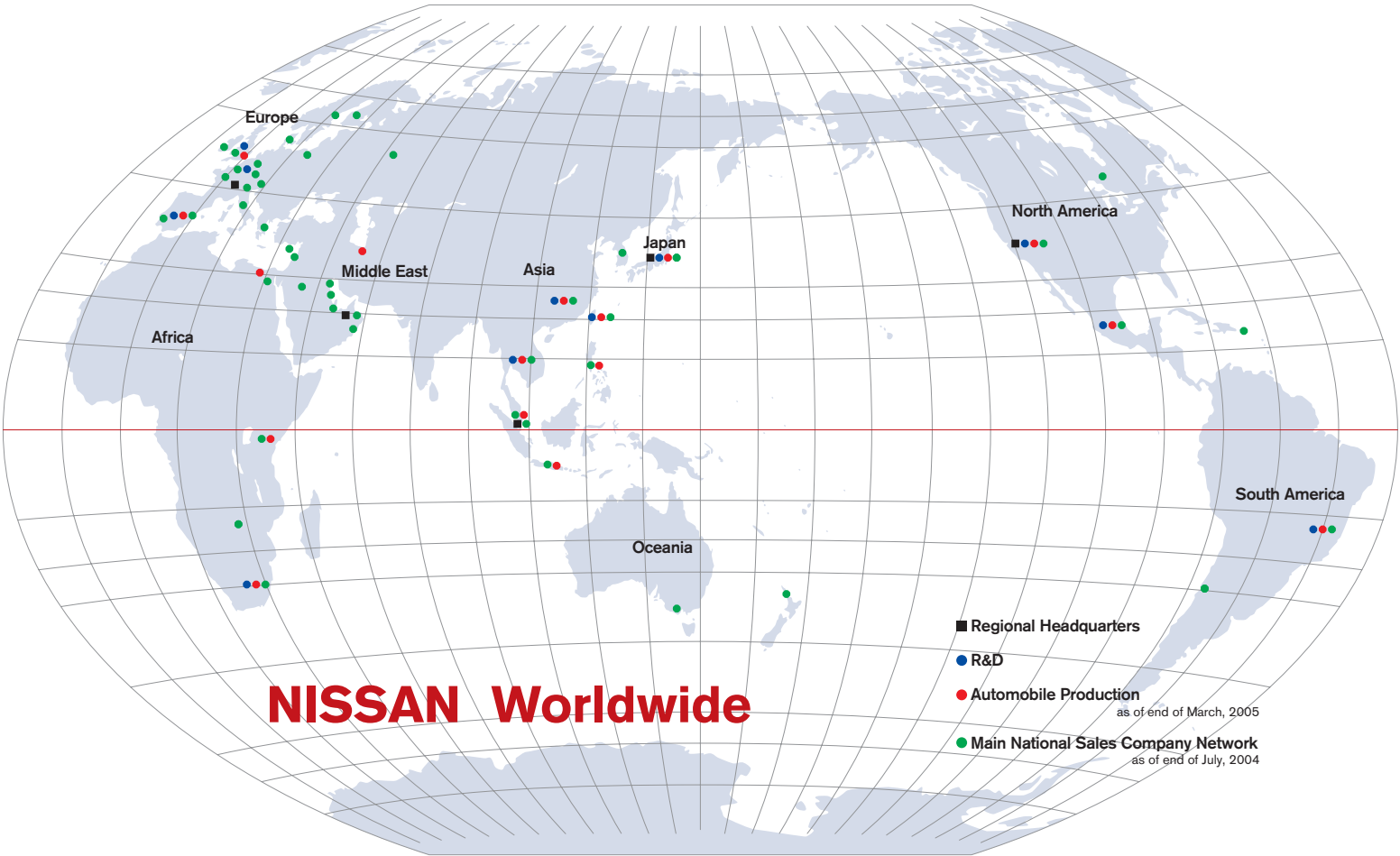


Global Operational Presence

Today, Nissan has major production and office facilities in Japan, the United States, Mexico, Europe, the Middle East, South Africa, China, and the Southeast Asian countries, as well as in other regions of the world. As a

global company, Nissan will continue to focus on providing value to all our stakeholders as we work toward our vision of "Enriching People's Lives."



- R&D : 11 countries / areas
- Design : Seven design centers in four countries / areas (Japan, USA, UK, Taiwan)
- Retail sales by region in fiscal year 2004

- Automobile Production Plants : 16 countries / areas
- Sales Network : More than 160 countries / approximately 10,000 dealers

