

Fact File
As of July 2004

NISSAN
MOTOR COMPANY



2003-2004

Nissan: Enriching people's lives

2004-07-13000
Printed in Japan

Fact File is printed on recycled paper.



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<http://www.nissan-global.com/EN/HOME/>

Vision

Nissan:Enriching people's lives

Mission

Nissan provides unique and innovative automotive products and services that deliver superior measurable values to all stakeholders* in alliance with Renault.

*Our stakeholders include customers, shareholders, employees, dealers, suppliers, as well as the communities where we work and operate.

Guiding Principles

SUCCESS

Seeking Profitable Growth

Unique and Innovative: "Bold and Thoughtful"

Customer-Focused and Environmental Friendly

Cross-Functional and Global

Earnings and Profit Driven

Speed

Stretch

Nissan Brand Symbol



Brand Symbol represents the Nissan brand to promote the products, sales activities and services. It is used as the central core of the brand communications to the customers.

Nissan Corporate Wordmark

NISSAN
MOTOR COMPANY

Corporate Wordmark represents Nissan as a corporation managing and operating global business for today and in the future and certifies its business activities.

1 Corporate Data

Corporate Data

As of March 31, 2004

Company Name	NISSAN MOTOR CO., LTD.		
Registered Head Office	2, Takara-cho, Kanagawa-ku, Yokohama-shi, Kanagawa 220-8623, Japan		
Headquarters	17-1, Ginza 6-chome, Chuo-ku, Tokyo 104-8023, Japan Phone: 81 (0)3-3543-5523		
Date of Establishment	December 26, 1933		
Business Outline	Manufacturing, sales and related business of automotive products, industrial machinery and marine equipment.		
Paid-in Capital	¥605,813 million		
Stock Information	Number of authorized shares:	6,000,000,000	
	Common stock (issued and outstanding):	4,520,715,112	
	Number of shareholders:	142,108	
Number of Employees	119,350 (Consolidated)		
	31,389 (Non-Consolidated)		

Origin of the Nissan Name

The company was jointly established on December 26, 1933, as Jidosha Seizo Co., Ltd. (president: Yoshisuke Aikawa), by Nihon Sangyo Co., and Tobata Imono Co., to manufacture and sell Datsun cars and parts. On June 1, 1934, Nihon Sangyo (Nissan) became the company's sole owner and changed the company name to Nissan Motor Co., Ltd.

Consolidated Financial Results

(¥Billion)

Item	For the years ended		2003	
	2001 March 31, 2002	2002 March 31, 2003	March 31, 2004	
Net Sales	6,196.2	6,828.6	7,429.2	
Operating Income	489.2	737.2	824.9	
Ordinary Income	414.7	710.1	809.7	
Net Income	372.3	495.2	503.7	
Total Assets	7,215.0	7,349.2	7,859.9	
Shareholders' Equity	1,620.8	1,808.3	2,024.0	

Global Retail Sales

(Units, %)

Region	For the years ended		2002		2003	
	2001		March 31, 2003		March 31, 2004	
	Units	Percent Change	Units	Percent Change	Units	Percent Change
Global	2,597,491	98.6	2,770,658	106.7	3,057,567	110.4
Japan	713,521	97.4	815,593	114.3	836,823	102.6
Overseas*	1,883,970	99.1	1,955,065	103.8	2,220,744	113.6

* Calendar year (some countries)

Global Production

(Units, %)

Region	For the years ended		2002		2003	
	2001		March 31, 2003		March 31, 2004	
	Units	Percent Change	Units	Percent Change	Units	Percent Change
Global	2,498,523	95.6	2,761,375	110.5	3,063,071	110.9
Japan	1,272,851	96.9	1,444,314	113.5	1,475,063	102.1
Overseas	1,225,672	94.3	1,317,061	107.5	1,588,008	120.6

Board of Directors and Auditors

As of July 2004

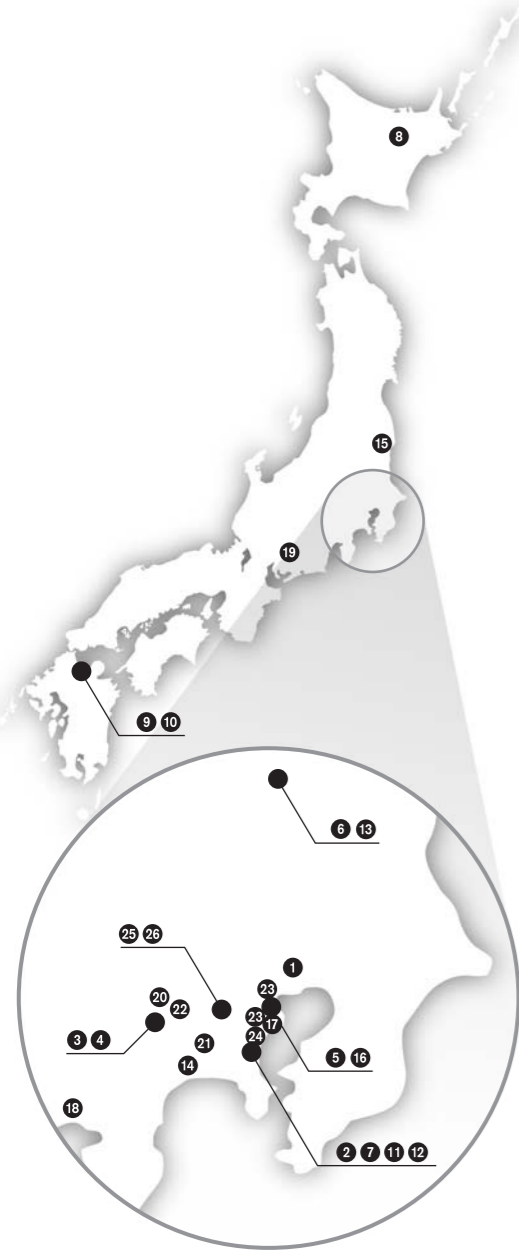
Representative Board Members	Board Members	Auditors
Members	<i>Norio Matsumura</i>	<i>Shinji Ichishima</i>
<i>Carlos Ghosn</i>	<i>Nobuo Okubo</i>	<i>Keishi Imamura</i>
President	<i>Patrick Pélata</i>	<i>Hiroyasu Kan</i>
Co-Chairman	<i>Tadao Takahashi</i>	<i>Hiroshi Moriyama</i>
<i>Itaru Koeda</i>	<i>Shemaya Lévy</i>	<i>Haruo Murakami</i>
Co-Chairman		

Corporate Officers

As of July 2004

President Chief Executive Officer	Senior Vice Presidents	Auditors
<i>Carlos Ghosn</i>	<i>Eiji Imai</i> Corporate Quality Assurance Customer Service	<i>Hiroto Saikawa</i> Purchasing
Executive Vice Presidents	<i>Hidetoshi Imazu</i> Manufacturing & Industrial Engineering	<i>Sadao Sekiyama</i> Vehicle Production Engineering
<i>Itaru Koeda</i> Administration for Affiliated Companies External & Government Affairs	Oppama Plant Tochigi Plant Kyusyu Plant Yokohama Plant Iwaki Plant	<i>Toshiyuki Shiga</i> Global Overseas Market
<i>Norio Matsumura</i> Japan Operations Global Marketing & Sales Global Aftersales Business	<i>Shigeo Ishida</i> Powertrain Engineering	<i>Kazuhiko Toida</i> Global Aftersales
<i>Nobuo Okubo</i> Research, Technology & Engineering Development Cost Engineering	<i>Kimiyasu Nakamura</i> Vehicle Design Engineering Vehicle Component Engineering	<i>Kuniyuki Watanabe</i> Human Resources
<i>Patrick Pélata</i> European Operations Planning & Design LCV Business Unit	<i>Shiro Nakamura</i> Design	<i>Steven Wilhite</i> Marketing & Sales Brand Management Global Marketing
<i>Tadao Takahashi</i> Manufacturing & SCM (Supply Chain Management) Industrial Machinery Marine	<i>Alain-Pierre Raynaud</i> Global Controller Budget & Accounting Cost & Profit Management Global IS	<i>Shuji Yamagata</i> Vehicle Design Engineering Body Engineering Interior & Exterior Trim Engineering Customer Oriented Engineering Vehicle Evaluation & Test
Vice Chairman	<i>Bernard Rey</i> Alliance Coordination Security Legal Organization Development Process Re-engineering Global Motor Sports	<i>Mitsuhiko Yamashita</i> Environmental & Safety Engineering Technology Planning Materials Engineering Measurement Engineering Advanced Vehicle Engineering Electronics Engineering
<i>Takeshi Isayama</i> External & Government Affairs Intellectual Asset Management		

Major Offices, Facilities and Sales Network <Japan>



Major Offices and Facilities

As of July 31, 2004

Function	Company/Office/Facility	Address	Operations Commenced	Land Area (thousand sq. meters) *1	Vehicle Production 2003 *2	Number of Employees *1	Major Operations / Products
Headquarters	① Nissan Motor Co., Ltd.	17-1, Ginza 6-chome, Chuo-ku, Tokyo 104-8023	Jan 1968	10		2,300	Management and strategic operations of Nissan's business activities
	② Research Center	1, Natsushima-cho, Yokosuka-shi, Kanagawa 237-8523	Apr 1961				Basic research and development
R&D	③ Advanced Technology Center	1-1, Morinosatoayama, Atsugi-shi, Kanagawa 243-0123	Jan 2004	204			Advanced technology
	④ Technical Center	560-2, Okatsukoku, Atsugi-shi, Kanagawa 243-0192	Nov 1981	1,358			Technology and product development, Procurement of components
	⑤ Powertrain Engineering Division	6-1, Daikoku-cho, Tsurumi-ku, Yokohama-shi, Kanagawa 230-0053	Jul 1948	72			Powertrain development
	⑥ Tochigi Proving Ground	2500, Kamigamou, Kaminokawa-machi, Kawachi-gun, Tochigi 329-0692	Oct 1973				Vehicle testing and evaluation
	⑦ Oppama Proving Ground	1, Natsushima-cho, Yokosuka-shi, Kanagawa 237-8523	Jun 1961				Vehicle testing and evaluation
	⑧ Hokkaido Proving Ground	48-1, Aza-Rinnai, Rikubetsu-cho, Ashoro-gun, Hokkaido 089-4356	Jan 1992	7,076			Vehicle testing and evaluation
	Production	⑨ Kyushu Plant	1-3, Shinhama-cho, Kanda-machi, Miyako-gun, Fukuoka 800-0395	Apr 1975	2,362	435,800	4,700
⑩ Kanda Wharf			May 1991				Vehicle shipment for domestic and overseas markets
⑪ Oppama Plant		1, Natsushima-cho, Yokosuka-shi, Kanagawa 237-8523	Oct 1961	1,707*3	370,100	4,800*3	March, Cube, Infiniti I35
⑫ Oppama Wharf		2-23, Natsushima-cho, Yokosuka-shi, Kanagawa 237-8523	May 1983				Vehicle shipment for domestic and overseas markets
⑬ Tochigi Plant		2500, Kamigamou, Kaminokawa-machi, Kawachi-gun, Tochigi 329-0692	Oct 1968	2,922*4	188,000	6,100*4	President, Cima, Cedric, Gloria, Skyline, Fairlady Z, Stagea, Serena Assembly of axles and machining, Casting
⑭ Nissan Shatai Co., Ltd.		10-1, Amanuma, Hiratsuka-shi, Kanagawa 254-8610	Apr 1949*5	809	341,000	4,600	Elgrand, Infiniti FX45/FX35, Pickup, Wingroad, AD Van, Safari, Liberty, Avenir, Caravan, Expert, Civilian
⑮ Iwaki Plant		386, Shimokawa-aza-Otsurugi, Izumi-cho, Iwaki-shi, Fukushima 971-8183	Jan 1994	207		600	Assembly of engines and machining, Casting
⑯ Yokohama Plant		2, Takara-cho, Kanagawa-ku, Yokohama-shi, Kanagawa 220-8623	Apr 1935	572		4,700	Manufacturing of engines, axles, catalytic parts, forged parts, aluminum parts and stamping parts
⑰ Honmoku Wharf		8, Nishiki-cho, Naka-ku, Yokohama-shi, Kanagawa 231-0812	Jun 1967	331		220	Vehicles and parts shipment for overseas markets, Packaging and shipping of KD units
⑱ JATCO Ltd.		700-1, Imaizumi, Fuji-shi, Shizuoka 417-8585	Oct 1999*5	909		7,400	Development, production and sales of transmissions
⑲ Aichi Machine Industry Co., Ltd.		2-12, Kawanami-cho, Atsuta-ku, Nagoya-shi, Aichi 456-8601	May 1949*5	526		2,300	Production and sales of engines and transmissions
⑳ Sagami-hara Parts Center		4-1, Asamizodai 1-chome, Sagami-hara-shi, Kanagawa 228-8523	Apr 1972	427		230	Procurement and shipment of service parts for domestic and overseas markets
㉑ Nissan Kohki Co., Ltd.		6-1, Okada 6-chome, Samukawa-machi, Koza-gun, Kanagawa 253-0105	Sep 1964*5	173		1,000	Production and sales of engine, axles, marine and industrial equipment engines
Others		㉒ Zama Operations Center	10-1, Hironodai 2-chome, Zama-shi, Kanagawa 228-8502	Dec 1964	770		1,400
	㉓ Corporate Quality Assurance and Customer Service Division	17-1, Shin-Koyasu 1-chome, Kanagawa-ku, Yokohama-shi, Kanagawa, 220-0013	Jun 1995	5		290*6	Customers' research, Domestic and overseas service business
		6-32, Takashima 2-chome, Nishi-ku, Yokohama-shi, Kanagawa, 220-0011	May 2003	1.6		100*6	Quality assurance of Nissan vehicles
	㉔ Nissan Service Development Center	3-7, Fukuura, Kanazawa-ku, Yokohama-shi, Kanagawa 236-0004	Oct 1985	17		80	Global Service Engineering Development (Servicability, Diagnostic Function Development, Diagnostic Tool Development, Service Manual for Domestic & Overseas)
	㉕ Nissan Business College	910, Ichisawa-cho, Asahi-ku, Yokohama-shi, Kanagawa 241-0014	May 1962	63		100	Training and education programs for dealers, Service training for overseas Nissan group companies
	㉖ Nissan Institute of Mechanic and Business	910, Ichisawa-cho, Asahi-ku, Yokohama-shi, Kanagawa 241-0014	Apr 1989				Training for service engineers

Sales Network and Service Facilities

As of March 31, 2004

	Models*7	Sales Channel	Number of Dealers*7	Outlets (incl. those for used vehicles)	Service Facilities	Number of Employees
Blue Stage	President, Cima, Cedric, Cedric Sedan, Teana, Crew, Bluebird Sylphy, Stagea, Avenir, Wingroad, Safari, X-TRAIL, Caravan, Vanette, Expert, AD Van, Atlas, Civilian	Nissan	58	1,195	971	19,500
		Motor	15	290	308	5,200
Red Stage	Cima, Gloria, Cedric Sedan, Skyline, Skyline Coupe, Primera, Clipper, Fairlady Z, Safari, Elgrand, Caravan, Expert, Vanette, Serena, AD Van, Atlas	Satio	42	657	705	10,600
		Prince/Cherry	42	931	744	15,500
Total			157	3,073	2,728	50,800

*1 As of March 31, 2004

*2 April 2003 through March 2004

*3 Including Nissan Research Center, Oppama Proving Ground and Oppama Wharf

*4 Including Tochigi Proving Ground

*5 Date of establishment

*6 As of April 2004

*7 As of April 1, 2004

Major Offices Facilities, and Sales Network <North America>

Major Offices and Facilities

As of July 31, 2004

Function	Company/Office/Facility	Address	Operations Commenced	Land Area (thousand sq. meters) *1	Share by NML(%) *1,2	Vehicle Production 2003 *3	Number of Employees *1	Major Operations / Products
Regional Headquarters	① Nissan North America, Inc.	18501 South Figueroa St., Gardena, CA 90248, U.S.A.	Sep 1960		100.0		2,600	Headquarters for management of North American operations
R&D	② Nissan Technical Center North America, Inc.	39001 Sunrise Dr. Farmington Hills, MI 48331-3487, U.S.A.	Jul 1983		100.0			Vehicle and unit development
	③ Nissan Technical Center North America, Inc. Arizona Testing Center	7815 North White and Parker Road, Stanfield, AZ 85272-9642, U.S.A.	Apr 1986					Vehicle testing and evaluation
Design	④ Nissan Design America, Inc.	9800 Campus Point Drive, San Diego, CA 92121, U.S.A.	Apr 1979					Vehicle design
Production	⑤ Nissan North America, Inc. Smyrna	Nissan Drive, Smyrna, TN 37167, U.S.A.	Jun 1983	483		495,066	6,660	Frontier, Xterra, Altima, Maxima, Pathfinder*4
	⑥ Nissan North America, Inc. Decherd	520 Warren Chapel Road, Decherd, TN 37324, U.S.A.	May 1997	86			1,160	Production of engines and transmissions
	⑦ Nissan North America, Inc. Canton	300 Nissan Drive, Canton, MS 39046, U.S.A.	May 2003	325		125,137	3,500	Quest, Armada, Titan (King Cab, Crew Cab), Infiniti QX56, Altima
Consumer finance	⑧ Nissan Motor Acceptance Corporation	990 West 190th Street, Torrance, CA 90502, U.S.A.	Nov 1981		100.0		800	Financing and leasing services for Nissan products
	⑨ Nissan Canada Finance Inc.	5290 Orbitor Drive, Mississauga, Ontario, L4W 4Z5, Canada	Sep 1990		100.0		60	Financing and leasing services for Nissan products

Sales Network

	Company (Sales Channel)	Address	Establishment	Unit Sales 2003*3
U.S.A.	Nissan North America, Inc. · Nissan · Infiniti	18501 South Figueroa St., Gardena, CA 90248, U.S.A.	Sep 1960	856,080
Canada	Nissan Canada, Inc. · Nissan · Infiniti	5290 Orbitor Drive, Mississauga, Ontario, L4W 4Z5, Canada	Jan 1965	69,843

Main Models
Nissan 1,100 dealers Maxima, Altima, Sentra, 350Z, 350Z Roadster, Armada, Pathfinder, Murano, Xterra, Titan, Frontier, Quest
Infiniti 160 dealers Infiniti Q45, Infiniti M45, Infiniti G35 Sport Sedan, Infiniti G35 Sport Coupe, Infiniti QX56, Infiniti FX45, Infiniti FX35

*1 As of March 31, 2004

*2 Nissan and its consolidated subsidiaries' combined shareholdings.

*3 April 2003 through March 2004

*4 Pathfinder will be in production in September 2004.

Major Offices, Facilities and Sales Network <Europe>

Major Offices and Facilities

As of July 31, 2004

Function	Company/Office/Facility	Address	Operations Commenced	Land Area (thousand sq. meters) *1	Share by NML(%) *1,2	Vehicle Production 2003 *3	Number of Employees *1	Major Operations / Products
Regional Headquarters	① Nissan Europe S.A.S.(France)	Parc de Pissaloup, 13 Avenue Jean d'Alembert, Trappes Cedex, France	Nov 2002 *4		100.0		360	Headquarters for management of European operations
R&D	② Nissan Technical Centre Europe, Ltd. (UK)	Cranfield Technology Park, Moulsoe Road, Cranfield, Bedfordshire, MK43 0DB, U.K.	May 1988		100.0			Vehicle development
Design	③ Nissan Design Europe, Ltd. (UK)	Rotunda, 181 Harrow Road, London, W2 6NB, U.K.	Jan 2003					Vehicle design
Production	④ Nissan Motor Manufacturing (UK) Ltd.	Washington Road, Sunderland, Tyne & Wear, SR5 3NS, U.K.	Jul 1986	2,976	100.0	303,411	3,890	Primera, Almera, Micra
	⑤ Nissan Motor Ibérica, S.A. (Spain)	Sector B, Calle 3, no. 77-111, Zona Franca, 08040, Barcelona, Spain	Jan 1983	1,005	99.7	96,218	3,320	Terrano, Almera Tino, Primastar

Sales Network (5,000 unit sales in 2003 or over)

	Company	Address	Establishment	Unit Sales CY 2003
U.K.	Nissan Motor (GB) Ltd.	The Rivers Office Park, Denham Way, Rickmansworth Hertfordshire, WD3 2YS, U.K.	Mar 1991	114,641
Italy	Nissan Italia S.p.A	Via Tiberina Km. 15,740, 00060 Capena, Roma, Italy	Jan 1988	78,075
Germany	Renault Nissan Deutschland AG	Renault Straße 20 D-50321 Bruhl, Germany	Jun 1973	70,050
Spain	Nissan Motor Espana S.A.	C/General Almirante 4-10, Torre Nissan-Plaza Barcelona, Spain	Jan 1995	62,229
France	Nissan France S.A.	Parc de Pissaloup, 13 Avenue Jean d'Alembert, Trappes Cedex, France	Feb 1969	47,059
Greece	Nic. J. Theocarakis S.A.	169 Leoforos Athinon, Athens 104-47, Greece	1961	17,026
Ireland	Nissan Ireland Ltd.	Nissan House, P.O. BOX 910, Naas Road, Dublin 12, Ireland	1977	16,748
Belgium	N.V. Nissan Belgium S.A.	Boomsesteenweg 42, Postbus 17, B-2630 Aartselaar, Belgium	Sep 1966	15,231 *5
Netherlands	Renault Nissan Nederland N.V.	Boeing Avenue 275, Postbus 75784, Schiphol-Rijk, Amsterdam, Netherlands	Jul 2001	15,162
Finland	Aro-Yhtymä Oy	Ristipellontie 1-9, 00390 Helsinki, Finland	1934	12,206
Poland	Nissan Poland Ltd. Sp. z o. o.	ul. Muszkieterów 15, 02-273, Warszawa, Poland	1991	9,816
Russia	NENV Moscow Representative Office	52, Building 5 Kosmodamianskaya Nab Moscow 113054, Russia	Jan 2004	9,470
Austria	Renault Nissan Österreich GmbH	Hainburger Bundesstrasse 1, A-2320 Schwechat, Austria	May 2003	8,461
Sweden	Nissan Sverige AB	Vagogatan 6, Kista, P.O. BOX 1003, SE-164 21 Kista, Sweden	Sep 1994	8,012
Portugal	Entrepoto Comercial-Veiculos e Máquinas, S.A.	Plaza José Queiroós 1, 1801-Lisboa Codex, Portugal	Dec 1967	7,081
Cyprus	The Amazon Enterprises Ltd.	57 Arch Makarios Avenue, PO BOX 173 Larnaca, Cyprus	Aug 1957	6,533
Switzerland	Renault Nissan Suisse S.A.	Bergermoosstrasse 4, CH-8902, Urdorf, Switzerland	Jul 2001	6,502
Denmark	Nissan Denmark AS	Egeskovej 16, DK-3490 Kvistgard, Denmark	1968	5,574

Main Models
Micra, Almera, Almera Tino, Primera, Maxima QX, 350Z, X-TRAIL, Terrano, Patrol, Pickup, Kubistar, Primastar, Interstar, Cabstar, Atleon

*1 As of March 31, 2004

*2 Nissan and its consolidated subsidiaries' combined shareholdings.

*3 April 2003 through March 2004

*4 Nissan Europe N.V. (Nissan Europe S.A.S.'s predecessor) began its operation in April 1989.

*5 Including Luxembourg

Major Offices, Facilities and Sales Network <Asia>

Major Offices and Facilities

As of July 31, 2004

Function	Company/Office/Facility	Address	Operations Commenced	Share by NML(%)*1,2	Vehicle Production 2003*3	Number of Employees*4	Major Operations / Products
Regional Company	① Nissan South East Asia Co., Ltd.	15th Floor, Nantawan Building, 161 Lumpini, Pathumwan Bangkok, 10330 Thailand	Oct 2003	100		20	Promote parts localization in the ASEAN region
	② Dongfeng Motor Co., Ltd.	No. 29 Baiye Road, Wuhan Economic and Development Zone, Wuhan, Hubei, PRC	Jul 2003	50.0		70,000	Passenger vehicles (Teana*4, Bluebird, Sunny) Commercial vehicles (Trucks, Buses, etc.)
	③ Yulon Nissan Motor Co., Ltd.	39-2 Po Kung Keng Shi Hu Tsuen, San Yi Miao Li Hsien, Taiwan R.O.C.	Oct 2003	40.0		580	Technology and product development, Purchasing
Production	④ Siam Nissan Automobile Co., Ltd.	74 Moo 2, Bagna-Trad Road, KM21 Tambol King Amphur Bangsaothong, Samuthprakarn 10540, Thailand	Sep 1977		40,181	1,200	Frontier
	⑤ Siam Motors & Nissan Co., Ltd.		Aug 1962	400		Cefiro, Sunny, Wingroad	
	⑥ Zhengzhou Nissan Automobile Co., Ltd.	No. 62 East Long Hai Road, Zhengzhou, Henan 450004, PRC	Oct 1995		76,000	1,800	Pickup, Paladin
	⑦ Yulon Motor Co., Ltd.	39-1 Po Kung Keng Shi Hu Tsuen, San Yi Miao Li Hsien, Taiwan R.O.C.	Mar 1959		65,997	1,740*5	Cefiro, Sentra, March, Cabstar, Serena, X-TRAIL,
	⑧ Nissan Motor Philippines, Inc.	Barangay Pulong Sta. Cruz, Sta. Rosa, 4026 Laguna, Philippines	Jun 1983		7,904	310	Cefiro, Sentra, X-TRAIL
	⑨ Universal Motors Corporation*6	2232 Don Chino Roces Avenue Makati Manila, Philippines	Jan 1972			130	Frontier, Patrol, Urvan
	⑩ Tan Chong Motor Assemblies Sdn. Bhd.	249 Jalan Segambut, 51200 Kuala Lumpur, Malaysia	Aug 1976		19,643	790	Cefiro, Sentra, Vanette, Serena, X-TRAIL, Frontier
	⑪ PT. Nissan Motor Indonesia	Kawasan Industri Kota Bukit Indah block A III Lot Jawa Barat, Indonesia	Oct 1996		6,460	300	Terrano, X-TRAIL
⑫ Ghandhara Nissan Ltd.	Ghandhara House 109/2, Clifton, P.O. BOX No. 3812 Karachi-75600, Pakistan	Jan 1997			130	Sunny	
Others	⑬ Nissan Motor Co., Ltd. China Corporate Office	Rm. 802, the Exchange-Beijing, No.118 Chaoyang District, Beijing, 100022, PRC	Mar 1985				Negotiations with government organizations as well as business affiliates and partners, market information gathering, support for projects in China

Sales Network (5,000 unit sales in 2003 or over)

	Company/Office/Facility	Address	Establishment	Unit Sales CY 2003
China	Nissan Motor (China) Ltd.	Rm. 3302, 33rd Floor, Hennessy Center, Causeway Bay, Hong Kong	500 Hennessy Road, Aug 1994	102,376
	Honest Motors Ltd. (Hong Kong)	3F, 20 Kai Cheung Rd., Kowloon Bay, Kowloon, Hong Kong	1964	
	Zhengzhou Nissan Automobile Co., Ltd.	No.62 East Long Hai Rd, Zhengzhou, Henan, PRC	Mar 1993	
	Dongfeng Motor Co., Ltd.	No. 29 Baiye Road, Wuhan Economic and Development Zone, Wuhan, Hubei, PRC	Jul 2003	
Taiwan	Yulon Nissan Motor Co., Ltd.	39-2 Po Kung Keng Shi Hu Tsuen, San Yi Miao Li Hsien, Taiwan R.O.C.	Oct 2003	65,820
Thailand	Siam Nissan Automobile Co., Ltd.	74 Moo 2, Bagna-Trad Road, KM21 Tambol King Amphur Bangsaothong, Samuthprakarn 10540, Thailand	Nov 1973	43,557
Malaysia	Edaran Tan Chong Motor Sdn. Bhd.	21, Jalan Ipoh Kecil 50350 Kuala Lumpur, Malaysia	Jul 1958	17,700
Singapore	Tan Chong Motor Sales Pte. Ltd.	911 Bukit Timah Road, Singapore 5896 22	Jul 1958	14,966
Philippines	Nissan Motor Philippines, Inc.	Barangay Pulong Sta. Cruz, Sta. Rosa, 4026 Laguna, Philippines	Apr 1982	8,606
	Universal Motors Corporation	2232 Don Chino Roces Avenue Makati Manila, Philippines	Apr 1954	
Indonesia	PT. Nissan Motor Distributor Indonesia	Nissan MT. Haryono, 3rd & 3M Floor Jl. MT. Haryono Kav. 10, Jakarta Timur 13330, Indonesia	Aug 2001	6,720

Main Models
Cima, Wingroad, Frontier, Urvan, Sunny Neo, Cefiro, X-TRAIL, Urvan, Civilian, Patrol, Pickup, Paladin, Bluebird, Sunny/Sentra, March, Cabstar, Serena, Verita, Frontier, Vanette, Infiniti I30, Terrano, Infiniti Q45, Sunny VIP, Prairie, Primera, Cedric Taxi, Cabstar, Elgrand, Gloria, 350Z

*1 As of March 31, 2004
 *2 Nissan and its consolidated subsidiaries' combined shareholdings.
 *3 April 2003 through March 2004
 *4 Teana will be on sale in autumn 2004.
 *5 As of December 2003
 *6 Consignment production at Star Manufacturing Industries Inc.

Major Offices, Facilities and Sales Network <Oceania>

Major Offices and Facilities

As of July 31, 2004

Function	Company/Office/Facility	Address	Operations Commenced	Share by NML(%)*1,2	Number of Employees*1	Major Operations / Products
Regional Company	① Nissan Motor Co. (Australia) Pty. Ltd.	260-284 Frankston-Dandenong Road, Dandenong, Victoria 3175, Australia	May 1966	100.0	230	Headquarters for management of Oceania operations, sales promotion in Australia
	② Nissan New Zealand Ltd.	261 Roscommon Road, Wiri, Auckland, New Zealand	Dec 1975	100.0	40	Headquarters for management of Oceania operations, sales promotion in New Zealand
Production	③ Nissan Casting Australia Pty. Ltd.	209-235 Frankston-Dandenong Road, Dandenong, Victoria 3175, Australia	Oct 1982		160	Production and sales of cast aluminium parts

Sales Network (5,000 unit sales in FY 2003 or over)

	Company	Address	Establishment	Unit Sales FY 2003
Australia	Nissan Motor Co. (Australia) Pty. Ltd.	260-284 Frankston-Dandenong Road, Dandenong, Victoria 3175, Australia	May 1966	62,031
New Zealand	Nissan New Zealand Ltd.	261 Roscommon Road, Wiri, Auckland, New Zealand	Dec 1975	6,037

Main Models
Pulsar, Pulsar Wagon, Maxima, Navara, X-TRAIL, Pathfinder, Patrol, Primera, 350Z

*1 As of March 31, 2004

*2 Nissan and its consolidated subsidiaries' combined shareholdings.

Major Offices, Facilities and Sales Network <Mexico, Latin America & Caribbean>

Major Offices and Facilities

As of July 31, 2004

Function	Company/Office/Facility	Address	Operations Commenced	Land Area (thousand sq. meters)*1	Share by NML(%)*1,2	Vehicle Production 2003*3	Number of Employees*1	Major Operations / Products
Regional Company	① Nissan Mexicana, S.A. de C.V.	Av. Insurgentes Sur No.1958 Col. Florida, C.P. 01030, Mexico, D.F.	Sep 1961	20	100.0		7,510*4	Production and sales of vehicles and parts
	② Nissan do Brasil Automóveis Ltda.	Av. Renault, 1300, Borda do Campo CEP S.J. dos Pinhais-PR-Brazil	Oct 2000	2,500*5	100.0		60	Frontier, Xterra (Renault : Clio, Scenic, Master)
Production	③ Nissan Mexicana, S.A. de C.V. Aguascalientes	Km. 7.5, Carretera Fed. Lagos de Moreno-Jalisco, Aguascalientes, Ags., Mexico	July 1983	1,600		308,338		Sentra, Platina, Tsuru, Pickup, Renault Clio
	④ Nissan Mexicana, S.A. de C.V. Cuernavaca	Paseo Cuauhnahuac Km. 4.5, C.P. 65550, Jiutepec, Morenos, Mexico	Oct 1966	400				
	⑤ Renault Curitiba Plant	Av. Renault, 1300, Borda do Campo CEP S.J. dos Pinhais-PR-Brazil	Dec 1998			10,290*6	2,700	Production of Frontier and Xterra in Renault LCV plant, Sales of vehicles and spare parts, Export to Argentina

Sales Network (5,000 unit sales in 2003 or over)

	Company	Address	Establishment	Unit Sales CY 2003
Mexico	Nissan Mexicana, S.A. de C.V.	Av. Insurgentes Sur No.1958 Col. Florida C.P. 01030, Mexico, D.F.	Sep 1961	214,011
Puerto Rico	Motorambar, Inc.	Ave. Kennedy Km.3.2, San Juan, P.R. 00920, Puerto Rico	Oct 1969	8,826
Brazil	Nissan do Brasil Automóveis Ltda.	Av. Renault, 1300, Borda do Campo CEP S.J. dos Pinhais-PR-Brazil	Oct 2000	7,950
Chile	Nissan Marubeni Ltda.	Av. Vicuña Mackenna 3300, Macul Santiago, Chile	Mar 1979	7,276
	Cidef S.A.	Amunátegui No.178, Piso 3, Santiago, Chile	Oct 1976	

Main Models
Sentra, Platina, Maxima, Altima, Urvan, X-TRAIL, Pathfinder, Xterra, Frontier, Almera, Infiniti I35, Infiniti G35, Infiniti G35 Coupe, Infiniti M45, Infiniti Q45, Infiniti FX45, Patrol, 350Z, Primera, W41 (Civilian), Terrano, Murano, Wingroad

*1 As of March 31, 2004

*2 Nissan and its consolidated subsidiaries' combined shareholdings

*3 April 2003 through March 2004

*4 Including number of Aguascalientes and Cuernavaca plants

*5 Including land area of Renault Curitiba Plant

*6 Renault Nissan total : 71,100units

Major Offices, Facilities and Sales Network <Middle East, Gulf States>

Major Offices and Facilities

As of July 31, 2004

Function	Company/Office/Facility	Address	Operations Commenced	Land Area (thousand sq. meters) *1	Share by NML(%) *1,2	Number of Employees *1	Major Operations / Products
Regional Headquarters	① Nissan Middle East FZE	P.O. BOX 61111, Jebel Ali, Dubai, U.A.E.	Oct 1994		100.0	60	Promotion of vehicle sales and regional management in the Middle East
Production	② Pars Khodro Co.	Karaj Special Road KM7 Teheran, Iran	Feb 1987	589		1,930	Pickup, Maxima, Paladin

Sales Network (2,000 unit sales in 2003 or over)

	Company	Address	Establishment	Unit Sales CY 2003
Saudi Arabia	Alhamrani United Co.	P.O.BOX 6543 Jeedah 21452, Saudi Arabia	1953	31,236
UAE	Arabian Automobiles Co.	P.O.BOX 2128 Dubai, U.A.E.	1968	18,623
	Al Masood Automobiles	P.O.BOX 322 Abu Dhabi, U.A.E.	1929	
Kuwait	Abdulmohsen Abdulaziz Al-Babtain Co.	P.O.BOX 2198 Safat, Kuwait	1948	10,088
Qatar	Saleh Alhamad Almana Co.	P.O.BOX 91 Doha, Qatar	1950	4,722
Oman	Suhail Bahwan Automobiles LLC	P.O.BOX 156, Ruwi-112, Sultanate of Oman	1964	2,806
Lebanon	Rasamny Younis Motor Co., S.A.L.	P.O.BOX 11-2737 Beirut, Lebanon	1968	2,637
Bahrain	Y.K. Almoayyed & Sons B.S.C.(C)	P.O.BOX 143 Manama, Bahrain	1941	2,559

*1 As of March 31, 2004

*2 Nissan and its consolidated subsidiaries' combined shareholdings

Main Models

Infiniti Q45, 350Z, Altima, Maxima, Primera, Sunny, Pickup, Terrano, Pathfinder, X-TRAIL, Civilian, Urvan, Patrol, Patrol Pickup, Infiniti QX4, Micra, Infiniti FX45, Infiniti G35, Murano

Major Offices, Facilities and Sales Network <Africa>

Major Offices and Facilities

As of July 31, 2004

Function	Company/Office/Facility	Address	Operations Commenced	Land Area (thousand sq. meters) *1	Share by NML(%) *1,2	Vehicle Production CY2003	Number of Employees *1	Major Operations / Products
Production	① Nissan Motor Company South Africa (Proprietary) Ltd.*3	Ernest Oppenheimer Street, Rosslyn, Pretoria 0200, Republic of South Africa	1963		99.4	37,182	2,200	Almera, 1400 Pickup, Hardbody
	② Kenya Vehicle Manufacturers Ltd.	P.O. BOX 1436, Thika, Kenya	Jan 1978				400	Urvan
	③ Nissan Egypt S. A. E.	6th October City, 3rd Industrial Zone, 6, 7 District, Egypt	Dec 1997	100			330	Pickup

Sales Network (1,000 unit sales in 2003 or over)

	Company	Address	Establishment	Unit Sales CY 2003
South Africa	Nissan Motor Company South Africa (Proprietary) Ltd.*3	Ernest Oppenheimer Street, Rosslyn, Pretoria 0200, Republic of South Africa	1963	33,035
Zimbabwe	Nissan Zimbabwe (1996)(Pvt) Ltd.	Office Block #9, Arundel Office Park, Norfolk Road, Mount Pleasant, Harare P.O. BOX MP1074, Zimbabwe	May 1996	1,595
Egypt	Modern Motors Trading & Distribution S.A.E.	11, Oqba Street, Dokki, Cairo, Egypt	1975	1,096
Kenya	D.T. Dobbie & Co.(K) LTD.	Industrial Area Lusaka/Enterprize Road P.O. BOX 30160, Nairobi	May 1996	1,033

*1 As of March 31, 2004

*2 Nissan and its consolidated subsidiaries' combined shareholdings

*3 Holding company of Nissan South Africa (Pty) Ltd.

Main Models

Almera, X-TRAIL, Patrol, Sunny, Sunny Truck, Datsun, Pickup, Hardbody, Terrano, Urvan, Civilian, Maxima, Cabstar E, Atleon, Primera, March

2 Business Overview <2001~2003>

Consolidated Financial Information

(¥Billion)

Item	For the years ended	2001		2002		2003	
		March 31, 2002		March 31, 2003		March 31, 2004	
Net Sales*1		6,196.2(1.8%)	6,828.6(10.2%)	7,429.2(8.8%)			
Japan		3,829.1(▲ 2.3%)	4,320.5(12.8%)	4,285.3(▲ 0.8%)			
North America		2,382.8(5.6%)	2,633.7(10.5%)	3,043.1(15.5%)			
Europe		851.5(1.3%)	990.2(16.3%)	1,195.7(20.8%)			
General Overseas Market		929.4(24.6%)	948.0(2.0%)	908.1(▲ 4.2%)			
Subtotal		7,992.8(3.0%)	8,892.4(11.3%)	9,432.2(6.1%)			
Adjustment		▲ 1,796.6(-)	▲ 2,068.3(-)	▲ 2,003.0(-)			
Operating Income*1		489.2(68.5%)	737.2(50.7%)	824.9(11.9%)			
Japan		289.7(66.2%)	390.6(34.8%)	352.5(▲ 9.8%)			
North America		158.9(40.1%)	242.0(52.3%)	351.8(45.4%)			
Europe		3.2(-)	21.9(584.4%)	49.2(124.7%)			
General Overseas Market		57.8(37.0%)	77.6(34.3%)	66.0(▲ 14.9%)			
Subtotal		509.6(68.4%)	732.1(43.7%)	819.5(11.9%)			
Adjustment		▲ 20.4(-)	5.1(-)	5.4(-)			
Ordinary Income		414.7(46.9%)	710.1(71.2%)	809.7(14.0%)			
Net Income		372.3(12.4%)	495.2(33.0%)	503.7(1.7%)			
Capital Expenditure*2		293.8	377.9	427.3			
Depreciation*2		199.5	204.2	234.5			
Research & Development		262.1	300.3	354.3			
Debt Outstanding (Automotive Business)		704.5	371.1	203.8			
Cash & Repo (Automotive Business)		▲ 272.8	▲ 263.1	▲ 190.2			
Net Debt (Automotive Business)*3		431.7	(▲ 8.6)108.0	(▲ 215.9)13.6			
Debt Outstanding (Retail Finance Business)		2,325.3	2,547.4	2,902.2			
Cash & Repo (Retail Finance Business)		▲ 6.9	▲ 6.7	▲ 4.0			
Net Debt (Retail Finance Business)		2,318.4	2,540.7	2,898.2			
Total Net Debt		2,750.1	2,648.7	2,911.8			
Total Assets		7,215.0	7,349.2	7,859.9			
Shareholders' Equity		1,620.8	1,808.3	2,024.0			
Equity Ratio		22.5%	24.6%	25.8%			
Shareholders' Equity Per Share		¥358.84	¥434.11	¥493.85			
Foreign Exchange Rate		¥125.1/US\$	¥122.0/US\$	¥113.2/US\$			
		¥108.8/EUR	¥118.1/EUR	¥131.2/EUR			

Notes:

*The % figures, unless otherwise described, show the changes over the same period of the previous fiscal year.

*1 In geographical segment information: Segmentation of countries and regions are different from what is applied in preparation of statutory disclosed financial statements.

(Figures for current result and previous results have been restated in compliance with the above segmentation.)

Major countries and regions included in each segment are:

North America: U.S.A., Canada

Europe: France, U.K., Spain and other European countries

General Overseas Market: Asia, Oceania, Middle East, Mexico, Middle & South American countries, South Africa

*2 Excluding finance leases related amount.

*3 Italic figures are the debt amount excluding Canton Plant and Finance lease related debt.

Global Production

(Units, %)

Region	For the years ended	2001		2002		2003	
		March 31, 2002		March 31, 2003		March 31, 2004	
		Units	Percent Change	Units	Percent Change	Units	Percent Change
Global		2,498,523	95.6	2,761,375	110.5	3,063,071	110.9
Japan		1,272,851	96.9	1,444,314	113.5	1,475,063	102.1
Overseas		1,225,672	94.3	1,317,061	107.5	1,588,008	120.6
U.S.		363,366	103.0	392,587	108.0	619,665	157.8
Mexico		329,091	98.5	337,631	102.6	303,026	89.8
U.K.		290,046	87.2	303,411	104.6	338,547	111.6
Spain		109,813	71.4	96,218	87.6	123,091	127.9
Others*1		133,356	104.9	187,214	140.4	203,679	108.8

*1 Others include production in Taiwan, Thailand, Philippines, South Africa, Indonesia and China excluding CKD production.

Production by Division

(Units, %)

Region	For the years ended	2001		2002		2003	
		March 31, 2002		March 31, 2003		March 31, 2004	
		Units	Percent Change	Units	Percent Change	Units	Percent Change
Global	Passenger Cars	1,974,197	96.9	2,241,196	113.5	2,342,496	104.5
	Commercial Vehicle	524,326	90.9	520,179	99.2	720,575	138.5
Japan	Passenger Cars	1,080,841	95.2	1,243,251	115.0	1,240,830	99.8
	Commercial Vehicle	192,010	108.0	201,063	104.7	234,233	116.5
Overseas	Passenger Cars	893,356	99.1	997,945	111.7	1,101,666	110.4
	Commercial Vehicle	332,316	83.2	319,116	96.0	486,342	152.4

Global Retail Sales

(Units, %)

Region	For the years ended	2001		2002		2003	
		March 31, 2002		March 31, 2003		March 31, 2004	
		Units	Percent Change	Units	Percent Change	Units	Percent Change
Global		2,597,491	98.6	2,770,658	106.7	3,057,567	110.4
Japan		713,521	97.4	815,593	114.3	836,823	102.6
U.S./Canada/Mexico*1		968,386	98.0	1,004,391	103.7	1,139,929	113.5
Europe*1		493,075	90.0	474,176	96.2	542,292	114.4
Others*2		422,509	109.5	476,498	112.8	538,523	113.0

*1 Calendar year

*2 Calendar year (some countries)

Domestic Sales and Market Share

(Units, %)

Item	For the years ended	2001 March 31, 2002		2002 March 31, 2003		2003 March 31, 2004	
		Units	Percent Change	Units	Percent Change	Units	Percent Change
Domestic Registration	Passenger Cars	486,343	98.2	539,031	110.8	545,656	101.2
	Commercial Vehicle	227,178	95.6	229,205	100.9	234,964	102.5
	Total	713,521	97.4	768,236	107.7	780,620	101.6
Domestic Sales (Including Mini Vehicles)		—	—	815,593	114.3	836,823	102.6
Market Share (Excluding Mini Vehicles)		17.9		19.0		19.4	
Total Demand (Excluding Mini Vehicles)		3,979,828		4,044,345		4,029,508	
Market Share (Including Mini Vehicles)		12.2		13.9		14.2	
Total Demand (Including Mini Vehicles)		5,824,852		5,869,053		5,890,262	

Export from Japan

(Units, %)

Item	For the years ended	2001 March 31, 2002		2002 March 31, 2003		2003 March 31, 2004	
		Units	Percent Change	Units	Percent Change	Units	Percent Change
Exports	Passenger Cars	469,505	90.9	576,955	122.9	590,704	102.4
	Commercial Vehicle	107,614	121.5	116,788	108.5	128,461	110.0
	Total	577,119	95.4	693,743	120.2	719,165	103.7
Ratio to total production		45.3		48.0		49.0	

Export from Japan by Region

(Units, %)

Region	For the years ended	2001 March 31, 2002		2002 March 31, 2003		2003 March 31, 2004	
		Units	% of Total	Units	% of Total	Units	% of Total
North America		259,427	45.0	314,790	45.4	256,714	35.7
Europe		58,938	10.2	89,480	12.9	116,293	16.2
Asia		59,517	10.3	73,720	10.6	112,480	15.6
Latin America and Caribbean		24,905	4.3	42,654	6.1	53,768	7.5
Middle East		114,781	19.9	98,286	14.2	91,228	12.7
Oceania		43,325	7.5	55,662	8.0	65,314	9.1
Africa		15,483	2.7	18,564	2.7	21,233	3.0
Others		743	0.1	587	0.1	1,965	0.3
Total		577,119	100.0	693,743	100.0	718,995	100.0

Cumulative Production, Export and Domestic Sales Totals

As of March 31, 2004

	Total (Units)
Global Total Production	92,978,622
Domestic Production	73,885,741
Overseas Production	19,092,881
Export from Japan	33,079,885
Domestic Sales (Including Mini Vehicles)	40,659,364

Domestic Sales by Model

Japan <Top 10>

Model	FY 2003 (Apr '03–Mar '04)
Cube	151,799
March	119,630
Moco	89,056
Wingroad	46,210
Serena	45,041
Sunny	42,822
AD Van	37,613
Caravan	34,426
Elgrand	33,978
X-TRAIL	32,168

International Sales by Model

U.S. <Top 5>

Model	FY 2003 (Apr '03–Mar '04)
Altima	214,318
Sentra	103,510
Maxima	84,369
Xterra	71,491
Frontier	66,037

Europe <Top 5>

Model	CY 2003 (Jan '03–Dec '03)
Micra	175,042
Almera	89,656
Primera	67,094
X-TRAIL	51,206
Pickup	39,654

Model Lineup <Japan>

As of July 31, 2004

Models	Powertrain Configuration			Transmission			Engine	Passenger Capacity	Production Plant	Model Type
	F R	F F	4 W D	C V T	A T	M T				
PRESIDENT	○					○	VK45DE	4, 5	Tochigi	PF50
CIMA	○		○			○	VK45DE, VQ30DET	5	Tochigi	F50
CEDRIC/GLORIA	○		○	○	○	○	VQ30DET*2, VQ30DD, VQ25DD, RB25DET	5	Tochigi	Y34
TEANA		○	○	○	○		VQ35DE, VQ23DE, QR25DE	5	Kyushu	J31
SKYLINE	○		○	○	○	○	VQ35DE, VQ30DD, VQ25DD	5	Tochigi	V35
SKYLINE COUPE	○					○	VQ35DE	4	Tochigi	V35
PRIMERA		○	○	○	○		QR25DD, QR20DE, QG18DE	5	Kyushu	P12
BLUEBIRD SYLPHY		○	○	○	○	○	QR20DD, QG18DE, QG15DE	5	Kyushu	G10
SUNNY		○	○		○	○	QG15DE, QG13DE	5	Kyushu	B15
CUBE CUBIC		○		○	○		CR14DE	7	Oppama	GZ11
CUBE		○	○	○	○		CR14DE	5	Oppama	Z11
MARCH		○	○		○	○	CR14DE, CR12DE	5	Oppama	K12
MOCO*3		○	○		○		K6A, K6A (inter-cooler turbo)	4	Suzuki	MG21S
STAGEA	○		○		○		VQ30DD, VQ25DET, VQ25DD	5	Tochigi	M35
AVENIR		○	○	○	○		QR20DE, QG18DE	5	Nissan Shatai	W11
WINGROAD		○	○	○	○	○	QR20DE, QG18DE, QG15DE	5	Nissan Shatai	Y11
ELGRAND	○		○		○		VQ35DE	7, 8	Nissan Shatai	E51
PRESAGE		○	○	○	○		VQ35DE, QR25DE	8	Kyushu	U31
CARAVAN SILKROAD	○					○	KA24DE	8	Nissan Shatai	E25
SERENA		○	○	○	○		QR25DE, QR20DE	7, 8	Tochigi	C24
LIBERTY		○	○	○	○		QR20DE	7	Nissan Shatai	M12
FAIRLADY Z	○					○	VQ35DE	2	Tochigi	Z33
SAFARI			○		○		TB48DE	7	Nissan Shatai	Y61
X-TRAIL		○	○		○	○	SR20VET, QR20DE	5	Kyushu	T30
CEDRIC SEDAN	○					○	VG20P, NA20P	5, 6	Nissan Shatai	Y31
CREW	○					○	NA20P	5	Nissan Shatai	K30
EXPERT		○	○		○	○	QG18DE, YD22DD	2, 5	Nissan Shatai	W11
AD VAN		○	○		○	○	QG18DE, QG18DEN, QG15DE, QG13DE	2, 5	Nissan Shatai	Y11
CARAVAN	○		○		○	○	KA24DE, KA20DE, ZD30DD, ZD30DDTi	2~12	Nissan Shatai	E25
VANETTE*4(Van/Truck)	○		○		○	○	F8, RF	2~6	Mazda	S21
CLIPPER*5(Van/Truck)	○		○		○	○	3G83	2, 4	Mitsubishi	2NDU71, 4NDU72
ATLAS(1-1.5t)	○		○		○	○	KA20DE, QD32, TD27	3, 6	Nissan Diesel	F23
ATLAS(2-4t)*6	○		○		○	○	4HL1-TC, 4HL1N, 4JG2	3~7	Isuzu	H42
CIVILIAN	○					○	TD42T, TD42, TB45E	19~54	Nissan Shatai	W41

*1 Extroid CVT
 *2 Only for GLORIA
 *3 Supplied from Suzuki Motor Corp. under an OEM (Original Equipment Manufacturing) agreement
 *4 Supplied from Mazda Motor Corp. under an OEM agreement
 *5 Supplied from Mitsubishi Motors Corp. under an OEM agreement
 *6 Supplied from Isuzu Motor Ltd. under an OEM agreement

Model Lineup <North America, Europe>

As of July 31, 2004

Models	Powertrain Configuration			Transmission			Engine	Passenger Capacity	Production Plant	Model Type
	F R	F F	4 W D	C V T	A T	M T				
MAXIMA		○			○	○	VQ35DE	5	Smyrna/USA	A34
ALTIMA		○			○	○	VQ35DE, QR25DE	5	Smyrna/USA	L31
SENTRA		○			○	○	QR25DE, QG18DE	5	Aguascalientes/Mexico	B15
350Z	○				○	○	VQ35DE	2	Oppama	Z33
ARMADA	○		○		○		VK56DE	8	Canton/USA	TA60
PATHFINDER	○		○		○		VQ35DE	5	Kyushu	R50
MURANO		○	○	○			VQ35DE	5	Kyushu	Z50
XTERRA	○		○		○	○	VG33E, VG33ER, KA24DE	5	Smyrna/USA	WD22
TITAN	○		○		○		VK56DE	6	Canton/USA	A60
FRONTIER	○		○		○	○	VG33E, VG33ER, KA24DE	4, 5	Smyrna/USA	D22
QUEST		○			○		VQ35DE	7	Canton/USA	V42
INFINITI Q45	○				○		VK45DE	5	Tochigi	F50
INFINITI M45	○				○		VK45DE	5	Tochigi	Y34
INFINITI G35 SPORT SEDAN	○				○	○	VQ35DE	5	Tochigi	V35
INFINITI G35 SPORT COUPE	○				○	○	VQ35DE	4	Tochigi	V35
INFINITI QX56	○		○		○		VK56DE	7	Canton/USA	JA60
INFINITI FX45/35	○		○		○		VQ45DE, VQ35DE	5	Nissan Shatai	S50
MICRA		○			○	○	CR10DE, CR12DE, CR14DE, K9K*2	5	Sunderland/UK	K12
ALMERA		○			○	○	QG18DE, QG15DE, YD22DDTi, K9K*2, F9Q*2	5	Sunderland/UK	N16
ALMERA TINO		○		○	○		QG18DE, YD22DDTi	5	Barcelona/Spain	V10
PRIMERA		○		○	○	○	QR20DE, QG18DE, QG16DE, YD22DDTi, F9Q*2	5	Sunderland/UK	P12
350Z	○				○		VQ35DE	2	Tochigi	Z33
X-TRAIL		○	○		○	○	QR25DE, QR20DE, YD22DDTi	5	Kyushu	T30
TERRANO	○		○		○	○	ZD30Ti, TD27T	5, 7	Barcelona/Spain	R20
PATHFINDER	○		○		○	○	VQ35DE	5	Kyushu	R50
PATROL	○		○		○	○	ZD30DDTi	5, 7	Nissan Shatai	Y61
PICKUP	○		○			○	KA24E, YD25DDTi	2, 3, 5	Nissan Shatai	D22
KUBISTAR		○			○	○	D7F, D4F, K4M, K9K, F8Q	5	Renault	X76
PRIMASTAR		○			○		F4R, F9Q82, F9Q100, G9U	2, 3, 5, 6, 8, 9	Barcelona/Spain	X83
INTERSTAR		○			○		F9Q, G9T, G9U	2, 3, 6, 9, 16	Renault	X70
CABSTAR	○				○		BD30Ti, BD30T	3, 6	Avila/Spain	TL0
ATLEON	○				○		B660TiL, B660TiH, B440Ti, BD30Ti	2, 3	Avila/Spain	TK0

*1 Some models only sold in limited countries are not included.
 *2 Supplied from Renault

Model Names by Markets

As of July 31, 2004

Model Type	Japan	North America	Europe	Asia	Latin America & Caribbean	Middle East, Gulf States	Oceania	Africa
PF50	PRESIDENT	--	--	--	--	--	--	--
F50	CIMA	INFINITI Q45	--	INFINITI Q45 (Hong Kong, Taiwan, Singapore) CIMA(China)	INFINITI Q45	INFINITI Q45	--	--
Y31	CEDRIC SEDAN	--	--	CEDRIC TAXI (Singapore, Hong Kong)	--	--	--	--
Y33	--	--	--	GLORIA (Hong Kong) CEDRIC (Singapore)	--	--	--	--
Y34	CEDRIC/GLORIA	INFINITI M45	--	--	INFINITI M45(PuertoRico)	--	--	--
A33	--	INFINITI I35	MAXIMA QX	CEFIRO (China, Malaysia, Indonesia, Philippines, Thailand)	--	MAXIMA	MAXIMA	MAXIMA (South Africa)
A34	--	MAXIMA	--	--	MAXIMA(PuertoRico, Mexico)	--	--	--
J31	TEANA	--	--	TEANA (China)* CEFIRO (Hong Kong, Singapore, Brunei)	CEFIRO	--	MAXIMA	--
R34	--	--	--	SKYLINE	--	--	--	--
V35	SKYLINE SKYLINE COUPE	INFINITI G35 SPORT SEDAN/COUPE	--	INFINITI G35 (Taiwan)	INFINITI G35 SEDAN/ COUPE(PuertoRico)	INFINITI G35	--	--
S50	--	INFINITI FX35/45	--	INFINITI FX35 (Taiwan)	INFINITI FX35/45 (PuertoRico)	FX45	--	--
U13	--	--	--	BLUEBIRD (China)	--	--	--	--
L31	--	ALTIMA	--	--	ALTIMA (Mexico, PuertoRico)	ALTIMA	--	--
P11	--	--	--	PRIMERA	--	PRIMERA	PRIMERA (New Zealand)	--
P12	PRIMERA	--	PRIMERA	PRIMERA (Singapore, Brunei, Hong Kong)	PRIMERA	PRIMERA	PRIMERA (New Zealand)	PRIMERA (Mauritius)
WP11	--	--	--	--	--	--	PRIMERA WAGON (New Zealand)	--
WP12	PRIMERA WAGON	--	PRIMERA WAGON	PRIMERA WAGON (Singapore, Brunei)	--	--	PRIMERA WAGON (New Zealand)	--
G10	BLUEBIRD SYLPHY	--	--	SUNNY (Hong Kong)	--	--	--	--
B13	--	--	--	--	SENTRA TSURU (Mexico)	--	--	--
B14	--	--	--	--	--	SUNNY	--	--
B15	SUNNY	SENTRA	--	SUNNY VIP (Singapore) SUNNY (Brunei)	SENTRA	SUNNY	--	--
N16	--	--	ALMERA	SUNNY (Singapore, Thailand, China) SENTRA (Malaysia, Taiwan, Philippines, Indonesia) ALMERA (Thailand)	ALMERA	SUNNY	PULSAR	SUNNY ALMERA (South Africa)
K11	--	--	--	MARCH (Taiwan, Philippines)	--	--	--	--
K12	MARCH	--	MICRA	MARCH (Hong Kong, Singapore, Brunei, Malaysia)	MARCH	MICRA	--	MARCH(Mauritius)
M35	STAGEA	--	--	--	--	--	--	--
H10	--	--	--	--	PLATINA	--	--	--
Z50	--	MURANO	--	--	MURANO	MURANO	--	--
X83	--	--	PRIMASTAR	--	--	--	--	--
X70	--	--	INTERSTAR	--	--	--	--	--
W11	AVENIR EXPERT	--	--	--	--	--	--	--
Y10	--	--	--	WINGROAD (Thailand)	--	--	--	--
Y11	WINGROAD AD VAN	--	--	--	WINGROAD	--	PULSAR WAGON (New Zealand)	--

* Teana will be on sale in autumn 2004.

As of July 31, 2004

Model Type	Japan	North America	Europe	Asia	Latin America & Caribbean	Middle East, Gulf States	Oceania	Africa
U31	PRESAGE	--	--	--	--	--	--	--
M12	LIBERTY	--	--	PRAIRIE (Hong Kong, Singapore, Brunei)	--	--	--	--
V10	--	--	ALMERA TINO	--	--	--	--	--
GZ11	CUBE CUBIC	--	--	--	--	--	--	--
Z11	CUBE	--	--	--	--	--	--	--
260	--	--	--	--	--	PATROL PATROL PICKUP	--	--
Y61	SAFARI	--	PATROL	PATROL (Brunei, China, Philippines, Indonesia)	PATROL	PATROL PATROL PICKUP	PATROL PATROL PICKUP	PATROL PATROL PICKUP
R50	--	PATHFINDER	PATHFINDER (Germany, Switzerland, Netherlands)	--	PATHFINDER	PATHFINDER	PATHFINDER (Australia)	--
TA60	--	ARMADA	--	--	--	--	--	--
WD21	--	--	--	TERRANO (Indonesia, Malaysia)	--	--	--	--
JR50	--	--	--	--	--	INFINITI QX4	--	--
JA60	--	INFINITI QX56	--	--	--	--	--	--
R20	--	--	TERRANO	--	TERRANO	TERRANO II	--	TERRANO
V42	--	QUEST	--	--	QUEST(Mexico, PuertoRico)	--	--	--
B120	--	--	--	--	--	--	--	1400 BAKKIE (South Africa)
D21	--	--	--	--	PICKUP	PICKUP	--	--
D22	--	FRONTIER	PICKUP	FRONTIER (Philippines, Thailand, Indonesia, Malaysia) PICKUP (Singapore, Brunei, China)	FRONTIER PICKUP (Chile)	PICKUP	NAVARA	PICKUP HARDBODY
D22W	--	--	--	PALADIN (China)	--	PALADIN	--	--
WD22	--	XTERRA	--	--	XTERRA (Mexico, PuertoRico, Brazil, Argentina)	--	--	--
A60	--	TITAN	--	--	--	--	--	--
TKO	--	--	ATLEON	--	--	--	--	--
F23	ATLAS	--	--	CABSTAR (Singapore, Taiwan)	--	--	--	CABSTAR
TLO	--	--	CABSTAR	--	--	--	--	--
E24	--	--	--	URVAN (Philippines)	--	--	--	URVAN
E25	CARAVAN	--	--	URVAN (Singapore, Hong Kong, Thailand, Philippines, Brunei, China)	URVAN	URVAN	--	URVAN
C22	--	--	--	VANETTE (Malaysia)	--	--	--	--
C24	SERENA	--	--	SERENA (Malaysia, Hong Kong, Philippines, Brunei, Taiwan)	--	--	--	--
W41	CIVILIAN	--	--	CIVILIAN	W41	CIVILIAN	--	CIVILIAN
E51	ELGRAND	--	--	ELGRAND(Hong Kong, Brunei)	--	--	--	--
T30	X-TRAIL	--	X-TRAIL	X-TRAIL (Indonesia, Philippines, Taiwan, Brunei, Singapore, Hong Kong, Malaysia, China)	X-TRAIL	X-TRAIL	X-TRAIL	X-TRAIL
Z33	FAIRLADY Z	350Z	350Z	350Z (Brunei, Singapore, Hong Kong, Malaysia, Taiwan, Philippines)	350Z	350Z	350Z	--

4 | Non-Automotive Businesses

Forklift Business

History

Aug '95	The first vehicle rolls off the assembly line at Nissan's Totsuka Plant
Jun '61	Shinnikkokugogyo Co., Ltd. (now called Nissan Shatai Co., Ltd.) is commissioned to design and manufacture forklifts
Nov '65	Export to the United States begins
Jul '75	R&D and manufacturing functions are consolidated at the Murayama Plant; all-inclusive and in-house operations are established
'82	Industrial Machinery Div. is established
Aug '88	Nissan acquires shares of Barrett industrial Trucks, Inc. of the United States; local manufacture of forklifts begins at Barrett Industrial Trucks, Inc. in September
Jul '89	Local manufacture of forklifts in Spain begins at Nissan Motor Ibérica, S. A.
Jan '93	Nissan Forklift Corporation, North America, which coordinates Nissan's forklift manufacturing and sales activities in North America, is established
	Sales of the J01/J02 forklifts begin (engine-driven, 1.0-3.0 ton class)
Jan '95	Nissan Forklift España, S.A. is established after separating from Nissan Motor Ibérica, S.A.
Jan '96	Nissan Forklift Europe B.V. is established after separating from Nissan Europe N.V.
	Sales of the Super BX series begin (battery-driven, counterbalanced type 1-3 ton class)
Jul '96	Sales of Simple Automatic Vehicle (SAV) begin
Jan 2000	Sales of the D01/D02 forklifts begin (engine-driven, 1.5-3.0 ton class) for European Market
Jan '01	Sales of the 1Z series forklifts begin (engine-driven, 1.5-3.0 ton class) for General Overseas Market (excluding North America and Europe)
	Sales of the new Super BX series forklifts begin (battery-driven, 1.0-3.0 ton class) for General Overseas Market (excluding North America)
Apr '02	Nissan Forklift (Shanghai) Ltd. is established in P.R.C.
Jul '03	Sales of the LX series begin for General Overseas Market and Japan
Mar '04	Sales of the Platinum series begin for North America

Major Products

As of July 2004

Type of Vehicles	Model Types (load capacity in tons)
Gasoline- and deisel-driven	L01 (1.0-2.0), L02 (2.0-2.5), JL02 (2.75), GL02 (3.0-3.5), D01 (1.5-1.75), D02 (2.5-3.2), F04 (3.5-5.0), F05 (5.0-7.0), CL01 (1.5-2.0), CL02(2.0-3.6)
Battery-driven	Counterbalanced
	Reach
Towing Tractor	T01 (0.3-1.5)*1, V02 (2.0-2.5)*1

(Units, %)

Item	2001 March 31, 2002		2002 March 31, 2003		2003 March 31, 2004	
	Units	Percent Change	Units	Percent Change	Units	Percent Change
Domestic Production	7,400	63.2	8,700	117.6	9,500	109.2
Domestic Sales	5,600	100.0	5,300	94.6	5,500	103.8
Exports	3,500	70.1	3,800	109.2	4,000	105.3
Overseas Production	18,600	87.4	17,000	91.7	18,000	105.9

*1 Towing capacity in tons

Marine Business

History

Mar 1970	Nissan introduces the first gasoline-powered inboard/out-drive engines produced in Japan and enters the marine business
Mar '71	Commercialization of marine engines begins
Jul '71	Nissan enters the marina business through such operations as the construction of Sajima Marina
Mar '76	Commercialization of motorboats, utility boats, and fishing boats begins
Mar '78	Commercialization of diesel engines begins
Feb '85	Export of marine engines begins
Mar '92	Nissan delivers 10 custom-made cruisers to Huis Ten Bosch, an amusement park in Nagasaki, and starts marketing custom-made cruisers
Jun '94	Nissan starts sales of the EX Series, boats equipped with engines
Feb '97	Nissan starts sales of the Auto Spanker, an innovative fishing product
Jan '99	Nissan starts sales of the BF Series, four-stroke outboard engines
Jul 2000	Nissan establishes Nissan Marine Co., Ltd

Major Products

	Type of Product	No. of Models	Description	Outline
Motor-boats	Suncruise Series	5	Family Cruisers	22~27 feet
	Wingfisher Series	7	Stylish Fishing Boats	21~28 feet
	Joyfisher Series	3	Utility Fishing Boats	23~25 feet
	GS Series	1	Salon Cruiser	27 feet
	Sunfisher Series	2	Fishing Cruisers	27~33 feet
Engines	BF Outboard Series	37	Four-stroke. For domestic market	2~225 PS
	NS Outboard Series	69	Two-stroke. For export	2.5~140PS
Others	Auto Spanker	3	Controlling the electric motor by computer and keeping the bow windward	370AS Big Twin
	Pontoons, Gangways	4	Putting our experience to practical use	

Direct Management of Marinas*

Name	Establishment	Address	Description
Sajima Marina	Jul 1971	Sajima, Yokosuka-shi, Kanagawa	Modern marina facilities with indoor storage dock, five-story hotel, etc.
Toba Marina	Apr '73	Senga-cho, Toba-shi, Mie	Leisure boat center facing Ise-Shima Bay
Nissan Marina Tokai	Apr '75	Hazu-cho, Hazu-gun, Aichi	Best-equipped marina in the Tokai region in terms of boat storage facilities and land area
Nissan Marina Manazuru	Dec '78	Manazuru-cho, Ashigarashimo-gun, Kanagawa	Leisure boat center located in a suburb of metropolitan Tokyo

* There are many other marinas that Nissan has invested in and/or is entrusted with.

5 | Major Events in Nissan's History

Major Events in Nissan's History

Event	
1933	
Dec	Jidosha Seizo Co., Ltd., predecessor of Nissan Motor Co., Ltd., is established in Yokohama with paid-in capital of ¥10,000,000. Yoshisuke Aikawa is named the new company's president.
1934	
May	Construction of the Yokohama Plant is completed. Production of tools commences.
Jun	The Company name is changed to Nissan Motor Co., Ltd. The first Datsuns are exported to Asia and Central and South America, with shipments totalling 44 units.
1935	
Apr	The first car manufactured by a fully integrated assembly system rolls off the line at the Yokohama Plant.
May	The corporate mark is chosen.
1940	
Mar	The first knockdown (KD) units are shipped to Dowa Jidosha Kogyo in Manchuria.
1943	
Aug	Construction of the Yoshiwara Plant is completed. (Operations begin in October 1943.)
Dec	World War II progresses: production of cars and trucks is completely stopped.
1944	
Sep	The head office is moved to Nihonbashi, Tokyo, and the Company name is changed to Nissan Heavy Industries, Ltd.
1945	
Nov	The first postwar-manufactured car rolls off the line.
1946	
Jan	Headquarters returns to Yokohama.
Aug	Research and development of textile machinery begins.
1949	
Aug	Nissan Motor Co., Ltd. is reestablished as the Company name.
1950	
May	Nissan acquires an equity interest in Minsei Diesel Motor Co., Ltd. (now called Nissan Diesel Motor Co., Ltd.)
1952	
Dec	Nissan enters into a technological cooperation agreement with Austin Motor Co., Ltd. of the United Kingdom.
1953	
Apr	R&D on rocket motors commences.
Aug	The All Nissan Motors Workers' Union (a new labor union) is established.

Event	
1957	
Aug	Forklift production starts.
1958	
Jun	Export of passenger cars to the United States begins.
Sep	Datsuns are entered in the 6th Australia Mobilgas Trial, with one taking first place for the first time.
1959	
Mar	Production commences at Yulon Motor Co., Ltd. in Taiwan, the Company's first overseas KD factory.
1960	
Mar	The technological cooperation agreement with Austin Motor expires.
Jun	Nissan wins the 10th Annual Deming Prize for excellence in industrial engineering.
Sep	Nissan Motor Corporation in U.S.A. is established.
1961	
Sep	Nissan Mexicana, S.A. de C.V. is established. (Production begins in July 1966.)
1962	
Mar	Construction of the Oppama Plant is completed. (Partial operations begin in October 1961.)
1965	
May	Construction of the Zama Plant is completed. (Partial operations begin in December 1964.)
1966	
May	Nissan Motor Co. (Australia) Pty. Ltd. is established.
Aug	Nissan merges with Prince Motors, Ltd. of Japan; the Murayama Plant is acquired by Nissan.
1967	
Jul	Construction of the Honmoku Wharf is completed.
1968	
Jan	Headquarters operations are moved to the Company's new building in the Ginza area of Tokyo.
Oct	A business cooperation agreement is concluded with Fuji Heavy Industries, Ltd.
1969	
Nov	Cumulative exports surpass 1,000,000 units.
1970	
Feb	Lambda 4S-5 successfully launches Japan's first satellite, OHSUMI. (Nissan developed and manufactured the rocket engine and launch vehicle.)
Mar	Nissan moves into the marine engine field.
1971	
Mar	Construction of the Tochigi Plant is completed. (Partial operations begin in October 1968.)
1972	
Sep	Cumulative domestic production surpasses 10 million units.

Event	
1973	
Oct	Construction of the Sagami Parts Center is completed. (Partial operations began in April 1972.)
1974	
Apr	Nissan Science Foundation is established.
1975	
Jun	Cumulative domestic sales surpass 10 million units.
1976	
Mar	Nissan Motor Manufacturing Co. (Australia) Ltd. is established and full-scale operation begins.
1977	
Jun	Construction of the Kyushu Plant is completed. (Partial operations begin in April 1975.)
Jul	Cumulative production surpasses 20 million units.
1979	
Apr	Nissan Design International, Inc. (NDI) is established in the United States.
1980	
Jan	Nissan acquires an equity interest in Motor Ibérica, S.A. in Spain.
Jan	Cumulative exports surpass 10 million units.
Jul	Nissan Motor Manufacturing Corporation U.S.A. (NMMC) is established. (The first Datsun truck rolled off the line in June 1983; the first Sentra (Sunny), in March 1985.)
1981	
Jun	Construction of the Kambara Manufacturing Plant, the satellite facility of the Yoshiwara Plant, is completed, and operations begin.
Jul	Nissan begins worldwide marketing of vehicles under the Nissan name as part of a new corporate identity program.
Aug	Cumulative production surpasses 30 million units.
Sep	Nissan is tied up with Volkswagen AG of West Germany to produce and market passenger cars in Japan.
Nov	The Nissan Technical Center is completed.
1982	
Mar	Construction of the Kurihama Manufacturing Plant, the satellite facility of the Yokohama Plant, is completed. (Production begins in May 1982.)
Apr	Construction of the head office annex is completed.
Apr	Nissan wins the Safari Rally for the fourth consecutive year.
Jun	Nissan concludes a technical assistance agreement with Martin Marietta, U.S.A., in the aerospace sector.
Dec	The new corporate mark is announced.
1983	
Jan	Nissan Motor Ibérica, S.A. begins production of the Patrol (Safari).
Jul	Nissan Research & Development, Inc. is established in the United States.

Event	
1984	
Feb	In line with its agreement with Volkswagen AG, Nissan begins production and sales of the Santana.
Apr	Nissan Motor Manufacturing (UK) Ltd. is established. (Production begins in July 1986.)
May	Cumulative domestic sales surpass 20 million units.
Nov	Construction of the Oppama Wharf is completed. (The harbor had been opened in May 1983.)
1985	
Jul	Nissan acquires an equity interest in Yulon Motor Co., Ltd. in Taiwan.
Aug	Cumulative production surpasses 40 million units.
Oct	Construction of Nissan Overseas Training Center (now called Nissan Overseas Business College) is completed.
1986	
Jan	Construction of the Kawasaki Parts Distribution Center is completed. (Operations begin in February 1986.)
Dec	New corporate philosophy and corporate principles are announced.
1987	
Jan	The Pulsar, EXA, Langley, and Liberta Villa win the '86-'87 Japanese Car of the Year award.
Apr	Cumulative exports surpass 20 million units.
May	Daewoo Motor Co., Ltd., begins production and marketing of Vanette trucks in South Korea.
Aug	The H-I rocket, featuring the fixed apogee motor designed and produced by Nissan in Japan, successfully launches the engineering test satellite <i>KIKU-5</i> .
1988	
Apr	Nissan's ARC-X wins the "Car Design Award 1988, Torino-Piemonte".
Jun	Nissan European Technology Centre Ltd. is established in the United Kingdom.
Aug	Nissan acquires equity in Barrett Industrial Truck Inc. of the United States, a manufacturer of forklifts, and decides to locally manufacture forklifts.
Oct	The Nissan Silvia Q's win "Good Design Grand Prize" for 1988.
1989	
Jan	The Silvia wins the '88-'89 Japanese Car of the Year award.
Apr	Nissan Europe N.V., the Company's regional headquarters for European operations, and Nissan Distribution Service (Europe) B.V., are established in the Netherlands. (Operations begin in April 1990.)
1990	
Jan	Nissan North America, Inc., the Company's regional headquarters for North American operations, is established in the United States. (Operations begin in April 1990.)

<Chronology of Nissan Presidents>

1st	Yoshisuke Aikawa	Dec 1933~ May '39	4th	Haruto Kudo	Sep 1944~ Jun '45	7th	Taichi Minoura	May 1947~ Oct '51
2nd	Masasuke Murakami	May 1939~ Feb '42	5th	Takeshi Murayama	Jun 1945~ Oct '45	8th	Genshichi Asahara	Oct 1951~ Nov '57
3rd	Genshichi Asahara	Mar 1942~ Sep '44	6th	Souji Yamamoto	Oct 1945~ May '47	9th	Katsuji Kawamata	Nov 1957~ Nov '73

10th	Tadahiro Iwakoshi	Nov 1973~ Jun '77	13th	Yoshifumi Tsuji	Jun 1992~ Jun '96
11th	Takashi Ishihara	Jun 1977~ Jun '85	14th	Yoshikazu Hanawa	Jun 1996~ Jun '00
12th	Yutaka Kume	Jun 1985~ Jun '92	15th	Carlos Ghosn	Jun 2000~

As of July 31, 2004

Event	
Jan	Cumulative production surpasses 50 million units.
Feb	The 300ZX (Fairlady Z) wins the 1990 Import Car of the Year award in the United States.
May	Cumulative production at the Zama Plant surpasses 10 millions units.
Nov	Nissan acquires an equity interest in Siam Motors Co., Ltd., in Thailand.
1991	
Jan	In a joint venture with Hitachi, Ltd., Nissan establishes Xanavi Informatics Corporation for the rapidly growing field of automobile information and communications systems and equipment.
Mar	A new distribution company, Nissan Motor (GB) Ltd., is established in the United Kingdom. (Operations begin in January 1992.)
Jun	Nissan announces the reorganization of its parts supplier associations, and the Nissho Kai is newly established.
Aug	Nissan Motor Manufacturing (UK) Ltd. begins exporting its Primera 5-door Hatchback model to Japan.
1992	
Jan	The Hokkaido Proving Grounds is established in Hokkaido as a cold-weather testing facility.
Apr	New production facility at the Kyushu Plant is completed, and production begins.
Jun	Nissan Motor Manufacturing Corporation U.S.A. begins production of the Altima (Bluebird).
Jul	Nissan commences U.S. sales of the multipurpose Quest minivan, a joint project with Ford Motor Co.
Aug	Nissan Motor Manufacturing (UK) Ltd. begins production of the Micra (March).
Sep	Nissan Casting Australia Pty. Ltd. is established.
Oct	Cumulative domestic sales surpass 30 million units.
Oct	Vehicle production at Nissan Motor Manufacturing Co. (Australia) Ltd. ceases.
Nov	Nissan Design Europe GmbH is established in Germany.
Nov	The Micra (March) wins the Car of the Year 1993 award in Europe.
Dec	The March wins the '92-'93 Japanese Car of the Year award and the RJC New Car of the Year 1992-1993 award in Japan.
1993	
Feb	Nissan Motor Ibérica, S.A. begins production of a new 4WD model, the Terrano II for the European market.
Mar	Nissan and the Zhengzhou Light Truck Factory form a joint venture, Zhengzhou Nissan Automobile Co., Ltd., for the production of commercial vehicles in China.
Sep	Nissan begins production and sales of the AD Resort wagons and pickups in Thailand and Taiwan, specifically for Asian markets.

Event	
Sep	Nissan Mexicana, S.A.de C.V. begins exporting AD Vans to Japan.
Oct	Nissan separates its Textile Machinery Division and establishes Nissan Texsys Co., Ltd.
1994	
Jan	Production begins at the Iwaki Plant.
Apr	Nissan Motor Ibérica, S.A. begins its shipment of the Mistral (Terrano II) to Japan.
Apr	Nissan Motor Manufacturing (UK) Ltd. earns a Queen's Award for Export Achievement for three consecutive years.
Apr	Nissan concludes a technical assistance and license agreement with South Korea's Samsung Heavy Industries Co., Ltd. on manufacturing passenger cars. (Samsung Motors Inc. was established in March 1995.)
Jun	Nissan Motor (China) Ltd. is established in Hong Kong to manage the distribution of vehicles and service parts to China.
Jun	Nissan Middle East FZE is established in Dubai, UAE as the Company's regional business management company for the Middle East.
Dec	Cumulative domestic production surpasses 60 million units.
1995	
Mar	Vehicle production at the Zama Plant ceases.
May	Nissan Motor Manufacturing (UK) Ltd. begins production exports of the Micra (March) to Australia.
1996	
Jan	Cumulative production of VQ engines at the Iwaki Plant surpasses 500,000 units.
Oct	Cumulative overseas production surpasses 10 million units.
1997	
May	Nissan Motor Manufacturing Corporation U.S.A. commences production at a new engine and transmission plant in Decherd.
Jun	Nissan European Technology center (Espanã), S.A. is established.
Sep	Nissan begins sales of the Primera and Bluebird with continuously variable transmission, Hyper CVT.
Dec	Nissan introduces the Leopard with direct injection gasoline engines.
1998	
Apr	The Aerospace Division's Tomioka Plant is completed and becomes operational in May.
Jun	A Nissan R390GT1 is placed third in the Le Mans 24-hour race.
Jun	Nissan introduces the Presage with direct injection diesel engines.

Event	
1999	
Mar	Nissan and Renault signs an agreement for a global alliance, including equity participation.
Mar	Nissan's 7 major domestic plants and Product Planning and Research Development Group completed to obtain ISO 14001 environmental management system certification.
Apr	Nissan transfers its Texsys' Water Jet Textile Machinery business to Toyota Automatic Loom Works.
May	Nissan begins driving tests of a methanol fuel cell vehicle.
Jun	Nissan sells Fuji Plant and A/T and CVT development organization, establishes a wholly owned subsidiary, TransTechnology Ltd (now called JATCO Ltd).
Jul	Cumulative exports surpass 30 million Units.
Oct	Nissan begins sales of the Cedric/Gloria with new generation automatic transmission "Extroid CVT".
Oct	The company announces the Nissan Revival Plan (NRP).
Nov	Cedric/Gloria wins "RJC New Car of the Year 1999-2000"; "EXTROID CVT" receives "Technology of the Year 1999-2000."
Dec	Japan's largest auto mall, "Carest Zama" begins operations.
2000	
Feb	Nissan begins sales of the ultra-small EV Hypermini.
Feb	Nissan begins sales of the super ultra low emission vehicle (SULEV) Sentra CA in California.
Apr	Nissan begins sales of the Tino Hybrid through internet.
Apr	Nissan Motor Manufacturing Corporation U.S.A is merged into Nissan North America, Inc.
May	Nissan starts to sell Renault vehicles through its domestic dealers.
May	Nissan announces its long-term strategy in the Mercosur market (Argentina, Brazil, Paraguay and Uruguay) with Renault support.
Nov	Nissan 1.8 liter engine (QG18DE) of Bluebird Sylphy receives RJC the Technology of the Year Award.
2001	
Mar	Vehicle production at the Murayama Plant ceases.
Apr	Nissan and Suzuki Motor Corporation reach the agreement that Suzuki will supply mini-vehicles to Nissan on an OEM bases.
Apr	Nissan starts the construction of vehicle assembly plant in Canton, Mississippi.
Apr	Nissan launches driving tests of the Xterra FCV, a direct-hydrogen-fueled fuel cell vehicle, on public roads this month, based at a facility in Sacramento, CA in the US.
Dec	Nissan and Renault inaugurate the first new common plant in Brazil.

Event	
2002	
Jan	Nissan Altima wins "2002 North American Car of the Year Award".
Feb	Nissan announces NRP conclusion one year earlier than planned.
Feb	Renault raises its stake in Nissan to 44.4%.
Mar	Nissan owns 13.5% of Renault's share capital.
Apr	Nissan enters minicar market by Moco.
May	The company announces new three-year business plan NISSAN 180.
May	Nissan increases its stake in Renault to 15%.
Nov	Infiniti G35 Sport Sedan and Sport Coupe win MOTOR TRENDS "2003 Car of The Year" in U.S.
2003	
Jan	Nissan opens European design centre in London.
Mar	Nissan opens Yokohama Plant Guest Hall.
May	Nissan reports record profitability with 10.8% operating margin for FY 2002.
May	Nissan inaugurates new plant in Canton, Mississippi.
Jun	Nissan and Dongfeng announce the establishment of Dongfeng Motor Co., Ltd. in China.
Aug	Nissan Motor and Mitsubishi Motors reach Product Supply Agreement on a Mini-Commercial Vehicle.
Sep	Nissan to establish new sales company in Russia.
Sep	Integration of service & support companies of Nissan and its group companies.
Oct	Nissan and Nissan Diesel establish joint small truck company.
Nov	Teana received Special Award (Best Value) of The Japan Car of the Year Award 2003-2004.
Dec	Nissan to launch limited leasing of the 2003 model X-TRAIL FCV.
Dec	Nissan Bluebird Sylphy certified as Japan's first SU-LEV.
2004	
Mar	Nissan opens new Guest Hall in Kyushu Plant.
Mar	Alliance Vision - Destination.
Apr	Nissan to increase investment in Thailand.
Apr	Nissan reports record operating profits of 825 billion yen and operating profit margin of 11.1%.
May	Nissan Korea unveils Infiniti launch strategy.
May	Dongfeng Motor Company Passenger Vehicle's Guangzhou Huadu Plant goes into operation.
Jun	Nissan announces relocation of Global Headquarters to Yokohama in 2010.
Jun	Nissan announces new strategy for Egypt.
Jul	Nissan announces Vehicle Recycling Fees for Japan.

6 Major Subsidiaries and Affiliates

Major Subsidiaries and Affiliates in Japan

As of July 1, 2004

	Company	Major Products/Operations	Equity Interest*	Representative	Address	Phone No.
Vehicle assembly	Nissan Shatai Co., Ltd.	Vehicles (Elgrand, Liberty, Wingroad and others)	42.6%	Shigeru Takagi	10-1, Amanuma, Hiratsuka-shi, Kanagawa 254-8610	81(0)463-21-8001
	Nissan Diesel Motor Co., Ltd.	Vehicles (Atlas, heavy- and medium-duty trucks), diesel engines	23.9%	Iwao Nakamura	1-1, Ageo-shi, Saitama 362-8523	81(0)48-781-2301
Parts	Aichi Machine Industry Co., Ltd.	Production and sales of engines, transmissions	41.4%	Masato Nakagawa	2-12, Kawanami-cho, Atsuta-ku, Nagoya-shi, Aichi 456-8601	81(0)52-681-1111
	Calsonic Kansei Corporation	Car air conditioners, radiator, mufflers, interior and exterior components, others	27.7%	Takashi Kitajima	24-15, Minamidai 5-chome, Nakano-ku, Tokyo 164-8602	81(0)3-5385-0111
	Kinugawa Rubber Industrial Co., Ltd.	Automotive rubber, synthetic plastic parts	20.4%	Junichi Tomita	330, Naganuma-cho, Inage-ku, Chiba-shi, Chiba 263-0005	81(0)43-259-3111
	JATCO Ltd.	Development, production and sales of transmissions	81.8%	Hisayoshi Kojima	700-1, Imaizumi, Fuji-shi, Shizuoka 417-8585	81(0)545-51-0047
	Nissan Kohki Co., Ltd.	Engines, axles, marine and industrial equipment engines	97.7%	Kiyoshi Miyamoto	6-1, Okada 6-chome, Samukawa-machi, Koza-gun, Kanagawa 253-0105	81(0)467-75-1711
Finance	Nissan Finance Co., Ltd.	Financial services for the group companies	100.0%	Yusaku Tsukimoto	2-17-20 Mita, Minato-ku, Tokyo 108-0073	81(0)3-6688-0300
	Nissan Financial Services Co., Ltd.	Auto credit, car leasing, car rental, card business	100.0%	Hitoshi Kawaguchi	WBG, 6, Nakase 2-chome, Mihama-ku, Chiba-shi, Chiba 261-7114	81(0)43-388-4102
Logistics	Nissan Motor Car Carrier Co., Ltd.	Operation of export car carriers (shipping)	60.0%	Shouzou Kurihara	7F Tougeki Building, 1-1, Tsukiji 4-chome, Chuo-ku, Tokyo 104-0045	81(0)3-3543-5165
Others	e-Graphics Co., Ltd.	Printing, photoengraving, bookbinding, planning and production of information media and sales	33.4%	Yutaka Suzuki	25-28, Mure 6-chome, Mitaka-shi, Tokyo 181-0002	81(0)422-49-5523
	Autech Japan, Inc.	Development, production and sales of limited-edition vehicles (including specially equipped vehicles)	100.0%	Junichi Endo	824-2, Hagazono, Chigasaki-shi, Kanagawa 253-8571	81(0)467-87-8001
	Creative Box Inc.	Design research and product planning for automobiles and other production	100.0%	Kouji Nagano	34-18, Jingumae 6-chome, Shibuya-ku, Tokyo 150-0001	81(0)3-3486-0791
	Nissan Arc Ltd.	Operations and consulting related to the analysis and assay of raw materials	100.0%	Eiichi Abe	1 Natsushima-cho, Yokosuka-shi, Kanagawa 237-0061	81(0)46-867-5280
	Nissan Creative Services Co., Ltd.	Service of sales, Insurance, Travel, Engineering, Environmental, Greenery, Security, Business Information, Logistics	100.0%	Masahiko Aoki	2384 Kamiyabe-cho, Totuka-ku, Yokohama-shi, Kanagawa 245-8558	81(0)45-814-7301
	Nissan Human Resources Development Center Inc.	Education planning and implementation	100.0%	Masaaki Nishizawa	910, Ichisawa-cho, Asahi-ku, Yokohama-shi, Kanagawa 241-0014	81(0)45-373-5688
	Nissan Techno Co., Ltd.	Design, drawing and translation of technical material and design drawings	100.0%	Masaki Sugisawa	791-1, Hibirigaoka 5-chome, Zama-shi, Kanagawa 228-0003	81(0)46-256-7111
	Nissan Trading Co, Ltd.	Import and export of materials and parts	100.0%	Ryoso Kodama	Nissan Yokohama Bldg., 6-32, Takashima 2-chome, Nishi-ku, Yokohama-shi, Kanagawa 220-0011	81(0)45-451-9800
	Nissan Human Information Service Co., Ltd.	Fee-based job search services (T.B.D.) supporting service for human resources related activities	100.0%	Kuniyuki Watanabe	Nissan Builnet 1, 16-9, Ginza 6-chome, Chuo-ku, Tokyo 104-0061	81(0)3-5565-2224
	Nissan Real Estate Development Corporation	Real estate business	70.5%	Kanemitsu Anraku	17-2, Ginza 7-chome, Chuo-ku, Tokyo 104-0061	81(0)3-3543-5051
	Nissan Motorsports International Co., Ltd.	Promotion of motorsports (race, auto camp, vehicle remodeling)	100.0%	Yuichi Sanada	10-6, Minami-Oi 2-chome, Shinagawa-ku, Tokyo 140-8563	81(0)3-3763-2331
	Nissan Motor Light Truck Co., Ltd.	Vehicle development of Nissan Light-duty trucks, Consigned development of drive train systems of Nissan light duty trucks	85.0%	Andy Palmer	1-chome, Ichibanchi, Ageo-shi, Saitama-ken 362-0046	81(0)48-781-1767
	Yokohama Marinos Ltd.	Management of soccer club and other sports-related activities	100.0%	Shigeo Hidaritomo	18-1, Shin-Koyasu 1-chome, Kanagawa-ku, Yokohama-shi, Kanagawa 221-8523	81(0)45-434-2331

* Nissan and its consolidated subsidiaries' combined shareholdings as of March 31, 2004

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