

**Chief Executive Officer**

**Carlos Ghosn**

Global Communications and CSR

**Chief Operating Officer**

**Toshiyuki Shiga**

Japan Operations (MC-J)  
Domestic Network Management (MC-Dealer)  
Administration for AFLs (MC-AFL)  
Human Resources  
External and Government Affairs  
Intellectual Asset Management  
Industrial Machinery  
Marine  
Corporate Governance  
Global Internal Audit

**Executive Vice President**

**Hiroto Saikawa**

North American Operations (MC-NA)  
Purchasing

**Executive Vice President**

**Mitsuhiko Yamashita**

Research and Development  
TCSX (Total Customer Satisfaction Function)

**Executive Vice President**

**Carlos Tavares**

Corporate Planning  
Product Planning  
Market Intelligence  
Brand Management  
Design  
Program Management  
LCV Business  
Infiniti Business  
Control

**Executive Vice President**

**Hidetoshi Imazu**

European Operations (MC-E)  
Manufacturing  
SCM

**Vice Chairman**

**Tadao Takahashi**

External and Government Affairs  
Intellectual Asset Management

**Senior Vice Presidents**

**Shiro Nakamura**

**Kazuhiko Toida**

**Junichi Endo**

**Hitoshi Kawaguchi**

**Minoru Shinohara**

**Yo Usuba**

**Yoshiaki Watanabe**

**Colin Dodge**

**Kazumasa Katoh**

**Toshiharu Sakai**

**Alain Dassas**

**Atsushi Shizuta**

**Yasuhiro Yamauchi**

**Corporate Vice Presidents**

**Asako Hoshino**

**Akira Kaetsu**

**Akira Sato**

**Toshio Aoki**

**Shoichi Miyatani**

**Shuichi Otani**

**Simon Sproule**

**Celso Guiotoko**

**Shigeaki Kato**

**Haruyoshi Kumura**

**Akihiro Otomo**

**Andy Palmer**

**Emmanuel Delay**

**Akihiro Ishiwatari**

**Thomas Lane**

**Gilles Normand**

**Joji Tagawa**

**Thierry Viadieu**

**Toshifumi Hirai**

**Atsushi Hirose**

**Takao Katagiri**

**Masaaki Nishizawa**

**Shinya Hannya**

**Greg Kelly**

**Hideyuki Sakamoto**

**Shunichi Toyomasu**

**Tsuyoshi Yamaguchi**

**Makoto Yoshimoto**

**Fellow**

**Kimio Tomita**

(As of August 1, 2008)