

CORPORATE OFFICERS

Chief Executive Officer

Carlos Ghosn

American Operations (MC-America and MC-US)
Global Communications, CSR and IR
Global Internal Audit

Chief Operating Officer

Toshiyuki Shiga

Japan Operations (MC-J)
GOM Operations (MC-GOM)
China Operations
Global Marketing and Sales
Global Aftersales and Conversion Business
TCSX (Total Customer Satisfaction Function)
Human Resources
Treasury

Executive Vice President

Itaru Koeda

MC-Dealer
Domestic Network Management
Administration for AFLs (MC-AFL)
External and Government Affairs
Intellectual Asset Management
Industrial Machinery
Marine

Executive Vice President

Tadao Takahashi

Manufacturing
SCM (Supply Chain Management)
Global IS

Executive Vice President

Hiroto Saikawa

European Operations (MC-E)
Purchasing

Executive Vice President

Mitsuhiko Yamashita

Research and Development

Executive Vice President

Carlos Tavares

Corporate Planning
Program
Market Intelligence
Product Planning
Design
Brand Management
LCV Business

Vice Chairman

Takeshi Isayama

Senior Vice Presidents

Eiji Imai

Bernard Rey

Shiro Nakamura

Kazuhiko Toida

Hidetoshi Imazu

Alain-Pierre Raynaud

Kimiyasu Nakamura

Steven Wilhite

Junichi Endo

Hitoshi Kawaguchi

Minoru Shinohara

Yo Usuba

Shigeo Shingyoji

Yoshiaki Watanabe

Corporate Vice Presidents

Asako Hoshino

Akira Kaetsu

Akira Sato

Toshio Aoki

Yasuaki Hashimoto

Shoichi Miyatani

Hiroshi Moriya

Keiichi Murata

Shuichi Otani

Yusuke Sekiguchi

Simon Sproule

Celso Guiotoko

Shigeaki Kato

Haruyoshi Kumura

Shigeru Murata

Akihiro Otomo

Andrew Palmer

Emmanuel Delay

Akihiro Ishiwatari

Thomas Lane

Gilles Normand

Toshiharu Sakai

Atsushi Shizuta

Joji Tagawa

Thierry Viadieu

Yasuhiro Yamauchi

(As of June 27, 2006)