

EXECUTIVES

BOARD OF DIRECTORS AND AUDITORS

Representative Board Members

Carlos Ghosn

President

Co-Chairman, Board of Directors

Itaru Koeda

Co-Chairman, Board of Directors

Board Members

Norio Matsumura

Nobuo Okubo

Patrick Pélata

Tadao Takahashi

Shemaya Lévy

Auditors

Shinji Ichishima

Keishi Imamura

Hiroyasu Kan

Hiroshi Moriyama

Haruo Murakami



Carlos Ghosn



Itaru Koeda



Norio Matsumura



Nobuo Okubo

EXECUTIVE COMMITTEE

MEMBERS

Carlos Ghosn

Itaru Koeda

Norio Matsumura

Nobuo Okubo

Patrick Pélata

Tadao Takahashi

Alain-Pierre Raynaud

Hiroto Saikawa

Toshiyuki Shiga



Patrick Pélata



Tadao Takahashi



Alain-Pierre Raynaud



Hiroto Saikawa



Toshiyuki Shiga

(As of June 23, 2004)

CORPORATE OFFICERS

President

Chief Executive Officer

Carlos Ghosn

Executive Vice Presidents

Itaru Koeda

Administration for Affiliated Companies
External & Government Affairs

Norio Matsumura

Japan Operations
Global Marketing & Sales
Global Aftersales Business

Nobuo Okubo

Research
Technology & Engineering Development
Cost Engineering

Patrick Pélata

European Operations
Planning & Design
LCV Business Unit

Tadao Takahashi

Manufacturing
SCM (Supply Chain Management)
Industrial Machinery
Marine

Vice Chairman

Takeshi Isayama

Senior Vice Presidents

Eiji Imai

Hidetoshi Imazu

Shigeo Ishida

Kimiyasu Nakamura

Shiro Nakamura

Alain-Pierre Raynaud

Bernard Rey

Hiroto Saikawa

Sadao Sekiyama

Toshiyuki Shiga

Kazuhiko Toida

Kuniyuki Watanabe

Steven Wilhite

Shuji Yamagata

Mitsuhiko Yamashita

(As of July 1, 2004)