

## FINANCIAL HIGHLIGHTS

Nissan Motor Co., Ltd. and Consolidated Subsidiaries  
Fiscal years 2006, 2005, 2004, 2003 and 2002

	Millions of yen (except per share amounts and number of employees)					Millions of U.S. dollars <sup>(Note 1)</sup> (except per share amounts)
	2006 Mar. 31, 2007	2005 Mar. 31, 2006	2004 Mar. 31, 2005	2003 Mar. 31, 2004	2002 Mar. 31, 2003	2006 Mar. 31, 2007
Net sales	<b>¥10,468,583</b>	¥ 9,428,292	¥8,576,277	¥7,429,219	¥6,828,588	<b>\$ 88,717</b>
Operating income	<b>776,939</b>	871,841	861,160	824,855	737,230	<b>6,584</b>
Net income	<b>460,796</b>	518,050	512,281	503,667	495,165	<b>3,905</b>
Net income per share <sup>(Note 2)</sup>	<b>112.33</b>	126.94	125.16	122.02	117.75	<b>0.95</b>
Cash dividends paid <sup>(Note 3)</sup>	<b>131,064</b>	105,661	94,236	74,594	50,800	<b>1,111</b>
Net assets <sup>(Note 4)</sup>	<b>¥ 3,876,994</b>	—	—	—	—	<b>\$ 32,856</b>
Shareholders' equity <sup>(Note 4)</sup>	—	¥ 3,087,983	¥2,465,750	¥2,023,994	¥1,808,304	—
Total assets	<b>12,402,208</b>	11,481,426	9,848,523	7,859,856	7,349,183	<b>105,103</b>
Net automotive interest-bearing debt <sup>(Note 5)</sup>	<b>(254,638)</b>	(372,893)	(205,791)	13,603	107,952	<b>(2,158)</b>
Employees	<b>186,336</b>	183,356	183,607	123,748	127,625	

Notes: 1. Unless indicated otherwise, all dollar figures herein refer to U.S. currency. Yen amounts have been translated into U.S. dollars, for convenience only, at ¥118= \$1, the approximate exchange rate on March 31, 2007.

2. Net income per share amounts are based on the weighted average number of shares of common stock outstanding during each year.

Figures for net income per share are in exact yen and U.S. dollars.

Number of shares outstanding as of March 31, 2007: 4,520,715,112.

3. Cash dividends during the full year by subsidiary companies to non-Nissan minority shareholders are not included.

4. Effective April 1, 2006, the Company adopted a new accounting standard for presentation of net assets in the balance sheet and related implementation guidance. Under the new accounting standard, net assets represent aggregate of previous shareholders' equity, share subscription rights and minority interests.

5. Net automotive interest-bearing debt is calculated by subtracting cash and cash equivalents from interest-bearing debt in the automotive automobile and eliminations segment. Negative figure represents that the ending balance of cash and cash equivalents exceeds that of interest-bearing debt.

