklift España, S.A. is established after separating from Nissan Motor Ibérica, S.A.
Jan '96	Nissan Forklift Europe B.V. is established after separating from Nissan Europe N.V.
	Sales of the Super BX Series 4-wheel electric-powered forklifts begin (1.0-3.0 ton class)
	Sales of Simple Automatic Vehicle (SAV) begin
Jan 2000	Sales of the DX Series engine-powered forklifts begin (1.5-3.0 ton class) for Europe
Jan '01	Sales of the 1Z Series engine-powered forklifts begin (1.5-3.0 ton class) for General Overseas Market (excluding North America and Europe)
	Sales of the new Super BX Series electric-powered forklifts begin (1.0-3.0 ton class) for General Overseas Market and Europe (excluding North America)
Apr '02	Nissan Forklift (Shanghai) Ltd. is established in P.R.C.
Jul '03	Sales of the LX Series engine-powered forklifts begin (1.5-3.5 ton class) for General Overseas Market
Mar '04	Sales of the LX Series (Platinum Series) engine-powered forklifts begin (1.5-3.6 ton class) for North America
Jul '04	Sales of the LX Series compact pneumatic tire engine powered forklifts begin (1.6-2.5 ton class)
Feb '05	Sales of the RX Series stand-up reach type forklifts begin (1.0-3.0 ton class) for the General Overseas Market
Nov '05	Sales of the new TX Series 3-wheel electric forklifts begin (1.35-2.0 ton class)
Mar '06	Sales of the new BX Series pneumatic tire 4-wheel electric forklifts begin (1.5-2.5 ton class)
Apr '06	Sales of the new BX Series cushion tire 4-wheel electric forklifts begin (1.5-3.0 ton class)
Jan '07	Sales of the new Platinum-II Series engine-powered forklifts begin (1.5-3.6 ton class) for North America
Aug '07	Nissan Forklift celebrates 50th Anniversary
Sep '07	Sales of the new 1F Series engine-powered forklifts begin (1.5-3.5 ton class)
	Sales of the new 1F Compact Series engine-powered forklifts begin (1.6-2.5)
Oct '07	Atlet AB of Sweden joins Nissan group
Sep '08	Sales of the new 1F4 Series engine-powered forklifts for the General Overseas Market, GX Series for Europe
	Platinum G04 Series for North America begin (3.5-5.0 ton class)
	Sales of the new Warehouse Equipment begin (0.8-2.5 ton class) for the General Overseas Market

Major Products

As of September 30, 2008

Type of Vehicles		Model Types (load capacity in tons)
Forklift	Engine-powered Diesel & Gasoline/LPG	1F1 (1.5-2.0), 1F2 (2.0-2.5), G1F2 (3.0-3.5), A1F1 (1.6), A1F2 (2.5), D01 (1.5-1.75), D02 (2.5-3.2), 1F4 (3.5-5.0), F05 (5.0-7.0), C1F1 (1.5-2.0), C1F2 (2.0-3.6)
	Electric-powered	Counterbalance: 1B1 (1.5-1.75), 1B2 (2.0-2.5), C1B1 (1.5-1.75), C1B2 (2.0-3.0), 1N1 (1.25-2.0), Q02 (2.0-3.0) Reach: U01 (1.0-1.8), U02 (2.0-3.0)
Warehouse Equipment		Pallet Transporters (1.4-2.0), Pallet Stackers (0.8-2.0), Order Pickers (1.0-2.5), Reach Trucks (1.4-2.5)
Towing Tractors	Engine-powered	V02 (2.0-2.5)*1
	Electric-powered	SGN (2.0)
Automatic Guide Vehicle (AGV)		Nissan AGV (0.1-1.5)

*1 Towing capacity in tons

(Units, %)

Item	2005 March 31, 2006		2006 March 31, 2007		2007 March 31, 2008	
	Units	Percent Change	Units	Percent Change	Units	Percent Change
Domestic Production	9,000	101.1	10,400	115.6	11,200	107.7
Domestic Sales	6,100	103.4	6,200	101.6	6,400	103.2
Exports	4,200	102.4	5,500	131.0	6,500	118.2
Overseas Production	17,300	100.6	18,500	106.9	17,700	95.7
Overseas Sales	23,400	107.3	26,300	112.3	26,000	98.9

●According to each country/region's calendar or fiscal year result

Marine Business

History

Mar 1970	Nissan introduces the first gasoline-powered inboard/out-drive engines produced in Japan and enters the marine business
Mar '71	Commercialization of marine engines begins
Jul '71	Nissan enters the marina business through such operations as the construction of Sajima Marina
Mar '76	Commercialization of motorboats, utility boats, and fishing boats begins
Mar '78	Commercialization of diesel engines begins
Feb '85	Export of marine engines begins
Mar '92	Nissan delivers 10 custom-made cruisers to Huis Ten Bosch, an amusement park in Nagasaki, and starts marketing custom-made cruisers
Jun '94	Nissan starts sales of the EX Series, boats equipped with engines
Feb '97	Nissan starts sales of the Auto Spanker, an innovative fishing product
Jan '99	Nissan starts sales of the BF Series, four-stroke outboard engines
Jul 2000	Nissan establishes Nissan Marine Co., Ltd.
Oct '03	Nissan Marine Starts Sales of boats to Suzuki Motor Corp.
Feb '06	Nissan Marine Starts Sales of boats to Tohatsu Corp.
Mar '07	Nissan Marine Starts Sales of the N34 Convertible, offshore cruiser

Major Products

As of September 30, 2008

Type of Product	No. of Models	Description	Outline	
Motor-boats	Suncruise Series	5	Family Cruisers	22~27 feet
	Wingfisher Series	6	Stylish Fishing Boats	21~26 feet
	Joyfisher Series	6	Utility Fishing Boats	21~25 feet
	Sunfisher Series	2	Fishing Cruisers	27~33 feet
	Sebrie Series	1	Semi-Flybridge Cruiser	28 feet
	Convertible Series	1	Offshore Cruiser	34 feet
Engines	BF Outboard Series	24	Four-stroke. For domestic market	2~225 PS
	NS Outboard Series	69	Two-stroke direct injection and Four-stroke. For export	2~115 PS
Others	Auto Spanker	2	Controlling the electric motor by computer and keeping the bow windward	540AS Big Twin
	Pontoons, Gangways	—	Putting our experience to practical use	

Direct Management of Marinas*

Name	Establishment	Address	Description
Sajima Marina	Jul 1971	Sajima, Yokosuka-shi, Kanagawa	Modern marina facilities with indoor storage dock, five-story hotel, etc.
Toba Marina	Apr '73	Senga-cho, Toba-shi, Mie	Leisure boat center facing Ise-Shima Bay
Nissan Marina Tokai	Apr '75	Hazu-cho, Hazu-gun, Aichi	Best-equipped marina in the Tokai region in terms of boat storage facilities and land area
Nissan Marina Manazuru	Dec '78	Manazuru-cho, Ashigarashimo-gun, Kanagawa	Leisure boat center located in a suburb of metropolitan Tokyo

* There are many other marinas that Nissan has invested in and/or is entrusted with.

Major Events in Nissan's History

Event	
1933 Dec	Jidosha Seizo Co., Ltd., predecessor of Nissan Motor Co., Ltd., is established in Yokohama with paid-in capital of ¥10,000,000. Yoshisuke Aikawa is named the new company's president.
1934 May	Construction of the Yokohama Plant is completed. Production of tools commences.
Jun	The Company name is changed to Nissan Motor Co., Ltd. The first Datsuns are exported to Asia and Central and South America, with shipments totaling 44 units.
1935 Apr	The first car manufactured by a fully integrated assembly system rolls off the line at the Yokohama Plant.
May	The corporate mark is chosen.
1940 Mar	The first knockdown (KD) units are shipped to Dowa Jidosha Kogyo in Manchuria.
1943 Aug	Construction of the Yoshiwara Plant is completed. (Operations begin in October 1943.)
Dec	World War II progresses: production of cars and trucks is completely stopped.
1944 Sep	The head office is moved to Nihonbashi, Tokyo, and the Company name is changed to Nissan Heavy Industries, Ltd.
1945 Nov	The first postwar-manufactured car rolls off the line.
1946 Jan	Headquarters returns to Yokohama.
Aug	Research and development of textile machinery begins.
1949 Aug	Nissan Motor Co., Ltd. is reestablished as the Company name.
1950 May	Nissan acquires an equity interest in Minsei Diesel Motor Co., Ltd. (now called Nissan Diesel Motor Co., Ltd.)
1952 Dec	Nissan enters into a technological cooperation agreement with Austin Motor Co., Ltd. of the United Kingdom.
1953 Apr	R&D on rocket motors commences.
Aug	The All Nissan Motors Workers' Union (a new labor union) is established.
1957 Aug	Forklift production starts.
1958 Jun	Export of passenger cars to the United States begins.
Sep	Datsuns are entered in the 6th Australia Mobilgas Trial, with one taking first place for the first time.
1959 Mar	Production commences at Yulon Motor Co., Ltd. in Taiwan, the Company's first overseas KD factory.
1960 Mar	The technological cooperation agreement with Austin Motor expires.
Jun	Nissan wins the 10th Annual Deming Prize for excellence in industrial engineering.
Sep	Nissan Motor Corporation in U.S.A. is established.
1961 Sep	Nissan Mexicana, S.A. de C.V. is established. (Production begins in July 1966.)

Event	
1962 Mar	Construction of the Oppama Plant is completed. (Partial operations begin in October 1961.)
1965 May	Construction of the Zama Plant is completed. (Partial operations begin in December 1964.)
1966 May	Nissan Motor Co. (Australia) Pty. Ltd. is established.
Aug	Nissan merges with Prince Motors, Ltd. of Japan; the Murayama Plant is acquired by Nissan.
1967 Jul	Construction of the Honmoku Wharf is completed.
1968 Jan	Headquarters operations are moved to the Company's new building in the Ginza area of Tokyo.
Oct	A business cooperation agreement is concluded with Fuji Heavy Industries, Ltd.
1969 Nov	Cumulative exports surpass 1,000,000 units.
1970 Feb	Lambda 4S-5 successfully launches Japan's first satellite, OHSUMI. (Nissan developed and manufactured the rocket engine and launch vehicle.)
Mar	Nissan moves into the marine engine field.
1971 Mar	Construction of the Tochigi Plant is completed. (Partial operations begin in October 1968.)
1972 Sep	Cumulative domestic production surpasses 10 million units.
1973 Oct	Construction of the Sagami Parts Center is completed. (Partial operations began in April 1972.)
1974 Apr	Nissan Science Foundation is established.
1975 Jun	Cumulative domestic sales surpass 10 million units.
1976 Mar	Nissan Motor Manufacturing Co. (Australia) Ltd. is established and full-scale operation begins.
1977 Jun	Construction of the Kyushu Plant is completed. (Partial operations begin in April 1975.)
Jul	Cumulative production surpasses 20 million units.
1979 Apr	Nissan Design International, Inc. (NDI) is established in the United States.
1980 Jan	Nissan acquires an equity interest in Motor Ibérica, S.A. in Spain.
Jan	Cumulative exports surpass 10 million units.
Jul	Nissan Motor Manufacturing Corporation U.S.A. (NMMC) is established. (The first Datsun truck rolled off the line in June 1983; the first Sentra (Sunny), in March 1985.)
1981 Jun	Construction of the Kambara Manufacturing Plant, the satellite facility of the Yoshiwara Plant, is completed, and operations begin.
Jul	Nissan begins worldwide marketing of vehicles under the Nissan name as part of a new corporate identity program.
Aug	Cumulative production surpasses 30 million units.
Sep	Nissan is tied up with Volkswagen AG of West Germany to produce and market passenger cars in Japan.
Nov	The Nissan Technical Center is completed.
1982 Mar	Construction of the Kurihama Manufacturing Plant,

Event	
	the satellite facility of the Yokohama Plant, is completed. (Production begins in May 1982.)
Apr	Construction of the head office annex is completed.
Apr	Nissan wins the Safari Rally for the fourth consecutive year.
Jun	Nissan concludes a technical assistance agreement with Martin Marietta, U.S.A., in the aerospace sector.
Dec	The new corporate mark is announced.
1983 Jan	Nissan Motor Ibérica, S.A. begins production of the Patrol (Safari).
Jul	Nissan Research & Development, Inc. is established in the United States.
1984 Feb	In line with its agreement with Volkswagen AG, Nissan begins production and sales of the Santana.
Apr	Nissan Motor Manufacturing (UK) Ltd. is established. (Production begins in July 1986.)
May	Cumulative domestic sales surpass 20 million units.
Nov	Construction of the Oppama Wharf is completed. (The harbor had been opened in May 1983.)
1985 Jul	Nissan acquires an equity interest in Yulon Motor Co., Ltd. in Taiwan.
Aug	Cumulative production surpasses 40 million units.
Oct	Construction of Nissan Overseas Training Center (now called Nissan Overseas Business College) is completed.
1986 Jan	Construction of the Kawasaki Parts Distribution Center is completed. (Operations begin in February 1986.)
Dec	New corporate philosophy and corporate principles are announced.
1987 Jan	The Pulsar, EXA, Langley, and Liberta Villa win the '86-'87 Japanese Car of the Year award.
Apr	Cumulative exports surpass 20 million units.
May	Daewoo Motor Co., Ltd., begins production and marketing of Vanette trucks in South Korea.
Aug	The H-I rocket, featuring the fixed apogee motor designed and produced by Nissan in Japan, successfully launches the engineering test satellite <i>KIKU-5</i> .
1988 Apr	Nissan's ARC-X wins the "Car Design Award 1988, Torino—Piemonte".
Jun	Nissan European Technology Centre Ltd. is established in the United Kingdom.
Aug	Nissan acquires equity in Barrett Industrial Truck Inc. of the United States, a manufacturer of forklifts, and decides to locally manufacture forklifts.
Oct	The Nissan Silvia Q's win "Good Design Grand Prize" for 1988.
1989 Jan	The Silvia wins the '88-'89 Japanese Car of the Year award.
Apr	Nissan Europe N.V., the Company's regional headquarters for European operations, and Nissan Distribution Service (Europe) B.V., are established in

Event	
	the Netherlands. (Operations begin in April 1990.)
1990 Jan	Nissan North America, Inc., the Company's regional headquarters for North American operations, is established in the United States. (Operations begin in April 1990.)
Jan	Cumulative production surpasses 50 million units.
Feb	The 300ZX (Fairlady Z) wins the 1990 Import Car of the Year award in the United States.
May	Cumulative production at the Zama Plant surpasses 10 million units.
Nov	Nissan acquires an equity interest in Siam Motors Co., Ltd., in Thailand.
1991 Jan	In a joint venture with Hitachi, Ltd., Nissan establishes Xanavi Informatics Corporation for the rapidly growing field of automobile information and communications systems and equipment.
Mar	A new distribution company, Nissan Motor (GB) Ltd., is established in the United Kingdom. (Operations begin in January 1992.)
Jun	Nissan announces the reorganization of its parts supplier associations, and the Nissho Kai is newly established.
Aug	Nissan Motor Manufacturing (UK) Ltd. begins exporting its Primera 5-door Hatchback model to Japan.
1992 Jan	The Hokkaido Proving Grounds is established in Hokkaido as a cold-weather testing facility.
Apr	New production facility at the Kyushu Plant is completed, and production begins.
Jun	Nissan Motor Manufacturing Corporation U.S.A. begins production of the Altima (Bluebird).
Jul	Nissan commences U.S. sales of the multipurpose Quest minivan, a joint project with Ford Motor Co.
Aug	Nissan Motor Manufacturing (UK) Ltd. begins production of the Micra (March).
Sep	Nissan Casting Australia Pty. Ltd. is established.
Oct	Cumulative domestic sales surpass 30 million units.
Oct	Vehicle production at Nissan Motor Manufacturing Co. (Australia) Ltd. ceases.
Nov	Nissan Design Europe GmbH is established in Germany.
Nov	The Micra (March) wins the Car of the Year 1993 award in Europe.
Dec	The March wins the '92-'93 Japanese Car of the Year award and the RJC New Car of the Year 1992-1993 award in Japan.
1993 Feb	Nissan Motor Ibérica, S.A. begins production of a new 4WD model, the Terrano II for the European market.
Mar	Nissan and the Zhengzhou Light Truck Factory form a joint venture, Zhengzhou Nissan Automobile Co., Ltd., for the production of commercial vehicles in China.

《Chronology of Nissan Presidents》

1st	Yoshisuke Aikawa	Dec 1933~ May '39	4th	Haruto Kudo	Sep 1944~ Jun '45	7th	Taichi Minoura	May 1947~ Oct '51
2nd	Masasuke Murakami	May 1939~ Feb '42	5th	Takeshi Murayama	Jun 1945~ Oct '45	8th	Genshichi Asahara	Oct 1951~ Nov '57
3rd	Genshichi Asahara	Mar 1942~ Sep '44	6th	Souji Yamamoto	Oct 1945~ May '47	9th	Katsuji Kawamata	Nov 1957~ Nov '73

10th	Tadahiro Iwakoshi	Nov 1973~ Jun '77	13th	Yoshifumi Tsuji	Jun 1992~ Jun '96
11th	Takashi Ishihara	Jun 1977~ Jun '85	14th	Yoshikazu Hanawa	Jun 1996~ Jun '00
12th	Yutaka Kume	Jun 1985~ Jun '92	15th	Carlos Ghosn	Jun 2000~

As of November 30, 2008

Event	
Sep	Nissan begins production and sales of the AD Resort wagons and pickups in Thailand and Taiwan, specifically for Asian markets.
Sep	Nissan Mexicana, S.A.de C.V. begins exporting AD Vans to Japan.
Oct	Nissan separates its Textile Machinery Division and establishes Nissan Texsys Co., Ltd.
1994 Jan	Production begins at the Iwaki Plant.
Apr	Nissan Motor Ibérica, S.A. begins its shipment of the Mistral (Terrano II) to Japan.
Apr	Nissan Motor Manufacturing (UK) Ltd. earns a Queen's Award for Export Achievement for three consecutive years.
Apr	Nissan concludes a technical assistance and license agreement with South Korea's Samsung Heavy Industries Co., Ltd. on manufacturing passenger cars. (Samsung Motors Inc. was established in March 1995.)
Jun	Nissan Motor (China) Ltd. is established in Hong Kong to manage the distribution of vehicles and service parts to China.
Jun	Nissan Middle East FZE is established in Dubai, UAE as the Company's regional business management company for the Middle East.
Dec	Cumulative domestic production surpasses 60 million units.
1995 Mar	Vehicle production at the Zama Plant ceases.
May	Nissan Motor Manufacturing (UK) Ltd. begins production exports of the Micra (March) to Australia.
1996 Jan	Cumulative production of VQ engines at the Iwaki Plant surpasses 500,000 units.
Oct	Cumulative overseas production surpasses 10 million units.
1997 May	Nissan Motor Manufacturing Corporation U.S.A. commences production at a new engine and transmission plant in Decherd.
Jun	Nissan European Technology center (Espanã), S.A. is established.
Sep	Nissan begins sales of the Primera and Bluebird with continuously variable transmission, Hyper CVT.
Dec	Nissan introduces the Leopard with direct injection gasoline engines.
1998 Apr	The Aerospace Division's Tomioka Plant is completed and becomes operational in May.
Jun	A Nissan R390GT1 is placed third in the Le Mans 24-hour race.
Jun	Nissan introduces the Presage with direct injection diesel engines.
1999 Mar	Nissan and Renault signs an agreement for a global alliance, including equity participation.
Mar	Nissan's 7 major domestic plants and Product Planning and Research Development Group

Event	
	completed to obtain ISO 14001 environmental management system certification.
Apr	Nissan transfers its Texsys' Water Jet Textile Machinery business to Toyota Automatic Loom Works.
May	Nissan begins driving tests of a methanol fuel cell vehicle.
Jun	Nissan sells Fuji Plant and A/T and CVT development organization, establishes a wholly owned subsidiary, TransTechnology Ltd (now called JATCO Ltd).
Jul	Cumulative exports surpass 30 million Units.
Oct	Nissan begins sales of the Cedric/Gloria with new generation automatic transmission "Extroid CVT".
Oct	The company announces the Nissan Revival Plan (NRP).
Nov	Cedric/Gloria wins "RJC New Car of the Year 1999-2000"; "EXTROID CVT" receives "Technology of the Year 1999-2000."
Dec	Japan's largest auto mall, "Carest Zama" begins operations.
2000 Feb	Nissan begins sales of the ultra-small EV Hypermini.
Feb	Nissan begins sales of the super ultra low emission vehicle (SULEV) Sentra CA in California.
Apr	Nissan Motor Manufacturing Corporation U.S.A is merged into Nissan North America, Inc.
May	Nissan starts to sell Renault vehicles through its domestic dealers.
May	Nissan announces its long-term strategy in the Mercosur market (Argentina, Brazil, Paraguay and Uruguay) with Renault support.
Nov	Nissan 1.8 liter engine (QG18DE) of Bluebird Sylphy receives RJC the Technology of the Year Award.
2001 Mar	Vehicle production at the Murayama Plant ceases.
Apr	Nissan and Suzuki Motor Corporation reach the agreement that Suzuki will supply mini-vehicles to Nissan on an OEM bases.
Apr	Nissan starts the construction of vehicle assembly plant in Canton, Mississippi.
Apr	Nissan launches driving tests of the Xterra FCV, a direct-hydrogen-fueled fuel cell vehicle, on public roads this month, based at a facility in Sacramento, CA in the US.
Dec	Nissan and Renault inaugurate the first new common plant in Brazil.
2002 Jan	Nissan Altima wins "2002 North American Car of the Year Award".
Feb	Nissan announces NRP conclusion one year earlier than planned.
Feb	Renault raises its stake in Nissan to 44.4%.
Mar	Nissan owns 13.5% of Renault's share capital.

Event	
Apr	Nissan enters minicar market by Moco.
May	The company announces new three-year business plan NISSAN 180.
May	Nissan increases its stake in Renault to 15%.
Nov	Infiniti G35 Sport Sedan and Sport Coupe win MOTOR TREND'S "2003 Car of The Year" in U.S.
2003 Jan	Nissan opens Nissan design centre Europe in London.
Mar	Nissan opens Yokohama Plant Guest Hall.
May	Nissan reports record profitability with 10.8% operating margin for FY 2002.
May	Nissan inaugurates new plant in Canton, Mississippi.
Jun	Nissan and Dongfeng announce the establishment of Dongfeng Motor Co., Ltd. in China.
Aug	Nissan Motor and Mitsubishi Motors reach Product Supply Agreement on a Mini-Commercial Vehicle.
Sep	Nissan to establish new sales company in Russia.
Sep	Integration of service & support companies of Nissan and its group companies.
Oct	Nissan and Nissan Diesel establish joint small truck company.
Nov	Teana received Special Award (Best Value) of The Japan Car of The Year Award 2003-2004.
Dec	Nissan to launch limited leasing of the 2003 model X-TRAIL FCV.
Dec	Nissan Bluebird Sylphy certified as Japan's first SULEV.
2004 Mar	Nissan opens new Guest Hall in Kyushu Plant.
Mar	Alliance Vision - Destination.
Apr	Nissan reports record operating profits of 825 billion yen and operating profit margin of 11.1%.
May	Nissan Korea unveils Infiniti launch strategy.
May	Dongfeng Motor Company Passenger Vehicle's Guangzhou Huadu Plant goes into operation.
Jun	Nissan announces relocation of Global Headquarters to Yokohama in 2010.
Jun	Nissan announces new strategy for Egypt.
Jul	Nissan announces Vehicle Recycling Fees for Japan.
Sep	Nissan unveils Six New Models for Japan.
2005 Feb	Nissan Sets Up ASEAN Regional HQs in Singapore.
Feb	Nissan Motor to Enter Pakistan Market.
Apr	Nissan establishes new sales company in Ukraine.
Apr	Nissan opens Management Institute.
Apr	Nissan reports record results for FY04-Nissan Value-Up business plan unveiled.
May	Nissan opens new Guest Hall in Tochigi Plant.
Jun	Infiniti launches full luxury lineup in Taiwan.
Jun	Oman becomes home to world's largest Nissan showroom.
Jun	Nissan India subsidiary begins operations.

Event	
Sep	Nissan delivers on 1 million commitment.
2006 Feb	Newly-completed Dongfeng Nissan Engine Plant to produce all-new HR and MR engines.
Apr	Nissan announces plans for new manufacturing plant in St. Petersburg, Russia.
Apr	Infiniti to launch across Europe in 2008.
Jun	Nissan reaches 100 millionth production milestone.
Jul	Nissan announces 2007 Versa Hatchback and Sedan - offers affordability, roominess, quality and efficiency.
Sep	AB Volvo to acquire Nissan's remaining 6% stake in Nissan Diesel.
Dec	Nissan announces "NISSAN GREEN PROGRAM 2010."
Dec	Nissan inaugurates new design center in Atsugi, Japan.
2007 Mar	Nissan introduces Innovative Engine Valve Control Technology.
May	Qashqai awarded Five Stars by EURO NCAP.
Jul	Nissan opens new Field Quality Center to focus on vehicle quality improvement process.
Sep	Renault-Nissan Alliance to create new technology and business center in India.
Sep	Nissan opens new "GRANDRIVE" proving ground in Oppama. (Japan)
Oct	Nissan introduces world's first Around View Monitor.
Oct	Nissan announces new NISSAN GT-R.
2008 Jan	Chrysler and Nissan confirm OEM product agreement.
Jan	Renault-Nissan Alliance and Project Better Place prepare for first mass marketed electric vehicles. (Israel)
Feb	Renault and Nissan sign MOU with government of Tamil Nadu for industrial automotive facility in Chennai. (India)
Apr	Global sales of Nissan's TIIDA top one Million.
Apr	Nissan Advanced Technology Center awarded highest CASBEE ranking.
May	NISSAN GT 2012 midterm business plan unveiled.
Jul	Nissan endorsed as Eco First Company.
Sep	Nissan releases new clean diesel X-TRAIL "20GT".
Sep	Nissan applies breakthrough technologies in Manufacturing Paintshops.
Sep	Nissan sets up new car rental company with Nissan Financial Services, Co., Ltd.
Sep	Nissan announces Midterm Quality Improvement Program "Quality Leadership".
Oct	Nissan Gulf begins operations in the Middle East.
Nov	Nissan introduces Ultra-Low Precious Metal Catalyst on new Cube.

Major Subsidiaries and Affiliates in Japan

As of August 31, 2009

	Company	Major Products/Operations	Equity* Interest	Representative	Address	Phone No.
Vehicle parts	Nissan Shatai Co., Ltd.	Vehicle product planning, development and production	43.3%	Shigeru Takagi	10-1, Amanuma, Hiratsuka-shi, Kanagawa 254-8610	81(0)463-21-8004
Parts	Aichi Machine Industry Co., Ltd.	Production and sales of engines, transmissions	41.7%	Yoshikazu Ishizaki	2-12, Kawanami-cho, Atsuta-ku, Nagoya-shi, Aichi 456-8601	81(0)52-681-1111
	Calsonic Kansei Corporation	Car air conditioners, radiator, mufflers, interior and exterior components, others	40.7%	Bunsei Kure	1917, Nisshin-cho 2-chome, Kita-ku, Saitama-shi, Saitama 331-8501	81(0)48-660-2111
	Kinugawa Rubber Industrial Co., Ltd.	Automotive rubber, synthetic plastic parts	20.3%	Sadao Sekiyama	330, Naganuma-cho, Inage-ku, Chiba-shi, Chiba 263-0005	81(0)43-259-3111
	JATCO Ltd	Development, production and sales of transmissions	75.0%	Shigeo Ishida	700-1, Imaizumi, Fuji-shi, Shizuoka 417-8585	81(0)545-51-0047
	Nissan Kohki Co., Ltd.	Engines, axles, marine and industrial equipment engines	97.7%	Yoshimasa Yamamoto	6-1, Okada 6-chome, Samukawa-machi, Koza-gun, Kanagawa 253-0105	81(0)467-75-1711
Finance	Nissan Finance Co., Ltd.	Financial services for the group companies	100.0%	Joji Tagawa	2-17-20 Mita, Minato-ku, Tokyo 108-0073	81(0)3-6688-0923
	Nissan Financial Services Co., Ltd.	Auto credit, car leasing, car rental, card business	100.0%	Naotomo Uchimura	WBG, 6, Nakase 2-chome, Mihama-ku, Chiba-shi, Chiba 261-7114	81(0)43-388-4102
Logistics	Nissan Motor Car Carrier Co., Ltd.	Operation of export car carriers (shipping)	60.0%	Hiroshi Yoshioka	Kayabacho Tower Bldg., 1-21-2 Shinkawa, Chuo-ku, Tokyo 104-0033	81(0)3-5541-6980
Others	Autech Japan, Inc.	Development, production and sales of limited-edition vehicles (including specially equipped vehicles)	100.0%	Mamoru Yoshida	824-2, Hagazono, Chigasaki-shi, Kanagawa 253-8571	81(0)467-87-8001
	Automotive Energy Supply Corporation	Development, manufacture and sales of rechargeable lithium-ion batteries	51.0%	Masahiko Otsuka	1120 Shimokuzawa, Sagami-hara-shi, Kanagawa 229-1198	81(0)42-771-5520
	Creative Box Inc.	Design research and product planning for automobiles and other production	100.0%	Tsunehiro Kunimoto	34-18, Jingumae 6-chome, Shibuya-ku, Tokyo 150-0001	81(0)3-3486-0791
	Nissan Arc Ltd.	Operations and consulting related to the analysis and assay of raw materials	100.0%	Mitsuhiko Yamashita	1 Natsushima-cho, Yokosuka-shi, Kanagawa 237-0061	81(0)46-867-5280
	Nissan Creative Services Co., Ltd.	Service of sales, Insurance, Travel, Engineering, Environmental, Greenery, Security, Business Information, Logistics	100.0%	Masashi Enomoto	2384 Kamiyabe-cho, Totuka-ku, Yokohama-shi, Kanagawa 245-8558	81(0)45-814-7301
	Nissan Techno Co., Ltd.	Design, drawing and translation of technical material and design drawings	100.0%	Keiichi Murata	12F Atsugi Axt main tower, 3050, Okada, Atsugi-shi, Kanagawa 243-0021	81(0)46-220-4770
	Nissan Trading Co., Ltd.	Import and export of materials and parts	100.0%	Ryoso Kodama	Nissan Yokohama Bldg., 6-32, Takashima 2-chome, Nishi-ku, Yokohama-shi, Kanagawa 220-0011	81(0)45-491-9800
	Nissan Network Holdings Co., Ltd.	Real estate business	100.0%	Akira Sato	17-1, Ginza 6-chome, Chuo-ku, Tokyo 104-8023	81(0)3-3543-5051
	Nissan Business Service Co., Ltd.	Outsourcing service for accounting/indirect work to affiliated company	100.0%	Yusaku Tsukimoto	2-17-20 Mita, Minato-ku, Tokyo 108-0073	81(0)3-6688-0300
	Nissan Human Information Service Co., Ltd.	Fee-based job search services, supporting service for human resources related activities	100.0%	Hitoshi Kawaguchi	1-1, Takashima 1-chome, Nishi-ku, Yokohama-shi, Kanagawa 220-8686	81(0)45-523-5464
	Nissan Motorsports International Co., Ltd.	Promotion of motorsports (race, auto camp, vehicle remodeling)	100.0%	Yuichi Sanada	10-6, Minami-Oi 2-chome, Shinagawa-ku, Tokyo 140-8563	81(0)3-3763-2331
	Nissan Motor Light Truck Co., Ltd.	Vehicle development of Nissan Light-duty trucks, Consigned development of drive train systems of Nissan light duty trucks	85.0%	Andy Palmer	Vsquare Omiya Bldg. 65-2, Nakacho 2-chome, Omiya-ku, Saitama-shi, Saitama 330-0845	81(0)48-657-9070
	Yokohama Marinos Ltd.	Management of soccer club and other sports-related activities	93.2%	Masaharu Saito	2, Minatomirai 6-chome, Nishi-ku, Yokohama-shi, Kanagawa 220-0012	81(0)45-277-2301

* Nissan and its consolidated subsidiaries' combined shareholdings