

FINANCIAL SECTION

CONSOLIDATED FIVE-YEAR SUMMARY

Nissan Motor Co., Ltd. and Consolidated Subsidiaries
Fiscal years 2003, 2002, 2001, 2000 and 1999

For the years ended	Millions of yen (except per share amounts and number of employees)					Millions of U.S. dollars ^(Note 1) (except per share amounts)
	2003 Mar. 31, 2004	2002 Mar. 31, 2003	2001 Mar. 31, 2002	2000 Mar. 31, 2001	1999 Mar. 31, 2000	2003 Mar. 31, 2004
Net sales	¥7,429,219	¥6,828,588	¥6,196,241	¥6,089,620	¥5,977,075	\$70,087
Operating income	824,855	737,230	489,215	290,314	82,565	7,782
Net income (loss)	503,667	495,165	372,262	331,075	(684,363)	4,752
Net income (loss) per share ^(Note 2)	122.02	117.75	92.61	83.53	(179.98)	1.15
Cash dividends paid ^(Note 3)	74,594	50,800	27,841	0	0	704
Shareholders' equity ^(Note 4)	¥2,023,994	¥1,808,304	¥1,620,822	¥ 957,939	¥ 563,830	\$19,094
Total assets ^(Note 4)	7,859,856	7,349,183	7,215,005	6,451,243	6,175,658	74,150
Long-term debt	1,694,793	1,603,246	1,604,955	1,402,547	1,655,610	15,989
Depreciation and amortization	461,037	371,125	374,827	360,191	434,553	4,349
Number of employees	123,748	127,625	125,099	133,833	141,526	

- Notes: 1. Unless indicated otherwise, all dollar figures herein refer to U.S. currency. Yen amounts have been translated into U.S. dollars, for convenience only, at ¥106=\$1, the approximate exchange rate on March 31, 2004.
2. Net income (loss) per share amounts are based on the weighted average number of shares of common stock outstanding during each year. Figures for net income (loss) per share are in exact yen and U.S. dollars.
Number of shares outstanding as of March 31, 2004: 4,520,715,112.
3. Cash dividends during the full year by subsidiary companies to non-Nissan minority shareholders are not included.
4. Shareholders' equity and Total assets for fiscal years 1999 was restated in accordance with the changes in the regulations relating to the presentation of translation adjustments effective fiscal year 2000.

Sales and Production (units) For the years ended	2003 Mar. 31, 2004	2002 Mar. 31, 2003	2001 Mar. 31, 2002	2000 Mar. 31, 2001	1999 Mar. 31, 2000
Global vehicle production^(Note 1)	2,883,409	2,586,602	2,428,279	2,475,730	2,266,856
Japan	1,475,063	1,444,314	1,272,851	1,313,527	1,336,918
United States	619,665	392,458	363,366	352,927	348,214
Mexico	308,322	340,658	328,946	312,691	185,791
Spain	116,589	84,919	137,502	136,807	99,475
United Kingdom	331,924	297,719	296,788	327,792	271,175
Others	31,846	26,534	28,826	31,986	25,283
Global unit sales (wholesale)	2,946,782	2,635,686	2,460,484	2,564,160	2,415,433
Japan	799,206	792,767	702,657	725,842	758,603
North America ^(Notes 2 and 3)	1,204,882	1,040,684	968,030	985,168	874,160
Europe ^(Note 3)	548,693	458,222	453,697	513,048	500,836
Others ^(Note 2)	394,001	344,013	336,100	340,102	281,834

- Notes: 1. Unit sales in Mexico for 2002, 2001, 2000 and 1999 are included in "North America" according to new geographical segmentation applied at April 1999. Those for years before 1999 have still been included in "Others."
2. Sales and Production for Europe and Mexico for each year are on a January to December basis. (In the annual reports for the fiscal years before 2002, production for Europe and Mexico was on April to March basis.)